

## FINANCIAL TIMES

Monday September 9 1991

BALTIC STATES

Trade and aid talks start with the EC

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## World News

## At least 18 killed in South African fighting

Unidentified gunmen shot dead at least 18 Inkatha party supporters in South Africa's townships yesterday and injured 14. Six more black people died in fighting elsewhere and two journalists were shot and wounded in Soweto township.

Tokosha has been the scene of frequent fights between Inkatha and the rival African National Congress. In six days, the rivals and the government are due to sign an agreement aimed at halting the violence. Page 5

## Serbs tighten grip

Yugoslavia's federal army and Serb militants tightened their grip over strategic Croatian towns, adding to the problems of the Hague peace conference. Page 18

## China protests to US

Beijing protested to Washington after US customs officials searched 23 Chinese companies, most of them in New York, as part of an investigation into illegal trade practices. Page 15

## Air safety check

The US Federal Aviation Administration is to order precautionary safety checks on reverse-thrust brakes on Boeing 767s. The order is based on evidence from May's fatal crash in Thailand. Page 6

## Rebels kill hostage

An oil engineer kidnapped in India by Assam independence fighters was found dead and an unidentified gunman killed an Amnesty International official who was bargaining for the oilman's release. Page 5

## Aquino backs bases

Philippines President Corason Aquino is to lead a mass rally tomorrow in support of US military bases in the country. The rally comes on the day of an expected Philippines senate vote on the issue. Page 5

## Shipwreck deaths

Rescuers gave up searching for 24 people still missing after a coastal trader foundered on a reef off Papua New Guinea with 85 people aboard. Page 5

## Taiwan protest march

Taiwanese demonstrators called for the country to rejoin the United Nations as an independent nation. Taiwan was ousted from the UN in 1971 in favour of China. Page 5

## Dutch arrest Irishman

Dutch police arrested a 45-year-old Irishman suspected of murdering a Belgian policeman in 1985. A Dutch news agency said the unnamed man was a suspected IRA terrorist. Page 5

## Argentine polls

Argentines went to the polls yesterday in mid-term elections which President Carlos Menem is expected to win. Page 4

## New Year alert

The Israeli army sealed off the occupied territories to prevent attacks on Israelis during Jewish New Year. Shamir spurns peace link to loan guarantee. Page 4

## Sabotage theory

Anti-democracy saboteurs may have been responsible for the head-on train crash which was reported to have killed over 150 people in Congo, the country's transport minister said. Page 4

## Fatal shark attack

A 19-year-old diver was killed by a white pointer shark at a reef south of Adelaide, South Australia. Page 4

## Mitterrand's milestone

François Mitterrand, 74, today becomes France's longest-serving president. He took office in 1981 and has four years left of his second seven-year term. Page 17

## German car sales should boost figures for Europe

A surge in sales in a unified Germany is expected to trigger a slight increase in overall western European new car sales this year, despite falling demand in several other key markets.

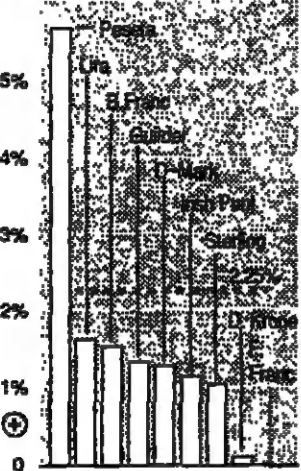
According to DRI Europe, the automotive analysts, the strength of the German market has surprised even optimistic observers. Page 3

**EUROPEAN Monetary System:** Attention focused on sterling last week after UK bank base rates were cut. The pound shrugged off the move, however, as opinion polls pointed to an improvement in the ruling UK Conservative party's fortunes. After moving up one place on Thursday sterling finished unchanged on the week as third weakest member of the ERM grid. Spanish inflation data this Thursday may turn the spotlight on the peseta, highest member of the system.

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow

EMS September 6, 1991

GRID



band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

**TELEPHONE:** International changes are likely to remain in force for some time after the failure of national companies and ministries at a meeting in Geneva substantially to reform accounting rates. Page 16

**AIR FRANCE:** currently in talks with Sabena, the Belgian airline, which could lead to commercial co-operation between the two companies, has ruled out the possibility of taking a stake in its loss-making rival. Page 19

**SOUTH AFRICA:** The government has announced a package of investment incentives which are likely to result in several big capital projects being given the go-ahead. Page 5

**EAGLE STAR:** UK insurance subsidiary of the tobacco-based BAT Industries group, has received a writ from Banque Bruxelles Lambert in connection with the property mortgage indemnity business which has run the insurers into serious problems over the past two years. Page 18

**GREECE:** Prime minister Constantine Mitsotakis vowed to toughen his economic austerity plan in the next year, regardless of the political risk. "We will be as unpopular as we have to be," he told a news conference. Page 3

**REDLAND:** UK building materials group and the world's biggest roof tile producer, is expanding its manufacturing operations in eastern Germany as part of a £70m (\$118m) package of investment worldwide. Page 17

## Italy leads attack on Dutch plans to toughen Emu entry

By David Buchan and David Gardner in Brussels

**PRESSURE** IS growing among European Community member states for changes to proposals on European monetary union put forward by the Dutch presidency of the EC last week and due to be discussed by finance ministers in Brussels today.

Italy in particular is concerned that tough economic conditions should not be imposed on countries wishing to participate in a European currency union. The European Commission has joined Italy in expressing concern that the Dutch proposals increase the prospect of a two-speed move to Emu.

The core proposal of the Dutch government, which has always aligned itself closely with Germany on monetary policy, is that economic convergence must precede monetary union.

Specifically, it suggests that when the transitional second stage of Emu is reviewed at the end of 1996, no state should be eligible to enter the currency union, unless for the previous two years it had kept its inflation rate close to that achieved by the member state with the best performance in terms of price stability, had avoided "excessive" budget deficits, and kept within the narrow

band of the exchange rate mechanism without any devaluation.

The Dutch paper also implies that any convergence along these lines must have lasting credibility in the eyes of the financial markets. This credibility would be reflected "in a close approximation of comparable interest rates relative to those member states with the best performance in terms of price stability", it says.

The Dutch presidency of the EC claimed that when these proposals were discussed by senior officials of the Twelve last week, they only drew serious criticism from Greece. But Italy, it seems, and perhaps other southern countries which are worried about being left behind by the north in the move to Emu, may have been holding their political fire for today's ministerial debate.

Italy and the Commission complain that not only do the Dutch paper's strict convergence criteria increase the prospect of a two-speed move to Emu, but that they also depart from the October 1990 Rome agreement on setting up the outline of a European central bank in 1994. This agreement was never supported by the UK and has been ques-

tioned by Germany.

The Dutch paper proposes a European Monetary Institute for the transitional stage of Emu, with the European central bank only being established after the final decision to create Emu has been taken.

The general feeling in Brussels is that events in the Soviet Union and eastern Europe make it all the more important to finish the intergovernmental conferences on Emu and political union this year.

The urgency of the need for the EC to respond to the east is why France has been so bitterly attacked by many of its partners for failing to put geo-politics ahead of its farming interest and admit more money from central Europe to the EC.

France considers the Commission is trying to bounce the EC into accepting its plan to overhaul the Common Agricultural Policy, using agreements and negotiations with General Agreement on Tariffs and Trade, and the need to bind eastern Europe more closely to the EC, as its weapons.

It badly misjudged the mood prevailing after the Soviet events, and was left isolated last week, even though countries such as Ireland have similar misgivings.

## US may seek talks on N-weapons in Europe

By Lionel Barber in Washington

**THE US** is ready to discuss the withdrawal of battlefield nuclear weapons from western Europe, Mr Dick Cheney, US defence secretary, said at the weekend.

Mr Cheney said the US expected to discuss the issue with its NATO allies during a meeting of the alliance's nuclear planning group this month.

His comments suggest that the Bush administration is considering further changes in its nuclear strategy in Europe following the collapse of the Warsaw Pact and the recent favourable developments in the Soviet Union.

Speaking on US television, Mr Cheney said: "Both sides

(US and Soviet Union) have short-range systems, artillery shells, short-range missiles with nuclear warheads on them which no longer have much validity in the new European environment."

Despite his offer on short-range nuclear weapons, Mr Cheney ruled out any immediate large-scale cuts in the US defence budget in the light of events in the Soviet Union. The present five-year plan would already bring down the size of US armed forces to its lowest level since before the Korean war.

"You cannot make those kind of fundamental decisions about long-term US security requirements based on devel-

opments day-to-day or even week-to-week in the Soviet Union," he said.

The Pentagon's interest in opening talks on battlefield nuclear weapons stems partly from concerns about the proliferation of such weapons inside a Soviet Union which could be unstable over the next few years.

More broadly, it points to general agreement that a more enlightened Soviet leadership which is prepared to cut defence spending and shrink the size of the Red Army opens the possibility of "new thinking" in US military strategy.

A call for minimum deterrence, Page 30

## Moscow may seek to default on debt

By John Lloyd in Moscow and Christopher Parkes in Bonn

**FEARS** over the ability of the Soviet Union to maintain foreign debt repayments have emerged after Mr Thomas Aliyev, deputy chairman of the Bank for Foreign Economic Affairs, said Moscow might be forced to request debt rescheduling.

This, he said, was only the "worst possible option" if talks aimed at securing new credits failed.

The total Soviet debt stands at more than \$60bn, with \$15bn-\$20bn in short-term debts repayable over the next 2 1/2 years.

Western economists attending a Moscow meeting of the World Economic Forum said they were convinced that Moscow would soon request debt rescheduling, because of the fall in Soviet oil production and foreign sales.

Mr Hilmar Kopper, chief executive of Deutsche Bank, Germany's biggest bank, also expressed concern at the weekend about the status of Moscow's debts. He said in Bonn that the west should pump in \$4m-\$5m in bridging loans if a debt crisis - or worse - is to be avoided. He also stressed that Moscow's existing financial institutions must be kept intact.

"You can set up new banks [in the newly independent republics] quickly, but how long does it take before they can be trusted?" Mr Kopper asked. Perhaps 50 per cent of Soviet debt might be the responsibility of Russia, but who was to know who was responsible for the rest?" he asked.

In Moscow, senior figures in the Soviet and Russian governments said the rouble will become convertible next year - in spite of fears that this may fuel hyperinflation and cause social unrest.

Mr Ivan Ilayev, the Russian prime minister, chairs the four-strong Committee for the Management of the National Economy, told the forum on Saturday: "I think we would be able to do this [make the rouble convertible] next year. I believe it will happen in 1992."

Mr Vyacheslav Saburov, the Russian deputy prime minister and economics minister said: "No matter how hard and difficult it might be, the rouble will be made convertible in 1992, though I cannot give you a precise date now."

This contrasted with pes-



A young boy raises the Georgian flag during a rally in Tbilisi in support of the president and parliament

simistic assessments of rouble convertibility given to the conference by Mr Aliyev, supported by Mr Valerian Kulikov, deputy chairman of the State Bank and Mr Ivan Ivanov, an independent foreign trade expert.

Mr Kulikov revealed that a committee of bankers and economists had told the previous government of Mr Valentin Pavlov that its aim of internal convertibility by January 1992 was "an adventurist measure".

He claimed that Mr Pavlov's support for the August 19 coup was born of the desperation he felt about being unable to meet that target.

Mr Ivanov said convertibility would require at least \$20m a year for three years from the west to allow the State Bank to support the rouble. The Soviet Union, he said, had no hope of resolving such amounts.

Mr Saburov pleaded for urgent humanitarian aid from the west to prevent food shortages in the coming winter. This will be discussed at talks between Soviet leaders and western foreign ministers who arrive in Moscow today for the opening of the Conference on

Security and Co-operation in Europe.

In a newspaper interview Mr Saburov said plans immediately to privatise large parts of the Russian economy had been set aside in favour of pursuing emergency measures to secure food and fuel supplies and to convert defence industries to civilian production.

The Committee for the Management of the National Economy is expected to produce a blueprint of an inter-republican economic agreement over the following week. This would be in time for the next meeting of the State Council, effectively the supreme Soviet executive body, on September 18.

● Soviet army troops yesterday started withdrawing from Lithuania in what appears to be the first formal step by Moscow in recognition of the new state. Gillian Tett reports from Vilnius.

More than a dozen trucks, carrying Soviet army troops pulled out of the North Vilnius barracks under the supervision of Lithuanian police.

Wind of change, Page 16  
Preparing for winter, Page 2

## Salomon says few clients have left after allegations

By Peter Martin and Richard Waters in London

**SALOMON** Brothers, the Wall Street investment bank caught up in allegations that its traders rigged US government bond auctions, says it has lost very few clients because of the scandal.

Mr Deryck Maughan, appointed as chief operating officer of Salomon Brothers last month, said yesterday that 24 of the bank's 37 most important fixed-interest clients worldwide continued to do active business with Salomon's trading desks.

Of the remaining three, one - the World Bank - has suspended business with Salomon Brothers until the end of this month, when it will review the new management's clean-up efforts. Another, the California state pension fund, is not dealing with Salomon Brothers on government securities, but is continuing to trade mortgage-backed securities and equities with it. The third is not investing in the

fixed interest market at the moment.

Similarly, said Mr Maughan, 92 of the firm's 100 top equity trading clients are continuing to trade actively with it.

In investment banking, there had been one well-publicised loss of business, the UK Treasury's decision last week to drop Salomon as lead manager of the US portion of the sale of the government's remaining stake in British Telecom, due in November.

"I think that decision was largely taken on UK domestic grounds," said Mr Maughan, rather than because the US authorities had warned the British government against using Salomon Brothers, or because its ability to place shares in the US had been harmed. "Corporate America is sticking with us," he said.

Mr Maughan visited London over the weekend to talk to UK-based staff, clients, and financial authorities.

Salomon Brothers' future depends on the penalties the US regulator decides to impose, said Mr Maughan. "If the government takes away your licence, you're out of business. If it levies a fine out of all proportion to history and your capital base and the crime, you're out of business."

Mr Maughan did not rule out the possibility that further damaging disclosures about Salomon Brothers' past activities might emerge during the investigations. The new management's knowledge of what had taken place was based entirely on what those involved had told it; a government investigation had greater powers than the firm so it might find out more, he said.

So far, however, "we have suffered some reputation damage but I would say our franchise is essentially preserved at this point."

Background, Page 17

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Sir Charles Powell, Mrs Thatcher's foreign policy adviser for six years, achieved an almost legendary reputation. Some Foreign Office colleagues would grumble that he had become "more Thatcher than Thatcher". Page 22

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THE SOVIET BREAK-UP

Moscow fears winter fuel and food shortages

By Mark Nicholson in Moscow

THE first chilly days of autumn in Moscow have brought with them dire warnings of food and energy shortages across the Soviet Union this winter, and of serious political consequences.

The Moscow city council this weekend set up an emergency committee to ensure food supplies to the capital, with Mr Valentin Karanaukhov, its chairman, saying: "The catastrophic situation with food supplies dictates such emergency measures."

Mr Karanaukhov said Moscow might be without any reserves of potatoes this winter. His committee was negotiating supplies of vegetables with other republics.

As part of an emergency response to a prospective food shortage, more than 20,000 Soviet troops have recently been drafted into the countryside around Moscow to help with the harvest.

Meanwhile, Mr Ivan Silayev, the Russian prime minister, said at the weekend that fuel stocks for Soviet power stations stood at just 60 per cent of required levels for the winter. Oil production in the Soviet Union has fallen to 10m barrels a day this year from levels of 12.5m b/d last year, while coal procurement is just 20 per cent of planned targets.

Mr Eduard Shevardnadze, the former Soviet foreign minister, warned at the weekend that a severe winter on top of these shortages would bring "very serious problems", adding: "People could take to the streets spontaneously... very dangerous people could then take centre stage."

As the Soviet grain harvest enters its last weeks, most Soviet and western officials are expecting a poor yield of around 190m tonnes, against 240m tonnes last year, leading western diplomats in Moscow to estimate that the Soviet Union will need to import between 77m and 110m tonnes.

The harvest's effective yield will be much lower, however, both because up to 20 per cent of the harvest is traditionally lost to poor transport and storage, and because farmers, increasingly disillusioned with prices and incentives offered from the central authorities, are hoarding grain.

As the republics haggle over the terms of their economic ties with each other, and particularly with Russia, supplies of food across the union also risk becoming a political bargaining chip.

Nevertheless, Mr Vladimir Tikhonov, an academic at the Soviet Agricultural Academy, said in this week's *Soyuz* magazine that the choice of food would be poorer this winter, but said: "Famine is ruled out - and I say this as someone who knows the situation well."

Mr Tikhonov said the problem was not lack of production, but inefficient, centralised distribution. "On the average, this country produces 70m tonnes of potatoes a year - as much as China, Britain, Germany and the US put together. Americans produce 15m tonnes a year, and find this quite sufficient."

Thousands queue for a last look at Lenin

Leyla Boulton finds Soviet citizens as keen to praise the state's founder as bury him

A QUEUE almost a mile long yesterday stretched across Moscow's Red Square and into a neighbouring park as thousands waited for what might be a last chance to file through the ultimate temple of Soviet communism - Lenin's mausoleum.

"I came here to see him when I was a girl," said a woman of 40. "But he looks much better this time round." Lying in a sumptuous glass casket and dressed in a natty blue suit, Lenin's body looks more like an artful imitation rather than the real thing. Rumour has it that after numerous repairs abroad, the real thing was thrown out a long time ago.

The scene is not from a sick movie about the "evil empire" but from a final visit to the mausoleum on Red Square where Vladimir Ilyich Lenin, the founder of the Soviet state, has been embalmed since he died in 1924.

With the collapse of 74 years of communist rule, the mausoleum's days seem numbered.

Last Thursday, the day parliament formally dissolved the old Soviet Union, Mr Anatoly Sobchak, mayor of St Petersburg (formerly Leningrad), proposed that Lenin be granted his last wish - to be buried. And it is not just Lenin who stands to get a decent burial. It is the entire communist mythology which victorious democrats want to bury.

There are still millions of people, however, for whom the dismantling of this heritage is a tragedy.

Tears welled in the eyes of Mrs Ljubova Strelnikova, a 55-year-old history teacher, as she emerged from her second visit to the mausoleum in as many days. She said she owed everything to Lenin's revolution - including her free education and her cheap trips to eastern European countries when they were still Soviet satellites.



Mr Vladimir Melnichenko, director of the Lenin museum, says that if Lenin were able to see how he had been turned into an idol, "it would have killed him". But he warns against trying to "rip out a page of our history" which will eventually have to be pasted back.

Appointed five months ago, he had been planning to redesign the collection so that it would show Lenin "warts and all". But he is afraid he will not be given a chance. Mr Gavril Popov, the mayor of Moscow, has served notice that the museum has to vacate its large red-brick premises around the corner from the mausoleum by the end of the month.

A Rb2.3m (\$1.3m) fund of contributions from ordinary citizens to help preserve the museum has been frozen along with all other Communist party funds, and unless Moscow City Council gives him a building and the money is unfrozen, he will have to give up his dream of a new museum.

The first victims of popular anger unleashed last month after decades of enforced respect were monuments to such as Felix Dzerzhinsky, founder of the Soviet secret police which terrorised generations.

Moscow City Council, appealing against a repudiation of the demolition of churches and Tsarist monuments which followed the first Russian revolution, has set up a sculpture park where offending statues can find a civilised resting place.

Iron Felix, pulled down from his pedestal in front of KGB headquarters, now lies on his side in a grassy lot near the Tretyakov art museum. His companions so far include a statue of Mikhail Kalinin, who served as Soviet president in the 1930s, and Yakov Sverdlov, a Bolshevik henchman who ordered the execution of the Tsar and his family in 1918.

The city's main statue of Lenin, situated on October Square around the corner, may well be next in line for the removal men.

Threat to US grain sales

US grain sales to the Soviet Union may be halted temporarily because American and foreign banks have failed to take up the Bush administration's offer of loan guarantees to finance the shipments, Lionel Barber writes from Washington.

Officials fear a halt in sales could further complicate efforts to cope with an expected winter food crisis in the Soviet Union.

President Bush said two weeks ago he would make available \$315m (\$196m) out of \$500m agricultural loan guarantees which had been planned for October 1, but so far the commercial banks have remained wary.

'Sham' election in Azerbaijan

AZERBAIJAN'S first direct presidential elections yesterday went ahead, despite criticism by the opposition, writes Ariane Guillard in Baku.

Mr Ayaz Muttalibov, the current president, was the only candidate after his opponents refused to take part in 'sham' elections.

Baltic states to open talks with EC on trade and aid

By David Buchan in Brussels

THE Baltic states today start talks in Tallinn, the Estonian capital, with the European Commission on winning trade and aid concessions from the EC.

Mr Frans Andriessen, the EC's external affairs commissioner, is to meet representatives of the three states to discuss their economic needs and desires. The commissioner goes on to Moscow later today, but a team of EC officials will visit Riga and Vilnius.

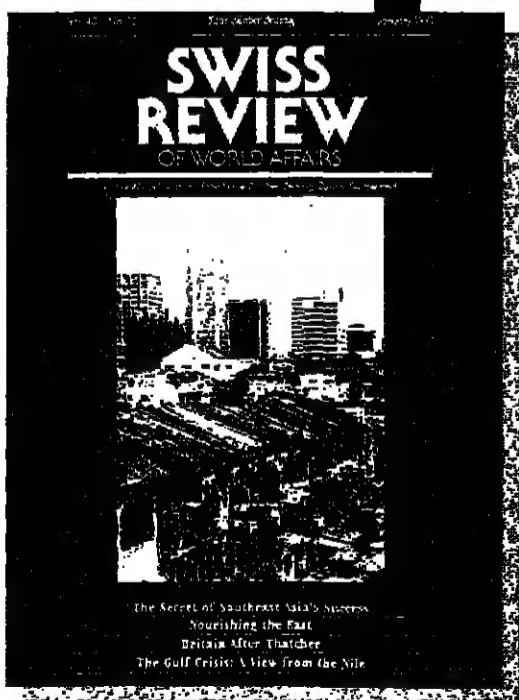
The Baltic states' foreign ministers were in Brussels on Friday to tell their counterparts from the Twelve of their wish to become "associated members" of the Community.

"We are shifting towards the west, towards the EC," said Mr Algirdas Sautargis, the Lithuanian foreign minister. "It is too early to discuss membership, but the shift is in that direction."

Today's talks have a much shorter focus. On offer to the Baltic states are the standard trade and economic co-operation agreements that Brussels has with east European states. But since Baltic trade is tied to the remaining Soviet republics, the immediate issue is extension of the aid programme of the Group of 24 western industrialised countries, which is coordinated by Brussels.

The EC's initial estimate is, in the words of a Commission paper, that the 8m Balts will need \$2bn-\$3bn a year.

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## INTERNATIONAL NEWS

## Recession forces a downward revision of figures for the UK

## Germany likely to buoy new car sales in Europe

By Kevin Done, Motor Industry Correspondent

A SURGE in sales in a unified Germany is expected to trigger a slight increase in overall western European new car sales this year, despite falling demand in several other key markets.

According to DRI Europe, the automotive analysts, the strength of the German market has surprised even optimistic observers.

DRI, which forecast earlier this year a 2.2 per cent decline in west European new car demand, says in its latest report that the market is now expected to expand by 0.6 per cent to 13,268,000 vehicles.

The figures have been distorted by the strength of German demand, and inclusion of east Germany in German new car registrations since the start of 1991. Excluding Germany, western European new car demand is forecast to fall by 3.5 per cent.

Of 16 markets in western Europe only four - Germany, Austria, Greece and Portugal - are likely to enjoy higher demand levels this year.

DRI forecasts that new car sales in Germany will jump by a third to 4.07m, from 3.04m in west Germany alone last year. Since its last forecast in May DRI has raised its estimate for German car sales by 510,000 and has increased its projection for the share taken by east

Germany to 620,000 from 360,000.

While the size of the increase in German sales has surprised the motor industry, it has also been forced to revise downward forecasts for the UK, in the face of a severe recession, and for France. UK new sales are projected to drop to 1.58m, a 31 per cent fall in two years and the lowest level since 1982.

DRI suggests the picture will be reversed next year with the start of a recovery in France and the UK, where new car sales are expected to show a 10.6 per cent increase to 1.75m.

Demand is likely to slip back in Germany from this year's inflated level, with an 18 per cent drop to 3.53m in the face of tighter economic conditions.

While this will depress overall western European demand by 2 per cent, the rest of the western European market, excluding Germany, is forecast to increase by 5 per cent.

DRI estimates that the share of Japanese cars in the European Community market will rise from 10 per cent in 1990 to 12.3 per cent in 1995, with the UK offering one of the biggest increases, from 11.7 per cent last year to 17.3 per cent in 1995.

**World Automotive Forecast Update.** DRI Europe, Wimbledon Bridge House, 1 Ebor Road, Wimbledon, London, SW19 3RT.

## EUROPEAN CAR SALES FORECAST ('000's)

	1990	1991	1992	1993	1995
Western Europe total	13,197	13,268	13,005	13,008	14,461
EC total	12,154	12,322	12,024	12,021	13,063
Germany**	3,041	4,070	3,350	3,553	3,757
Italy	2,346	2,290	2,352	2,350	2,550
France	2,509	2,070	2,159	2,245	2,407
UK	2,009	1,580	1,746	2,065	2,254
Spain	582	695	693	1,086	1,318
Eastern bloc total	2,259	2,046	1,937	1,862	2,333

## EUROPEAN CAR PRODUCTION FORECAST ('000's)

	1990	1991	1992	1993	1995
Western Europe total	13,574	13,278	13,233	14,147	15,243
EC total	13,233	12,990	12,831	13,716	14,790
Germany**	4,867	4,772	4,639	4,778	5,069
France	3,295	3,139	3,117	3,330	3,694
Italy	1,875	1,754	1,741	1,836	1,936
Spain	1,679	1,853	1,808	1,997	2,069
UK	1,293	1,216	1,306	1,581	1,758
Eastern bloc total	2,449	2,180	2,090	2,059	2,516

\*1990 actual, 1991-1995 forecast. \*\*From 1991 Germany total includes East German states. Source: DRI World Automotive Forecast Report.

## Greek PM warns on economy

MR Constantinos Mitsotakis, Greek prime minister, vowed yesterday to toughen his economic austerity plan in the next year, regardless of the political risk, Renter reports from Athens.

"We will be as unpopular as we have to be," he told a news conference.

Mr Mitsotakis, who formed the first conservative government in nine years after elections in April 1990, said his measures so far had made some progress but had failed to cut the budget deficit.

In a policy speech on Saturday, Mr Mitsotakis warned Greeks to prepare for another year of hardship, saying the first signs of economic recovery would be felt only late in 1992.

Mr Mitsotakis, who is under the name an increasing number of critics in his own party as well as the opposition Socialists, repeated yesterday that he had no intention of calling an early election or resigning.

"This is a four-year government and it needs four years to complete its programme," he said, pouring cold water on rumours that he was planning an election later this year.

## De Maizière replacement lined up

MRS Angela Merkel, Bonn's women's minister, looks set to replace Mr Lothar de Maizière as deputy chairman of the ruling Christian Democrats (CDU) after his resignation on Friday, writes David Goodhart in Bonn. He accused the west German wing of the party of failing to understand east Germans.

Mrs Merkel, 37, who like Mr de Maizière is an east German, "embodies a new generation of politician from the east who will strengthen the CDU", according to Mr Volker Rühe, the CDU general secretary, who has been leading the attack on the east German CDU.

He believes lack of a proper purge of the old eastern CDU, a bloc party which supported the former regime, has hindered the progress of talented young east Germans and damaged the party's image. The CDU has lost nearly a third of the new east German members it acquired last year and now trails the Social Democrats in polls in the east.

Yesterday Mr Klaus Reichenbach, chairman of the CDU in Saxony, also resigned under pressure from reformers in Bonn.

But Mr de Maizière, who temporarily quit all his party posts last December after accusations of working for the Stasi secret police, believes the reformers are forcing a foreign political culture on to the east.

Last week he went on the offensive and accused the Bonn CDU of withholding DM28m (£8.8m) which belongs to the east.

Underlying the dispute is the complaint that the western CDU, and west Germany in general, has seen unification as a one-way process.

Mr Hans-Dietrich Genscher, German foreign minister, flew to Moscow yesterday to explore ways to co-operate with Soviet leaders. AP reports from Bonn. He plans to visit the newly independent Baltic republics later in the week.

Mr Genscher, on his first Moscow trip since last month's failed coup attempt against President Mikhail Gorbachev, had meetings scheduled with Mr Gorbachev and Russian President Boris Yeltsin to learn how the two leaders are working together.

## 'Pessimistic diplomacy' pervades Yugoslav talks

David Gardner sees the EC peace conference begin with an exchange of vitriol between principal parties

"EUROPE is on the edge of a disaster on the question of Yugoslavia," judged Mr Douglas Hurd, the UK foreign secretary, having just seen the EC's peace conference on Yugoslavia open in The Hague to an exchange of vitriol between Croat and Serb leaders.

Lord Carrington, the former UK foreign secretary chosen to chair the conference, remarked drily afterwards that he foresaw "considerable difficulties ahead". Indeed - but progress so far can justly be said to be par or slightly better for a particularly treacherous course, despite the heat of Saturday's clashes.

Mr Franjo Tudjman, the right-wing president of Croatia, which along with Slovenia declared itself independent on June 25, accused Serbia and the Serb-dominated federal army of waging a "dirty, undeclared war" against his republic which had claimed 2,300 dead and wounded. He suggested "direct military intervention" to protect Croatia.

Mr Slobodan Milosevic, Serbia's president, won instant if ephemeral advantage by replying in English polished into perfect sound-bites. The "totalitarian and chauvinist regime in Croatia" had set off the bloodbath by attacking its Serbian minority, which it would not be allowed to imprison inside a new and hostile state. Serbian paramilitaries in Croatia were defending themselves against "the repetition of genocide" carried out by the Nazi-installed Croatian republic during the Second World War.

Yet it was only to be expected that the main combatants would use the



Slobodan Milosevic (left) and Franjo Tudjman used the opening session to stake out their uncompromising positions

opening - beamed back to Yugoslavia - to stake out uncompromising positions. It was equally predictable that when the EC foreign ministers last week set Saturday as the date for the conference to start, there would be a great spasm of violence in Croatia as each side sought last minute advantage on the ground.

Lord Carrington's experience of these affairs, moreover, is now complemented by a new sureness of EC touch - which was lacking when the Community started its first international fireman's job 10 weeks ago.

The EC's nerve was tested last week, when Germany appeared to have set off a campaign to recognise Croatian independence. Most of Bonn's partners see recognition as a final weapon, a sort of diplomatic nuclear bomb.

Mr Hans-Dietrich Genscher, the

German foreign minister, has gone quiet on recognition. This is not least because his colleagues demonstrated that the Croats last week deliberately provoked combat with the federal army in order to "internationalise" the conflict.

All this reflects growing knowledge of and engagement with the forces driving events in Yugoslavia. Much of the credit for this reflects on Mr Hans van den Broek, the tough-minded Dutch foreign minister and current president of the EC Council of Ministers.

After being duped by Mr Milosevic on an earlier peace plan on August 4, he wielded the EC's few diplomatic weapons well enough to get all parties round Saturday's table.

When Mr Milosevic insisted that Yugoslavia's internal boundaries were purely administrative, Mr van den

Broek insisted the EC would never recognise "any change unilaterally of internal or external borders". And the Serbian leader signed a joint declaration agreeing.

The Dutch minister's careful opening speech said the manipulation of nationalist sentiment to fill "the emotional vacuum which accompanies the demise of communism" was not acceptable. Europe would not allow itself to be sucked back into tribalism. Having accepted EC mediation, he told the Yugoslav leaders, "you and we stand for a historical choice. Either we allow the violent past of Europe to return or we overcome this legacy and continue along the path towards unity in a Europe at peace with itself."

Ring words but they do not gain say the intractability of dealing with a Croatia which sees its best chance

as widening the civil war or with a Serbian leadership, using a thin federal cloak to hide its expansionism, whose grip on power is tightened by the conflict.

The conference is due to reconvene on Thursday. Lord Carrington, Mr van den Broek underlined to his colleagues, will be the "one, unanimous voice" of the EC, working from an office in the Dutch Foreign Ministry. He will have a secretariat of probably three senior EC diplomats, and divide the conference into working groups. These will seek maximum political agreement before isolating those issues, such as frontiers and the future of the federal army, which may require the binding arbitration to be provided by five leading EC constitutional lawyers.

But this is just structure. To coax along political agreement and acceptance of arbitration, Lord Carrington will use the bilateral talks tactic which served him well at Lancaster House in 1979, and which is the standard EC means of breaking logjams. This means working with the factions on a one-to-one level, away from the spotlight which led to Saturday's grandstanding.

As this one-nation Tory patrician and former bear-hunting companion of Marshal Tito confronts the fissionous tribes of Yugoslavia, one of his successors, Mr Hurd, recalled that "Lord Carrington taught me the art of pessimistic diplomacy."

The deliberate creation of low expectations was his opening gambit in a peace process which is in for a very long haul.

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## INTERNATIONAL NEWS

## Shamir spurns peace link to loan guarantee

By Hugh Carnegie in Jerusalem and Lionel Barber in Washington

MR Yitzhak Shamir, Israel's prime minister, said yesterday any link between Israel's request to the US for a \$100m loan guarantee and the planned Middle East peace conference could upset the region's peace process.

The premier was thus stepping up the rhetoric in the row with Washington over extra US financial assistance for Jewish immigration to Israel.

President George Bush has taken an opposite view, asking Congress not to take up the issue of guarantees for \$100m until the US has agreed to a peace conference, so as to ensure that the aid is not used to launch Arab-Israeli peace talks next month.

But the US administration, while deliberately picking a fight with Israel over its request, may still be prepared to offer some short-term help with the housing problems in Israel.

Mr James Baker, US secretary of state, is to visit the

Middle East this month after talks in the Soviet Union. His mission is to remove the final obstacles to a Middle East peace conference, and he may offer "temporary" aid to Jerusalem to avoid "linkage" between the housing issue and participation in the peace talks.

Mr Bush could have tied the request in red tape, as last year when Israeli sought \$400m in loan guarantees. Instead, he went public with an unusual appeal to Congress to delay action for 120 days, until the conference was under way.

Israel has protested loudly against "linkage", saying the loan guarantees to fund immigration are a separate issue. "I said the act of linkage could endanger the nature of the peace process," Mr Shamir said on Israel Radio.

"Why? Because, at the moment, the Arabs suddenly get a gift like this which they don't expect. They will dance on the rooftops, the level of



Young Palestinian men run away from a pile of burning tyres during a weekend clash with Israeli troops, who broke up a march in support of Israeli-held prisoners, near Nablus on the West Bank

their demands will go up and up, and this would not permit a peace process."

In a speech to mark the Jewish New Year last night, Mr Shamir defied another US ultimatum, saying the momentum of increasing immigration went "hand in hand" with the momentum of Jewish settle-

ment in the occupied territories. Washington wants Israel to halt new building to settle Jews, which it calls an obstacle to peace.

Israel went ahead at the weekend with the formal presentation to the US government of its loan guarantee request, hours after Mr Bush

had called on Congress to delay it.

Despite this, and the strong protests at the weekend, Mr Shamir's government has avoided saying explicitly that it will try to win early approval of the package in Congress, in defiance of the president.

## Egyptian minister seeks backing for top UN post

By Tony Walker in Cairo

WHEN Mr Boutros Boutros Ghali, an Egyptian deputy prime minister, visits London today on his way to Washington, he will be embarking on the most critical phase of his campaign to become secretary-general of the United Nations.

If Mr Ghali, 68, is to succeed Mr Javier Pérez de Cuellar, who is due to retire this year, he will need the support of both Britain and the US, both permanent members of the Security Council.

The veteran Egyptian diplomat has emerged as the prime African and Third World candidate. From past experience, though, Mr Ghali cannot be too sanguine about his chances.

He has failed to become head of the UN Educational, Scientific and Cultural Organisation (Unesco) and of the UN High Commission for Refugees (UNHCR). Now he is lobbying hard for the UN's top job in the hope of being third time lucky.

Mr Ghali, Egypt's minister of state for foreign relations for 14 years, is an experienced diplomat. An international lawyer and fluent in English, French and Arabic, he would seem to have many of the qualities

required to head the UN. Mr Ghali says he sees the role of secretary general as that of a consensus-builder among the five permanent members of the Security Council. Another important requirement was to be a "good administrator".

Mr Pérez de Cuellar is not seen as having succeeded in streamlining and improving the top-heavy UN secretariat. "The UN has become a monster," Mr Ghali says. "The question is how we can manage the system better."

His quest for the job is helped by the fact that Africa, with a third of UN members, has never filled the post.

His main opponent is Prince Sadruddin Aga Khan, a special UN envoy for refugees and personal friend of President George Bush.

Mr Ghali can expect the support of the non-aligned movement, unless a more prominent Third World candidate emerges. He has also had indications of support from France, he gained his doctorate in international law from the Sorbonne in 1949 - and from China. India is said to be



Ghali: lobbying hard

looking favourably on his candidacy.

Mr Ghali is a Coptic Christian from a political dynasty in Egypt. His grandfather was prime minister early this century and other members of his family have held high office.

As acting foreign minister, he accompanied former President Anwar Sadat on his historic visit to Jerusalem in 1977, and helped negotiate Egypt's peace treaty with Israel.

## 'Good borrower' looks for confidence vote

Israel's aim is deeper integration into the world economy, writes Hugh Carnegie

THE amount of foreign borrowing Israel must raise to fund the immigration of Soviet Jews is so great that US guarantees are needed to ensure it can be secured, according to Mr Jacob Frenkel, the Israeli governor of the Bank of Israel.

Less than four weeks after exchanging the role of director of research at the International Monetary Fund for the central bank job, Prof Frenkel finds himself at the centre of the increasingly controversial debate over the guarantees.

"The world capital markets are so tight and the needs so vast that a small country like Israel coming to the market - even a good borrower like Israel - is going to have to pay rather stiff rates of interest. Also it is not clear that Israel may not face some availability problems," he said.

President George Bush has asked the US Congress to delay until January consider-

ation of its request for guarantees to back borrowing of \$100m for fear of upsetting Middle East peace efforts. The government has already factored early approval of the guarantees into its 1992 budget plan. Prof Frenkel said the guarantees would affect Israel's need for a further \$100m from outside the US.

"With such loan guarantees Israel can go to the market place with an implicit vote of confidence in the economy, its prospects and in the economic strategy that it has, so we believe [granting the guarantees] is extremely important and we put it forward also as a means to assist in an extraordinary humanitarian challenge."

"Israel is not asking the US for loans. What Israel is asking is for loan guarantees which... will cost the American taxpayer very little or nothing at all."

Prof Frenkel is due in Washington later this week to argue the case - unless he is called

back by Prime Minister Yitzhak Shamir following President Bush's forceful demand.

He will inevitably face questions about giving Israel additional financial assistance when it refuses US calls to stop the expansion of Jewish settlements in the occupied territories.

Prof Frenkel was appointed, after all, by the most hardline government Israel has ever had, which many believe puts the issue of keeping and settling the occupied territories above all others. But the governor says he cannot envisage diversion of resources away from "the more important activities" that immigration absorption demands.

In Israel, the governor of the central bank is also chief economic adviser to the government. Prof Frenkel therefore has a potent role to play in how the country copes with the influx of an estimated 1m

Soviet Jews. Much of the debate focuses on the need for more rigorous reforms to cut down the role of the state. It is a debate which is also relevant to the loan guarantees because many economists argue that Israel has developed an over-dependence on foreign aid - mainly from the US - that has curbed the incentive for reforms.

"I think this point is valid as a matter of principle," says Prof Frenkel. "But I think that by now everyone recognises that marginal changes in the economy will not do the job. Everyone recognises that we are now starting an era when one will need to see a fundamental shaking of the tree."

He cites recent moves to streamline and speed up privatisation as an example of this new mood. He also regards the recent cabinet debate over next year's budget in the same light, despite a deficit set at 6.2 per cent of gross national product. This is down on 1991 and

all ministries, except defence, accepted cuts. Ministers agreed to legislate a staged elimination of the deficit. They did not raise taxes. "It was a very courageous, determined political stance," says the governor.

Prof Frenkel's overriding aim in his term of office is to oversee the deeper integration of Israel into the world economy. But, again, does not the government's political stance stand in the way?

Prof Frenkel chooses his words carefully. "We are not in a vacuum, that's for sure... my job is to present to the government the economic consequences of various actions and to provide recommendations based upon these economic equations. At that stage the government takes this into account and puts it into the overall equation."

Is he satisfied he will be listened to? "All I can say," he laughs, "is that I have been here three weeks and I haven't lost my voice yet."

## Sununu concerned over recovery

By Lionel Barber in Washington

THE White House remains concerned about the slow pace of economic recovery in the US, before the presidential election next year, Mr John Sununu, President Bush's chief of staff, said yesterday.

Mr Sununu avoided earlier administration calls for lower interest rates to spur economic activity but he gently nudged Mr Alan Greenspan, chairman of the Federal Reserve, in that direction. Mr Sununu said on television: "We would like a stronger recovery... I think he understands that we lean a little further towards the loos-

ening of interest rates than he has."

Last week, the Labour Department reported that the US unemployment rate remained unchanged at 6.8 per cent, with modest gains in manufacturing jobs and the length of the working week.

Mr Sununu said industrial production and manufacturing jobs were rising, and unemployment was falling - but not quickly enough. He was cautiously optimistic about the election prospects.

"As long as these numbers continue to move in the direc-

tion they're moving in, I think the president will be solid, going into '92... but we are not as sanguine about '92 as a lot of other people."

Mr Sununu's appearance on television reflects his partial rehabilitation after several weeks of embarrassing stories about his travel arrangements. Earlier this year, it was revealed that he had frequently used military aircraft to attend Republican party fund-raising events and ski trips, and had taken a chauffeur-driven ride to New York for a stamp auction.

## Ontario drops plan for public car insurance

By Bernard Simon in Toronto

ONTARIO'S social democratic government has shelved plans for a publicly-owned car insurance scheme, under strong pressure from the business community.

The decision reverses one of the main promises of the New Democratic party before the election which brought it to power a year ago, but reflects its growing sensitivity to criticism of its economic policies.

Mr Bob Rae, Ontario premier, said the scheme was being abandoned because it would "cost too much money and too many jobs." He said the government would look for other ways to cut drivers' premiums and to expand the right of accident victims to sue.

The province's insurance industry, dominated by US and British companies, lobbied strongly against the scheme. A recent study suggested that the companies might have claimed as much as C\$2bn (\$1.6bn) in compensation if the authorities had taken over car insurance.

More than 100,000 Canadian federal civil servants were to go on strike at midnight last night in protest against government plans to freeze their wages this year and limit increases to 3 per cent in each of the next two years.

Many services are likely to be affected, but essential services will be maintained by workers forbidden by law to strike.

## Support for free market likely in Argentine poll

VOTERS in 13 Argentine provinces were going to the polls yesterday to elect governors and half the lower house of Congress. They were expected to endorse resoundingly the government's free market reforms, reports John Barkham in Buenos Aires.

Opinion polls suggested the ruling Peronist party would strengthen its grip on the key province of Buenos Aires, with a 10-15 per cent lead over the opposition Radical party.

The Peronists should also retain control of seven other provinces. They were expected to do well in two Radical strongholds, Córdoba and Santa Fe. Independent parties were expected to take Tucumán and Neuquén.

## Turks welcome UN plan to let Iraq ship more oil through north

TURKISH officials yesterday welcomed a proposal by UN secretary-general Mr Javier Pérez de Cuellar to let Iraq make additional oil shipments so as to meet Turkey's transportation costs for the six-month export operation approved last month by the UN Security Council, reports John Murray Brown in Ankara.

After the Gulf war, Turkey controls Iraq's only working oil outlet and would incur much of the cost of run-

ning the 1,000-km pipeline from Kirkuk in northern Iraq to the Mediterranean terminal of Yumurtalik.

The recommendation is part of the report on UN resolution 706, released at the weekend. It suggests Baghdad be allowed to raise up to \$2.4bn (more than the \$1.8bn approved in August) to buy food and medicines, while making payments to a war reparation fund and other costs covered under the terms of

the Gulf war ceasefire.

An earlier draft failed to mention Turkey's costs. However, in "response to requests," the UN chief recommends Iraqi oil shipments over and above the approved amount, to pay Turkey either in cash or kind.

The UN says the actual costs still have to be negotiated. Turkey has proposed \$284m. This comprises a charge of \$1 a barrel for the proposed six months,

compared with 77 cents levied on Iraqi oil before the crisis.

Turkish officials "will not agree to anything which does not reflect the real costs." They say the charge reflects increased start costs, personnel expenses and the \$60m of debt servicing on the project's foreign loans during the period.

The UN Security Council is due to start discussing the report today.

## INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout, other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

UNITED STATES						JAPAN						GERMANY						FRANCE						ITALY						UNITED KINGDOM					
Consumer prices	Producer prices	Savings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Savings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Savings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Savings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Savings	Unit labour costs	Real exchange rate		Consumer prices	Producer prices	Savings	Unit labour costs	Real exchange rate	
1984	98.6	99.1	95.0	95.4	97.1	97.9	100.5	97.0	98.0	100.1	97.9	97.8	95.0	100.0	98.7	94.5	95.5	94.4	95.5	114.1	92.1	92.8	89.9	91.8	96.7	94.3	95.0	91.7	94.3	97.5					
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0		
1986	101.9	98.6	102.0	99.9	77.1	100.5	95.3	101.4	104.0	123.7	98.9	97.5	104.0	104.0	111.3	102.5	97.2	104.5	101.5	101.9	108.1	100.3	104.8	102.8	101.4	100.4	103.7	104.5	92.9						
1987	103.6	100.7	104.0	97.5	64.7	101.2	92.5	103.1	101.0	126.9	100.1	95.1	108.0	107.0	126.0	105.9	97.8	107.0	103.5	102.1	111.0	103.2	111.5	105.6	102.5	107.7	105.3	105.9	90.6						
1988	109.9	103.2	107.0	98.4	59.9	102.2	92.3	107.8	98.0	137.4	101.4	98.2	113.0	107.0	126.2	106.8	102.5	111.1	104.3	95.3	115.5	106.8	115.4	109.7	101.9	118.0	113.2	105.9	88.8						
1989	115.2	108.8	110.0	99.1	83.0	105.0	94.2	114.0	98.0	131.3	104.2	98.3	117.0	108.0	122.6	112.5	108.4	115.4	106.5	95.8	124.2	113.1	125.6	112.2	109.2	121.8	119.0	127.2	113.5	95.0					
1990	121.5	113.8	114.0	99.2	55.6	108.2	95.7	120.1	100.0	116.1	107.0	101.0	124.0	111.0	126.8	116.4	107.1	120.5	106.8	100.8	131.8	117.8	134.7	117.1	117.1	133.3	128.0	130.1	123.7	98.4					
3rd qtr.1990	5.5	4.8	3.3	-0.5	55.6	2.8	0.7	3.4	3.1	112.3	2.7	1.8	n.a.	1.9	124.8	3.4	-1.4	n.a.	100.3	6.1	4.1	7.3	118.1	10.4	6.0	9.7	9.2	102.9	3rd qtr.1990						
4th qtr.1990	8.1	6.4	3.8	0.3	52.1	3.5	2.4	5.7	3.1	120.8	3.0	1.8	n.a.	3.1	124.7	3.6	0.7	n.a.	102.7	8.3	3.9	7.2	119.5	10.7	5.9	9.6	11.2	105.3	4th qtr.1990						
1st qtr.1991	5.3	3.5	3.6	2.3	52.7	4.0	2.8	3.8	1.0	117.9	2.7	2.1	n.a.	2.4	124.3	3.4	0.7	n.a.	101.9	6.2	3.8	7.9	118.3	10.0	6.3	8.9	11.0	107.2	1st qtr.1991						
2nd qtr.1991	4.8	3.3	2.9	2.5	51.8	3.3	2.3	4.1	1.1	117.8	3.1	2.2	n.a.	2.4	124.3	3.2	-0.6	n.a.	101.9	5.8	3.0	7.8	117.1	9.0	6.0	8.5	10.8	107.2	2nd qtr.1991						
August 1990	5.6	5.2	2.7	-0.5	n.a.	3.0	0.5	1.5	4.2	n.a.	2.8	1.9	-	1.9	n.a.	3.5	n.a.	-	n.a.	n.a.	6.3	4.2	7.4	n.a.	n.a.	10.5	6.0	8.7	9.5	n.a.	1990 August				
September	6.2	6.0	3.6	-0.3	n.a.	2.8	1.1	4.5	4.1	n.a.	3.0	2.1	-	1.8	n.a.	3.8	n.a.	-	n.a.	n.a.	6.5	4.8	7.2	n.a.	n.a.	10.9	5.8	9.2	8.8	n.a.	September				
October	6.3	5.5	4.5	-1.2	n.a.	3.1	2.0	4.9	2.1	n.a.	3.3	2.0	5.9	1.9	n.a.	3.9	n.a.	4.8	n.a.	n.a.	6.2	4.2	7.2	n.a.	n.a.	10.9	5.9	9.2	9.8	n.a.	October				
November	6.3	7.0	3.6	0.8	n.a.	3.9	2.5	5.5	3.1	n.a.	3.0	1.8	-	3.7	n.a.	3.6	n.a.	-	n.a.	n.a.	6.5	4.0	7.4	n.a.	n.a.	10.7	5.9	9.8	11.5	n.a.	November				
December	6.1	5.7	3.6	2.8	n.a.	3.7	2.5	6.0	1.0	n.a.	2.6	1.9	-	3.7	n.a.	3.4	n.a.	-	n.a.	n.a.	6.5	3.8	7.1	n.a.	n.a.	10.9	5.9	9.9	11.7	n.a.	December				
January 1991	5.7	4.0	4.5	1.8	n.a.	2.8	4.3	2.8	0.0	n.a.	2.8	2.3	6.7	1.0	n.a.	3.5	n.a.	-	n.a.	n.a.	6.5	4.2	7.8	n.a.	n.a.	10.9	5.9	9.9	11.7	n.a.	1991 January				
February	5.3	3.4	3.6	2.6	n.a.	3.8	2.6	5.4	1.0	n.a.	2.7	2.2	-	2.7	n.a.	3.5	n.a.	-	n.a.	n.a.	6.7	4.5	7.8	n.a.	n.a.	10.9	5.9	9.9	11.7	n.a.	February				
March	4.9	3.2	2.7	2.6	n.a.	3.7	2.6	4.1	3.0	n.a.	2.6	1.8	-	2.8	n.a.	3.2	n.a.	-	n.a.	n.a.	6.8	4.2	8.0	n.a.	n.a.	10.9	5.9	9.9	11.7	n.a.	March				
April	4.9	3.2	2.7	2.4	n.a.	3.3	2.4	4.0	3.0	n.a.	2.8	2.2	6.5	0.9	n.a.	3.2	n.a.	-	n.a.	n.a.	6.7	4.2	7.8	n.a.	n.a.	10.9	5.9	9.9	11.7	n.a.	April				
May	4.9	3.4	3.5	2.5	n.a.	3.1	2.4	4.0	2.0	n.a.	3.0	2.2	4.4	n.a.	n.a.	3.2	n.a.	-	n.a.	n.a.	6.8	4.2	7.8	n.a.	n.a.	10.9	5.9	9.9	11.7	n.a.	May				
June	4.7	3.5	2.6	2.7	n.a.	3.5	2.2	4.3	n.a.	n.a.	3.5	2.3	n.a.	n.a.	n.a.	3.3	n.a.	-	n.a.	n.a.	6.7	4.2	7.8	n.a.	n.a.	10.9	5.9	9.9	11.7	n.a.	June				
July	4.4	2.8	3.5	2.6	n.a.	3.6	2.4	4.3	n.a.	n.a.	4.4	3.3	n.a.	n.a.	n.a.	3.4	n.a.	-	n.a.	n.a.	6.8	4.2	7.8	n.a.	n.a.	10.9	5.9	9.9	11.7	n.a.	July				



# INTERNATIONAL NEWS

Township slaying will sour signing of peace agreement

## S African gunmen kill 18

By Our Foreign Staff

UNIDENTIFIED gunmen fired on supporters of the Inkatha Freedom party, led by Chief Mangosuthu Buthe, as they marched through a South African township yesterday, killing 18 and injuring 14.

Police said they did not know who was responsible for the attack in Tokoka. But the township, 12 miles south-east of Johannesburg, has seen repeated fighting between Inkatha and the rival African National Congress.

The attack comes six days before the ANC, Inkatha and the government are to sign a peace agreement aimed at stopping township violence. Although the incident will sour the atmosphere at the signing, it is unlikely to derail it.

Police said initial reports indicated the gunmen fired from a house as hundreds of armed Inkatha supporters

marched down a main road in the township toward a stadium for a rally.

Mrs Gertrude Mazi, an Inkatha official, said she was driving to the rally with her husband when she saw a man come out of a house with an AK-47 assault rifle and a whistle.

"As he blew the whistle, other men came from other houses and they also had rifles... then they started shooting," she said.

Dozens of armoured police and army vehicles patrolled the area to prevent further clashes. The security forces also escorted hundreds of Inkatha members back to their residences at a migrant workers hostel.

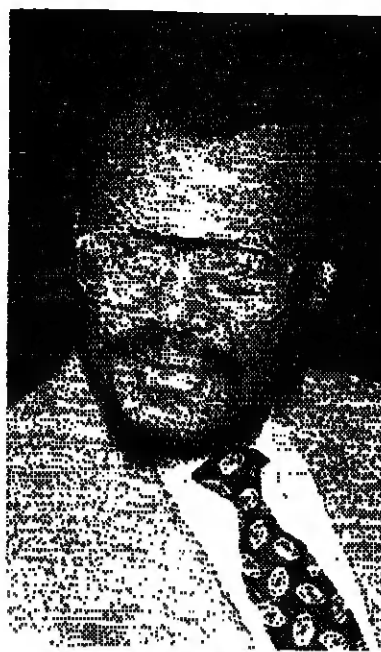
Many Inkatha supporters, virtually all Zulu, were carrying sticks, whips and other weapons as they returned to the hostel. Some vowed revenge against

their attackers. Houses on the road where the shooting occurred were deserted as residents fled the area for fear of an attack.

More than 6,000 have been killed as the ANC and Inkatha, the country's two largest black political groups, have waged virtual warfare since 1986. The fighting spread a year ago from the eastern province of Natal to the townships around Johannesburg. Some of the worst battles have been in Tokoka.

Until yesterday's incident, however, the level of recent violence in rand townships had fallen sharply.

Many residents in Tokoka and the adjacent Phola Park squatter camp support the ANC, while the huge hostel complex houses thousands of Zulu supporters of Inkatha.



Mangosuthu Buthe

## Vietnamese China visit presages summit

VIETNAMESE foreign minister Nguyen Manh Cam was due to arrive in China yesterday, the highest-level official to visit since the two countries fought a brief war in 1979. Reuter reports from Beijing.

Cam, in an unusual symbolic gesture, is travelling by land through the "friendship pass" on the border before flying into Beijing today, according to the Vietnamese embassy.

Both sides, strongholds of communist ideology since last month's collapse of Communist party rule in the Soviet Union, have made it clear the visit is an important step in normalising relations.

Political sources in Hanoi and diplomats in Beijing said the visit was a prelude to a summit between Vietnamese Communist party chief Do Muoi and his Chinese counterpart, Jiang Zemin, probably in October or November.

Relations between China and Vietnam were badly damaged by Vietnam's invasion of Cambodia in 1978 and the toppling from power of the Beijing-backed Khmer Rouge in early 1979, the same year China and Vietnam fought a brief border war.

## Indian industry seeks powers to cut workforce

By David Housego in New Delhi

INDIAN industry called yesterday on the government to allow companies to improve efficiency by speeding up cuts in labour forces.

Mr V.L. Dutt, newly elected chairman of the Federation of Indian Chambers of Commerce and Industry (FICCI), said the government should amend labour laws so that industry could retrench about 5 per cent of its labour force annually "without going through the proper legal and labour procedures". FICCI is one of two main employer associations in the country.

The World Bank has identified overmanning in industry as one of the most serious obstacles to greater competitiveness; a recent bank report said the public sector had a surplus workforce of 250,000 to 300,000 people.

The government - which announced a new industrial deregulation policy two months ago - is hesitant to draw up an "exit" policy for industry, fearing it could provoke union anger. Although the unions' response to the industrial liberalisation measures has so far been muted,

officials fear rising inflation and redundancies could trigger a backlash.

According to figures released yesterday, the year-on-year inflation rate - as measured by the wholesale price index - rose to 15.2 per cent in the week ending August 24, more than double the rate of the previous year.

Reflecting the new competitive pressures that industry feels are being imposed on it, Mr Dutt said companies should have freedom to close units when they were non-profitable.

The government does not want to move in this direction until a welfare safety net has been established for employees. Dr Manmohan Singh, finance minister, said in his budget that the government proposed establishing a fund to finance early retirement, to which industry would be asked to contribute.

Mr Dutt also said the government should either privatise the nationalised banks or open the banking system to the private sector.

Bank employee associations are strongly resisting such privatisation.

## Investment incentives set to stimulate capital projects

By Philip Gawith in Johannesburg

THE South African government has announced a package of investment incentives which are likely to result in several big capital projects being given the go-ahead.

The incentives, aimed at encouraging exports of more highly refined mineral products, offer accelerated tax write-offs for capital expenditure.

"They will reduce start-up

costs of large projects and provide assistance in early years. The announcement will probably lead to the go-ahead for the R3bn (\$552m) Columbus stainless steel project, a joint venture between Highveld Steel and Samancor, respectively controlled by Anglo American and Gencor, the country's two largest mining houses.

The plant's initial capacity

would be 300,000 tonnes a year, rising to 400,000.

Mr Dawie de Villiers, minister of economic affairs and co-ordination, said the short-term measures had a maximum qualifying period of two years.

The main benefit allows depreciation of the cost of machinery and plant from the year when the expenses were incurred, rather than when production started. The exist-

ing rate of 20 per cent over five years still applies.

Other benefits include depreciation of the annual allowance of 5 per cent of the construction costs of qualifying buildings, and the deduction of pre-production interest on qualifying assets, both in the year expenses are incurred.

To qualify a project must be internationally competitive and add at least 200 per cent

value to the base mineral or intermediate project processed, with at least 80 per cent of the value of the intermediate or final product being exported.

Another possible project whose go-ahead depends on incentives such as those announced is a plan by Alusaf, the aluminium producer, to build a R3.5bn aluminium smelter.

## Order 'returning' to Mogadishu

MANY civilians have been killed or wounded in three days of fighting in Mogadishu, the Somali capital, Mogadishu radio said yesterday, but order was being restored, Reuter reports from Nairobi.

The radio blamed the violence on "irresponsible elements" and denied there had been fighting between rival groups in the United Somali Congress (USC) which controls Mogadishu.

Diplomats and aid workers in Nairobi had reported heavy fighting in Mogadishu and said the limited hospital facilities there were trying to cope with large numbers of casualties.

Aid workers flying out of Mogadishu reported an appar-

ent conflict between the USC leader, Mr Ali Mahdi Mohamed, recently appointed interim president of Somalia, and his army chief, General Mohamed Farah Aided.

Colonel Umar Hashi Adan, regional commander of the Mogadishu area, called for a ceasefire and told local elders and community leaders to co-operate in restoring calm.

The weekend radio broadcast referred to a "security crisis" in Mogadishu in which many innocent people had been killed or wounded and houses and other property destroyed. It said the security forces would now take immediate action to enforce a ceasefire.

### NEWS IN BRIEF

## Polish MPs delay vote on special powers

POLAND'S communist-dominated parliament decided at the weekend to delay voting on a request by the Solidarity government for temporary special powers to issue economic decrees with the force of law, Reuter reports from Warsaw.

Mr Jan Krzysztof Bielecki, prime minister, made the request on Friday to try to overcome a logjam holding up reform legislation and a stalemate in government efforts to introduce big budget spending cuts in the face of a recession.

The vote will be postponed for a least a week while a commission considers the request.

Earlier the bill narrowly survived a proposal by a peasants' hardline group in the lower house, or Sejm, to have it thrown out altogether.

The planned reduction in budget spending has been fiercely criticised by opposition deputies in the Sejm. During the debate on the cuts last week, an ex-communist group tried to unseat the government ahead of a parliamentary poll in October.

## Optimism over W German orders

Manufacturing orders in west Germany slipped 0.5 per cent in July from the previous month, despite a 3.5 per cent rise in foreign orders, David Goodhart writes from Bonn.

The Economics Ministry welcomed the increase in foreign orders and suggested west German industry might be recovering its old exporting strength.

The orders figure for June and July is 2.5 per cent above the April and May figure and 4.4 per cent above the same two months of last year.

## Aquino appeal on military bases

President Corason Aquino, battling to keep US troops in the Philippines, appealed to the Senate yesterday to ratify a military bases treaty with Washington, but a move to reject the pact gained ground, Reuter reports from Manila.

Senators who have threatened to kill the accord said the cold war was finished and it was time forces withdrew from the former US colony.

Communist rebels, fighting against the US presence for the past 22 years, offered a truce if the senators rejected the treaty.

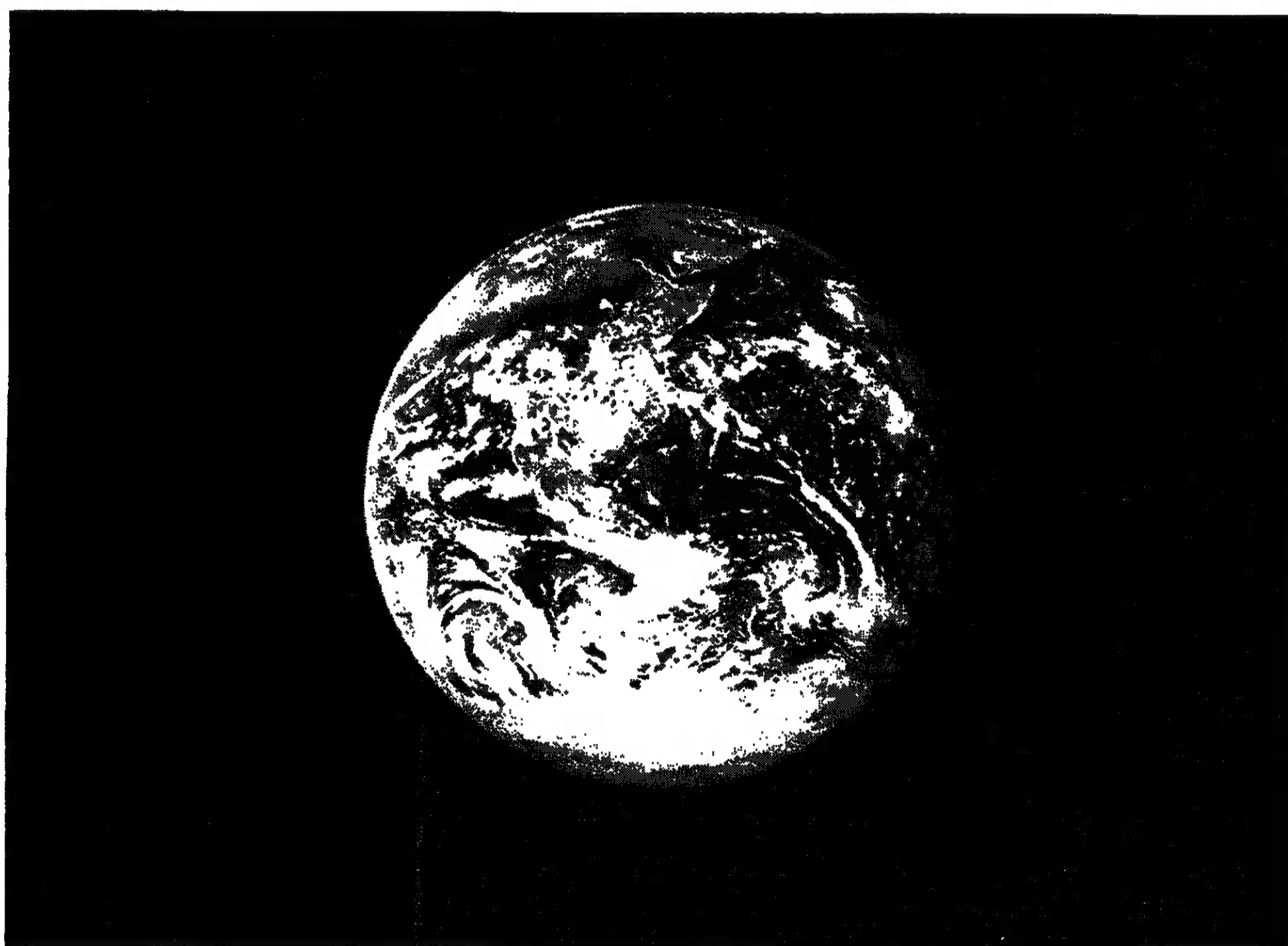
The anti-bases faction in the 23-member Senate gained ground yesterday, picking up a ninth senator to sign a joint resolution calling the treaty a "one-sided, unequal agreement" and urging its rejection.

The Senate must ratify the treaty with a two-thirds majority by September 10, when the present agreement expires. Only eight votes are needed to sink the accord signed by the two allies last month.

## Bush lines up new advisers

Mr David Bradford, an economics professor from Princeton University, and Mr Paul Wonnacott, a former economic adviser at the State Department who teaches at the University of Maryland, have been named as prospective nominees to President George Bush's Council of Economic Advisers, Lionel Barber reports from Washington.

The two professors will succeed Mr Richard Schmalensee and Mr John Taylor.



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Membres, actionnaires sont invités à assister à une GÉNÉRALE MEETING which will be held on September 23rd, 1991, at 11.00 a.m., at the registered office, with the following agenda:

To discuss whether to extend for the 1990 year.

The shareholders are advised that no quorum for the terms of the agenda is required and that the chairman and his/her representative of the company may act at any Meeting by proxy.

Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

Proxy forms must be deposited five days before the Meeting with:

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## UK NEWS

## Brooke to press for more talks on Ulster

By Ralph Atkins

MR PETER BROOKE, Northern Ireland secretary, has embarked on the laborious task of reviving talks on the province's political future by calling for consultations with local political leaders.

In spite of the proximity of the general election and Unionist preconditions which have, if anything, hardened over the summer, Mr Brooke believes a fresh round of "talks about talks" would be constructive.

He will seek the views of the government of the Irish Republic at a meeting of the Anglo-Irish Conference in Belfast this week.

Meetings with Unionists and the nationalist Social Democratic and Labour party are expected to be arranged soon afterwards.

In July the first round-table talks for 15 years between leaders of nationalist and Unionist parties on the governance of the province ended without conclusion when a pre-arranged 10-week gap in Anglo-Irish conference meetings expired.

The setback undermined hopes that a solution to Northern Ireland's decades of political intransigence could be found at the negotiating table. Mr Brooke had spent 14 months carefully preparing the rules for those meetings.

Speaking on BBC Radio, Mr Brooke emphasised the community pressure for negotiations to restart and the lack of recrimination following July's setback. He would seek discussions with the political leaders in a "low-key and relaxed way".

Unionists have not ruled out participating in fresh talks. But the Rev Ian Paisley, leader of the Democratic Unionist party, has increased demands over the 1985 Anglo-Irish agreement, under which the regular inter-governmental conference meetings are held.

Mr James Molyneux, leader of the Ulster Unionist party, said at the weekend the Anglo-Irish Agreement was, like Lenin's tomb, an obscene relic of less enlightened times.

## Computers for tour information

By Alan Cane

ICELAND, home of hot springs and spectacular waterfalls, will soon be the land of the touch-screen tourist, thanks to a collaboration between the Icelandic Tourist Board (ITB) and AppleCentre Glasgow, Scotland's largest Apple computer dealer.

The ITB and AppleCentre have established a joint venture company, Iceland Info, in co-operation with an Icelandic software house, Fjarhonnun (Distant Design), to develop and install computerised travel monitors throughout Iceland.

About £500,000 has been invested in the project. Tourism represents 14 per cent of the Icelandic economy.

The monitors will make it simpler for tourists to gain information about Iceland, and for the ITB to gain information about tourists' preferences. The travel monitors, in locations such as Keflavik Airport near Reykjavik, ferry terminals and tourist information centres, bring together video images, text, sound and music on a computer screen to give tourists a taste of Icelandic scenery and history. Tourists will be able to select their choice of programme by touching the monitor screen.

## IoD reports surge in business confidence

By Edward Balls

FURTHER evidence that British business leaders believe the worst of the recession is over is published today in the latest Institute of Directors' bi-monthly survey.

The survey suggests that the level of business confidence is higher than at any time in the past two years, with the exception of a short-lived surge following the end of the Gulf war. Business is still tough, however. Nearly half of respondents say business volume is down compared with six months ago, and less than a quarter say volumes are rising.

"Business performance is still flat for many companies but directors, the decision makers, can see the blanket of recession is beginning to lift," said Mr Peter Morgan, IoD director-general.

The same number of directors are more optimistic as prospects for the economy, an improvement on the last survey. The proportion of respondents more optimistic about prospects for their own company is also higher.

"Inflation is being defeated. Interest rates are coming down and the economy can be expected to show signs of recovery in the final quarter of this year," Mr Morgan said.



Out of the gloom: "directors, the decision makers, can see the blanket of recession beginning to lift," says Peter Morgan

Yet there is little tangible evidence that a recovery in spending is under way. Mr Morgan hopes 10 per cent interest rates will be a key psychological point at which consumer spending resumes, demand increases, and the recovery begins. The IoD said the continued fall in inflation would justify another half-

point cut in interest rates next month. The survey is based on a random telephone poll of 330 directors in the first two weeks of August. It asks questions similar to those in the quarterly Confederation of British Industry Industrial Trends Survey, but is smaller and less systematic.

Yet it does offer some clues about the possible nature of the recovery. Businesses are significantly more optimistic in the north of England than in the Midlands or the south. In the north, 70 per cent of respondents claim their company is performing either very well or fairly well, against 50 per cent in the UK as a whole.

The survey also suggests the service sector may lead the recovery just as it led the economy into recession. Businesses are more optimistic in the personal and business service sectors than in manufacturing. *Bi-Monthly Business Opinion Survey, IoD, Mountbarrrow House, Elizabeth Street, London SW1W 9BB. EIS.*

### UK COMMERCIAL VEHICLE REGISTRATIONS JANUARY-AUGUST 1991

	Volume (Units)	Volume Change (%)	Share Jan-Aug 91	Share Jan-Aug 90
<b>Total Market</b>	<b>151,107</b>	<b>-35.2</b>	<b>100.0</b>	<b>100.0</b>
Imports	31,767	-35.2	35.6	35.9
<b>Small vans (up to 1.8 tonnes)</b>				
Total	48,455	-32.1	100.0	100.0
Imports	8,616	-47.9	17.8	23.2
Ford	21,343	-11.1	44.1	33.82
Vauxhall (GM)	13,524	-35.9	27.9	26.5
Rover	5,540	-32.5	11.4	16.4
Peugeot (incl. Citroen)	2,697	-47.3	5.4	6.9
Renault	1,873	-41.8	3.9	4.5
<b>Medium vans (1.81-3.5 tonnes)</b>				
Total	67,032	-35.5	100.0	100.0
Imports	27,908	-35.2	41.6	45.7
Ford	28,656	-35.5	44.2	47.3
Leyland DAF (DAF)	9,161	-11.1	13.7	10.9
Renault	3,819	-40.7	5.7	6.8
Peugeot (incl. Citroen & Talbot)	3,732	-30.1	5.7	5.8
Mercedes-Benz	3,717	-27.0	5.5	5.4
Vauxhall (GM)	3,310	-32.8	4.9	5.2
Nissan	2,828	-31.3	4.2	4.4
<b>Trucks (over 3.5 tonnes)</b>				
Total	21,944	-37.2	100.0	100.0
Imports	8,791	-39.0	40.1	40.8
veco group*	5,573	-42.2	25.5	25.4
Leyland DAF (DAF)	5,143	-34.8	23.4	22.4
Mercedes-Benz	3,487	-40.4	15.9	16.5
Volvo	2,135	-35.8	9.7	9.4
Renault (RTT)	1,224	-36.8	5.0	5.9
<b>Of which Heavy Trucks (over 10 tonnes)</b>				
Total	10,898	-40.2	100.0	100.0
Imports	2,485	-42.0	22.8	22.6
Leyland DAF (DAF)	1,833	-35.4	17.2	16.0
veco group*	1,470	-51.8	13.8	15.8
Mercedes-Benz	1,161	-49.5	10.9	12.8
Scania	1,153	-27.7	10.8	8.8
EFF	1,020	-39.1	9.8	9.3

\*Includes buses and light four wheel drive utility vehicles.  
\*Includes Iveco Ford and Scania. *Source: Society of Motor Manufacturers and Traders and industry estimates.*

## Truck demand down sharply in August

By Kevin Done, Motor Industry Correspondent

SALES of new commercial vehicles fell by 35.2 per cent in August compared with a year earlier to 28,946, according to figures from the Society of Motor Manufacturers and Traders.

The decline was led by a further steep drop in truck demand. Sales in the first eight months of 1991 fell by 30.3 per cent lower than in the corresponding period a year ago.

Mr David Gill, truck marketing and sales managing director for Leyland DAF, the UK subsidiary of DAF of the Netherlands, said yesterday the rate of decline and the depth of the recession in the UK commercial vehicles market was unprecedented since 1945.

He said the present recession was biting much deeper than the last recession - in the early 1980s.

He forecast that truck sales (above 3.5 tonnes) would fall as low as 32,000 this year, a drop of a third from the 48,000 achieved last year and less than half the 1989 sales level of 69,000.

There was no sign of any respite in August as truck sales fell by 35.7 per cent to 3,819. In the first eight months truck sales have plunged by 37.8 per cent to 31,944.

Sales were 55.6 per cent lower than in the same period two years ago.

Mr Gill said it was "highly unlikely" that truck registrations would show any significant recovery before the end of the year.

He did not expect market conditions to worsen further in the final months of the year, however, and forecast that sales could begin to recover to a level of 37,000-43,000 in 1992.

In the past three months Leyland DAF had experienced a "modest" increase in new orders, and he said some truck rental companies had started ordering again for the first time for two years.

In addition a substantial part of the UK truck fleet was more than three years old and would need replacing soon.

DAF is closing its international marketing and sales office in Salford, near Manchester with the loss of about 115 jobs.

The office, which was established only two years ago, is being transferred to the company's Netherlands headquarters in Eindhoven, where about 80 jobs will be created.

The move is part of DAF's drive to cut costs and streamline its organisation in the face of heavy losses.

## Business rents show record fall

By Vanessa Houlder, Property Correspondent

COMMERCIAL property rents are falling by a record 10 per cent a year, although the decline may be over, according to Hillier Parker, chartered surveyors.

In the three months to August the decline in rents gathered pace, reaching 4.5 per cent. This reflects the recession and the surplus of commercial property erected in the building boom of the past few years.

Hillier Parker said, however, that rents of shops and City of London offices appeared to be close to their turning points.

By far the largest decline has been in the office sector, which has a particularly large oversupply of space. Office rents fell 7.9 per cent in the past quarter and 18.8 per cent in the year to August.

The largest falls in rents have been registered in the Central London office market, which has a vacancy rate of 18 per cent. The City fringe was the worst-performing market, with a fall of 32 per cent.

The best performing sector was shops, where rents fell 2.1 per cent over the year. Rents fell 1.4 per cent over the quarter, compared with the previous quarter's fall of 0.3 per cent.

Mr John Clemens, chairman of Continental Research, which produces the FT monitor, said his forecast of 2.2m dishes by the end of December was a difficult but possible target.

He said: "If BSkyB and the retail trade promote as heavily as might be expected, then this could happen - and a figure of 2m by Christmas seems almost certain."

BSkyB, a consortium in

## Post Office may join TNT global express service

By Roland Rudd

THE Post Office is considering joining the joint venture between five state-owned postal administrations and TNT, the Australian transport group, to supply a worldwide express service.

When the joint venture was announced in July, analysts assumed that the UK Post Office had been barred by the government from joining the venture, which is 50 per cent owned by the state-owned postal administrations.

However, Sir Bryan Nicholson, chairman of the UK Post Office, yesterday told the Financial Times that he thought it could be in the interests of his organisation to join if it were shown that the venture was financially practical and would improve the express services available.

He said he could see no reason for the government to object.

"There is no doubt that there is a very strong case for having closer links with other national post offices to provide a high quality of service to individual customers," he added.

"There is also no doubt that TNT has an effective world-

wide network which the other post offices wanted access to."

The new venture will combine the post offices' international express operations with those of TNT Express Worldwide, a subsidiary of TNT.

Sir Bryan said that since the UK Post Office was a national public-sector body it would have to justify to the government a decision to join the venture. He added that he could see no reason why ministers would object to a recommendation to join the venture.

Five post offices from Germany, France, the Netherlands, Sweden and Canada have formed a new group, GDN, to take a 50 per cent stake in the venture. The other 50 per cent will be held by TNT.

GDN's structure allows for the participation of other postal administrations. The new company will be autonomous and managed independently of both shareholders.

Sir Bryan has recently had a series of meetings with the chairman of the five post offices involved in the new organisation, which will have about 20 per cent of the international express market.

### FT SATELLITE MONITOR

## BSkyB dishes likely to top 2m this year

By Raymond Snoddy

BRITISH Sky Broadcasting is on target to have more than 2m satellite dishes receiving its programmes by the end of this year, following a strong performance last month.

According to the FT Satellite Monitor, 82,000 dishes were installed in August in spite of the recession and the fact that television equipment sales are traditionally slow in summer.

The monitor's August figure, based on interviews with more than 5,000 auditors, matches BSkyB's internal sales figures. More than 180,000 satellite dishes have been installed since June, giving a total of 1.74m, according to the monitor. This does not include those who watch satellite channels on cable TV networks.

Mr John Clemens, chairman of Continental Research, which produces the FT monitor, said his forecast of 2.2m dishes by the end of December was a difficult but possible target.

He said: "If BSkyB and the retail trade promote as heavily as might be expected, then this could happen - and a figure of 2m by Christmas seems almost certain."

BSkyB, a consortium in

which Pearson, publisher of the Financial Times, has a significant stake, will launch an autumn marketing campaign this week.

Intentions to install satellite dishes remain low, and only 188,000 households say they will definitely install, with a further 1.69m saying they will probably do so - significantly fewer than in May.

The main decline came among 45 to 65-year-olds, with under-45s showing a small increase in intentions to install. Satellite television is particularly strong in homes with children. Of the 7m such homes in Britain 733,000 - 10.5 per cent - have dishes.

Mr Clemens said: "This means that channels like Children's Channel, Sky One and MTV, all of which cater for the interests of children and young people, can now reach very substantial child audiences."

Scotland and the north of England have emerged as the strongest regions for satellite television. In Scotland 22 per cent of households have a dish or say they will probably install one. In the north of England the percentage is 18.5.

## West Midlands transport operator will limit cash balances

By Paul Cheeseright, Midlands Correspondent



CENTRO, the operating arm of the West Midlands Passenger Transport Authority, is to restrict its cash balances to £200,000.

Any funds above £200,000 will be managed for Centro - which stands to lose more than £2.5m in the Bank of Credit and Commerce International débacle - by Coventry City Council, the lead council on the authority.

That is one of a series of steps taken at Centro after the Bank of England closed BCCI on July 5. Only 4½ hours before the closure Centro

deposited £1m with BCCI. This deposit was one of three totalling £2,550,361.39 which were frozen by the action of the Bank of England.

The immediate reaction of Mr Bob Tarr, Centro director-general, was to obtain reports from Mr Phil Evans, director of finance, and from Mr Brian Moore, the internal audit manager, on what went wrong and what needed to be done to prevent a repetition.

Mr Tarr later asked KPMG Peat Marwick McLintock, the external auditor, to look at Centro's procedures for depositing funds not needed for immediate use.

The results of these inquiries

have been published with an umbrella report by Mr Tarr as background documents for a meeting of the authority's policy, resources and external relations committee.

They do not show any evidence of impropriety in Centro. But they do throw a spotlight on the money management of a typical small authority. The Tarr report said many local authorities and other public bodies "have operated similar systems".

Peat Marwick found that Centro's internal guidelines on where its officers could deposit money were "too wide" and observed that "there was no investment strategy which

clarified the objectives in terms of the level of risk permitted in depositing surplus monies".

For Centro, as for all public authorities under pressure to maximise income, the deposit of surplus cash represented a significant extra source of income.

Such investments raised £3.2m for Centro in the 1990-91 financial year. If Centro had a surplus of less than £0.5m, it would place it with Midland Bank. If it had more, it would place it with other institutions through a broker.

Such institutions, according to the internal guidelines, were "very safe bodies such as local

authorities, nationalised industries, clearing banks, Bank of England licensed deposit-takers including foreign banks, building societies and very large public companies".

Like other authorities, Centro drew comfort from the fact that BCCI was on the Bank of England list of licensed deposit-takers, and hence fitted into the internal guidelines.

Mr Evans had the right of veto over where deposits could be placed and received weekly reports on what was happening to short-term deposits.

He had used the veto to stop deposits with Liverpool City Council and Lambeth Borough

Council in London. But, Mr Tarr says in his report, no one in Centro picked up "doubts and rumours" about BCCI.

The day on which BCCI was closed, Centro had £7.3m on deposit at seven financial institutions. Decisions on placing its funds depended on what was on offer from London money-brokers.

It could have placed all its surplus at Midland Bank for onward investment in the money market at no risk. But on Friday July 12, according to the Moore report, Midland's 3-day rate for a £1m deposit was 10.825 per cent.

The best rate available from a broker was 11.0 per cent. The difference in return projected over one year would be £3.76m.

The difference in rates encapsulates the dilemma of balancing risk against reward that Peat Marwick thought Centro had not fully clarified. Mr Tarr implicitly agreed. "The pressure to achieve maximum income to help the overall financial situation may have tended to increase the propensity to use the secondary banking sector and for this objective to take preference over absolute safety, especially as (wrongly, as is now evident) no licensed deposit taker was perceived as 'risky'," his report said.

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## UK NEWS

## Banks plan new code of conduct for customers

By Robert Peston

BRITAIN'S banks and building societies plan to offer customers greater protection against misuse of plastic cards and introduce restrictions on the marketing of financial services, according to a new code of conduct which they hope to introduce by the end of the year.

The institutions have been working on the code for two years. The first version, published last December, was dropped after criticism from consumer groups, which complained the banks were codifying existing practices.

Banks and building societies - home loans and savings institutions - have responded to two of the consumer groups' three main criticisms. They have agreed to take on responsibility for proving fraud or gross negligence in the use of a plastic card. At the moment, if a cardholder is debited for using a plastic card but claims that he or she never used the card, the cardholder has to furnish proof.

If the new code is accepted, the burden of proof will rest with the banks.

A second important amendment requires the institutions to ask for its customers' permission before offering them products marketed by a different subsidiary. Many banks,

for example, own life insurance companies and have been trying to sell pension products and life policies to customers.

They will have to seek their customers' permission before passing on details of accounts to the insurance subsidiary.

Banks have resisted this change because they fear the paperwork will be very costly. Concern at increased overheads has also discouraged the institutions from introducing a third reform, which would have meant customers were notified in advance before bank charges were debited from their accounts.

Banks say the cost of changing their computer systems to enable them to give this advance notification would be much more than £50m. But they are promising to give all customers a fuller break down of banking charges.

A draft version of new the code is being discussed by the Treasury, the Bank of England and consumer groups. Their views will be considered by a committee headed by Sir George Blunden, former deputy governor of the Bank of England, which will decide if the code is acceptable. The government has warned the banks that if their code is not acceptable, it will impose one.

## LT executives reject new proposals on competition

TOP executives at London Transport (LT) have rejected government plans for the privatisation and deregulation of London's buses, writes Richard Tomkins.

They are furious over the government's decision to strip London Transport, the metropolitan bus network, of all responsibility for the capital's bus services and hand it over to a new body called the London Bus Executive.

The government's plans for the deregulation of London's buses were set out in a consultation paper last March. The paper proposed London Transport's bus operations should be

privatised and any other operators should be allowed to compete against them.

The paper also proposed a central body should remain to organise unprofitable but necessary services, publish route timetables and administer the Travelcard through-ticketing scheme.

London Transport's executives, who are appointed by the government, rejected the proposals published in July because they said the central administrative functions for bus transport should go to newly-created and government funded London Bus Executive.

## Railway company faces sweeping management changes

By Richard Tomkins, Transport Correspondent

BREL, one of Europe's biggest manufacturers of railway rolling stock, faces sweeping management changes and cuts in its workforce following the removal of its chief executive last week.

The majority shareholders are insisting on the measures to rescue the company from a deepening crisis caused by repeated failures in its most important railway train product.

Brel, formerly the train-making division of British Rail (BR), employs more than 7,000 people at its workshops in Derby, Crewe and York.

It was privatised in April 1989 when it was bought out by a management-employee consortium with

backing from Asea Brown Boveri (ABB), the Swiss-Swedish engineering group, and Trafalgar House, the British construction group.

Although ABB and Trafalgar House between them hold 80 per cent of Brel's shares, they have up till now left the running of the company in the hands of the management team which led the buy-out.

However, they have now asserted direct control of the company because of the mounting losses and adverse publicity arising from defects in the class 158 express train supplied by Brel to BR's Regional Railways.

Already gone are Mr Peter Hold-

stock, the chief executive who led the 1989 buy-out, and Mr Chris Cook, director of Brel's new construction group.

Mr Bo Sodersten, a former Asea executive, has been installed as new chief executive and other managers have been seconded temporarily by ABB and Trafalgar House.

Mr Allan Gormly, Trafalgar House's representative on Brel's board, said more changes would come. "We will be looking at further transfers and boosting the quality of the management team," he said.

Mr Gormly also indicated that further job cuts could follow the 1,650 redundancies already announced this

year. "The quest for higher productivity is an unending one and it may be that, in the next two or three years, we will have to do a bit more at Brel than we expected to," he said.

Brel's troubles have prompted fears among the workforce that the company may be run down to the point where it becomes an assembly plant for components brought in from the Continent, where ABB itself is a significant railway equipment manufacturer.

Mr Eric Drewery, ABB's UK chief executive and the company's representative on the Brel board, said these fears were unjustified.

"We have no intention to diminish the role of Brel in any way," he said.

Ten years ago Brel employed 35,000 people at 13 workshops across the UK. The company has shrunk in response to increased competition, greater productivity, and the reduced maintenance needs of modern trains.

Brel's shares, 20 per cent of which are held by management and employees, had risen in value from £1 at the time of privatisation in £10.54 at the last revaluation six months ago. The revaluation currently under way is likely to reflect the probability of a serious deterioration in the company's financial performance in the year to September 1990.

## Train faults threaten to derail UK manufacturer

Richard Tomkins looks at the problems of Brel

BREL, Britain's biggest train maker, is in trouble. There can be no doubt of that after last week's ousting of its chief executive and the discovery of further serious defects in the company's most important product.

But the full explanation for Brel's problems lies less in the events of the last few days or weeks than in the period leading up to the company's privatisation in April 1989.

Although Brel was part of the state-owned British Rail (BR) at the time it was sold, and was therefore BR's biggest supplier of rolling stock, a policy of making it compete with the private sector for BR orders had been in place for several years.

It was therefore against tough competition that, in November 1987, it landed the £200m contract to build a new type of express train - the class 158 - which was to form the backbone of BR's Regional Railways fleet.

Brel won the order by offering quick delivery of a product which represented a technological leap forward in train technology. Instead of evolving out of earlier models, the design for the class 158 started on a blank sheet of paper.

Innovations proliferated. Passengers were to be cosseted with microprocessor-controlled air conditioning; turbo-charged diesel engines under each carriage promised fast acceleration

and high speeds; and, most significantly, the train bodies were to comprise a single, lightweight aluminium shell instead of the traditional steel body on a steel chassis.

As Brel got to work on the order, preparations for privatisation were moving ahead. In April 1989 the company was sold to a management-employee buy-out team backed by Asea Brown Boveri (ABB), the Swiss-Swedish engineering group, and Trafalgar House, the British construction group.

A significant hurdle had to be cleared before the sale was agreed. It now emerges ABB and Trafalgar House were acutely concerned that Brel had overreached itself with the delivery schedule it had promised for the class 158.

Mr Allan Gormly, Trafalgar House's representative director on Brel's main board, compares Brel's new product with a revolutionary car, built from a new material, with sophisticated new electronic controls, a new engine and drive train.

"You would not put the first vehicle you produced in a showroom and expect it to be picked up by Joe Public and driven away without any faults emerging," he says.

But that is what the contractual arrangement was between Brel and BR for the class 158. The vehicles were due to start rolling off the production line at the rate of five a week, with no allowance for

prototype testing whatsoever."

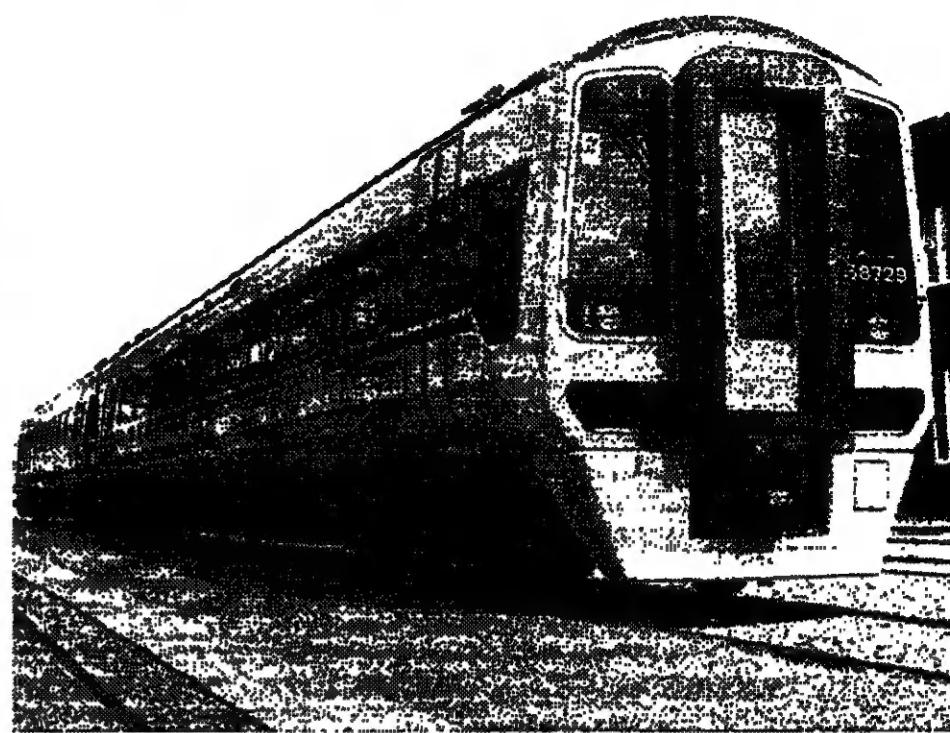
ABB and Trafalgar House insisted on renegotiating the agreement to buy Brel from BR in an attempt to build in guarantees against claims arising from the class 158 contract.

Within months the contract had started to go wrong. The first train was due to be handed over to BR in October 1989. Instead, the schedule was thrown back six months after the discovery of serious structural weaknesses in the aluminium body-shell.

The problems multiplied as more faults were discovered. Delivery schedules slipped further and BR fumed as its timetables were thrown into chaos. When the trains eventually started to enter service a year late, they developed a series of testing troubles.

By early this year it was becoming clear that Brel was plunging into losses after reporting a pre-tax profit of £22.4m for the year to September 1990. Then in June the discovery of another structural defect in the class 158 meant the entire fleet would have to be returned for more modifications under warranty.

But the majority shareholders' patience seems finally to have snapped when delivery schedules started to slip on another crucial contract - the production of the Networker trains which are to form the backbone of BR's Network



Late arrival: delivery of the Class 158 has been delayed by faults

SouthEast fleet over the next few years. The Networker, to some extent a derivative of the class 158, is another revolutionary aluminium-bodied train intended to provide an upward leap in quality of services for passengers on Network South-East.

No longer content to be passive investors amid this deepening crisis, ABB and Trafalgar House have now asserted control over the company.

Mr Peter Holdstock, the Brel chief executive who led the buy-out, has been replaced by Mr Bo Sodersten, a Swede

nominated by ABB, and other changes are imminent.

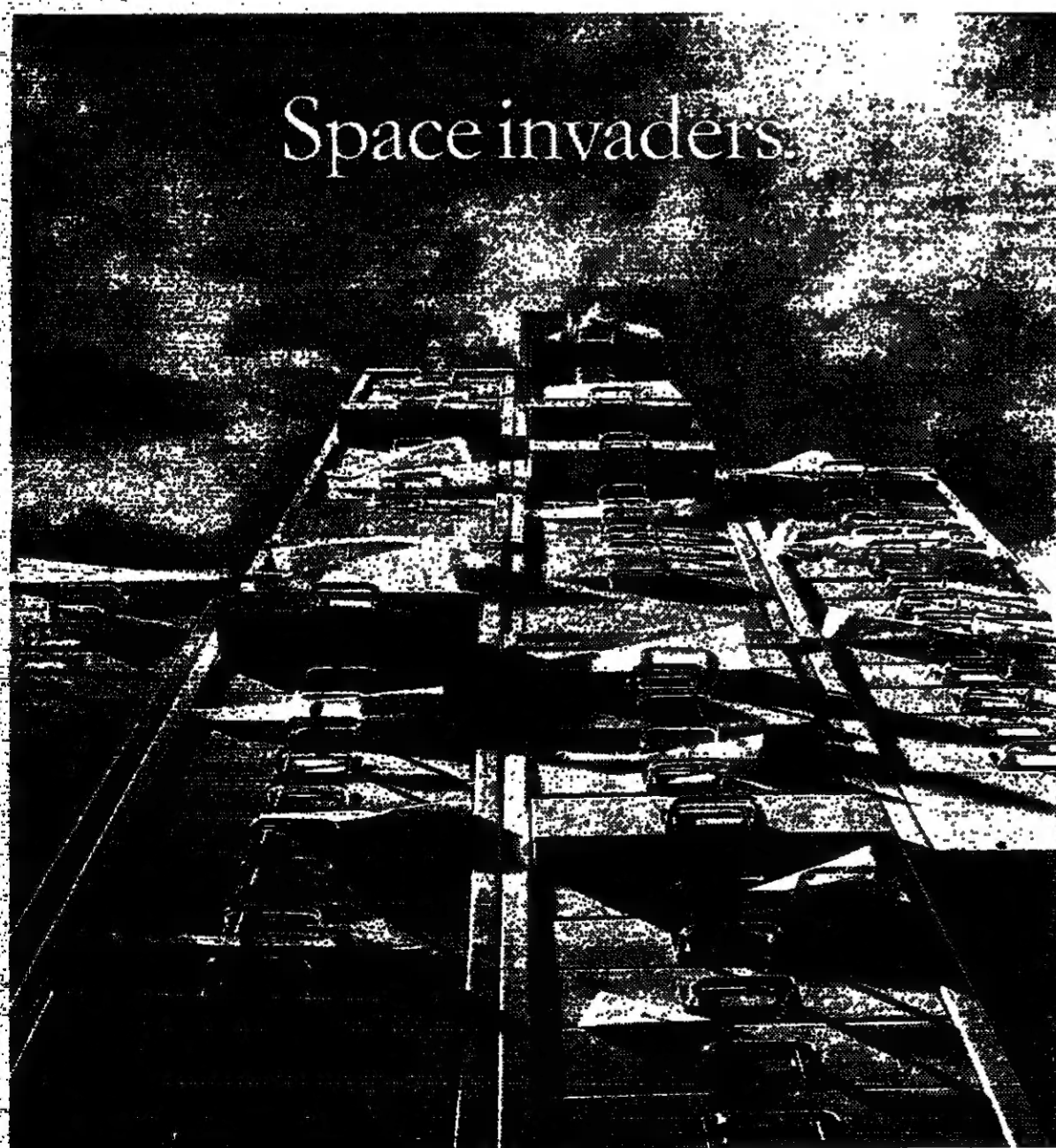
Still to be resolved, meanwhile, is the question of who is going to pay for the class 158 fiasco. The defective trains have been repaired at Brel's expense, but BR says it has incurred additional costs of £20m in revenue losses and the extra cost of keeping older, inefficient trains in service.

The majority shareholders are naturally reluctant to accept responsibility for what they see as mistakes made when Brel was still in BR's ownership. Further, says Mr

Gormly, the renegotiated agreement for the purchase of Brel from BR reflected the shareholders' concerns about the risks presented by the class 158 contract.

He said: "The agreement sets out arrangements for the parties to see how the costs have arisen and how they are to be shared between the parties."

"There are going to be some interesting discussions between ourselves and British Rail about the commercial settlement of these issues."



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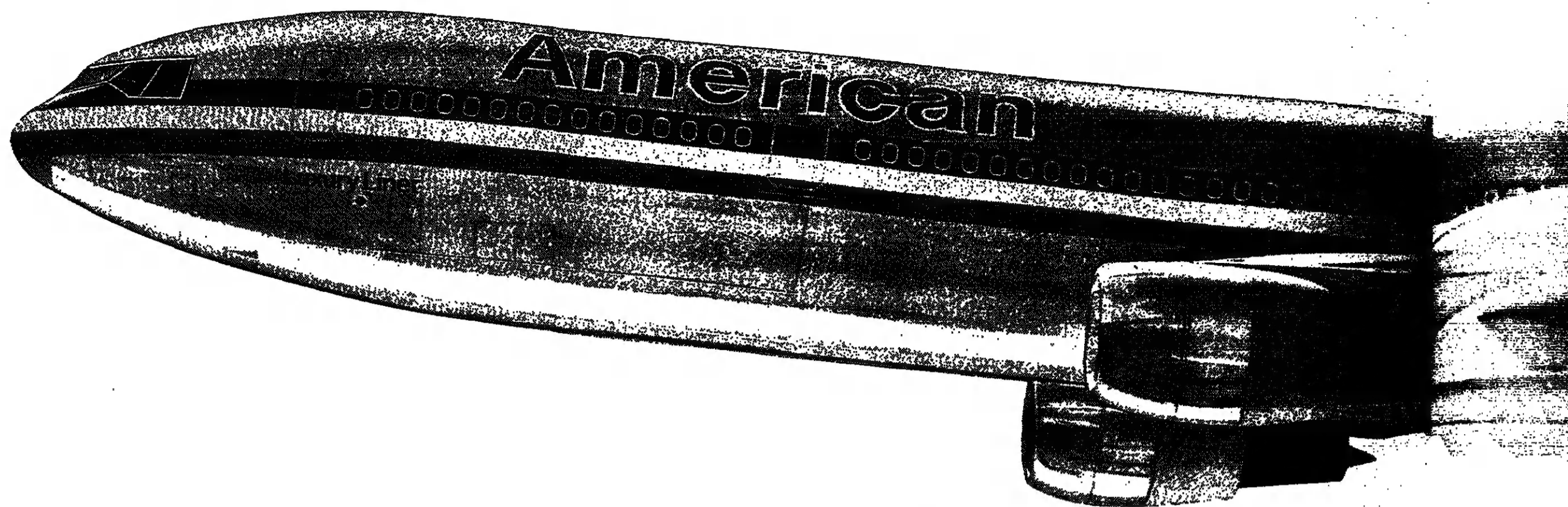
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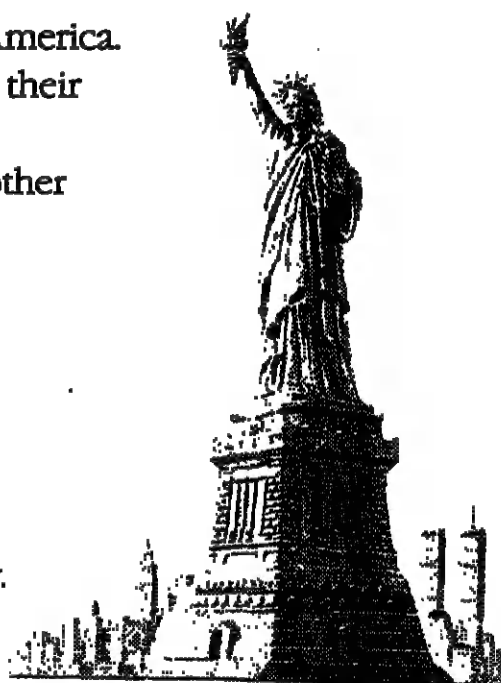
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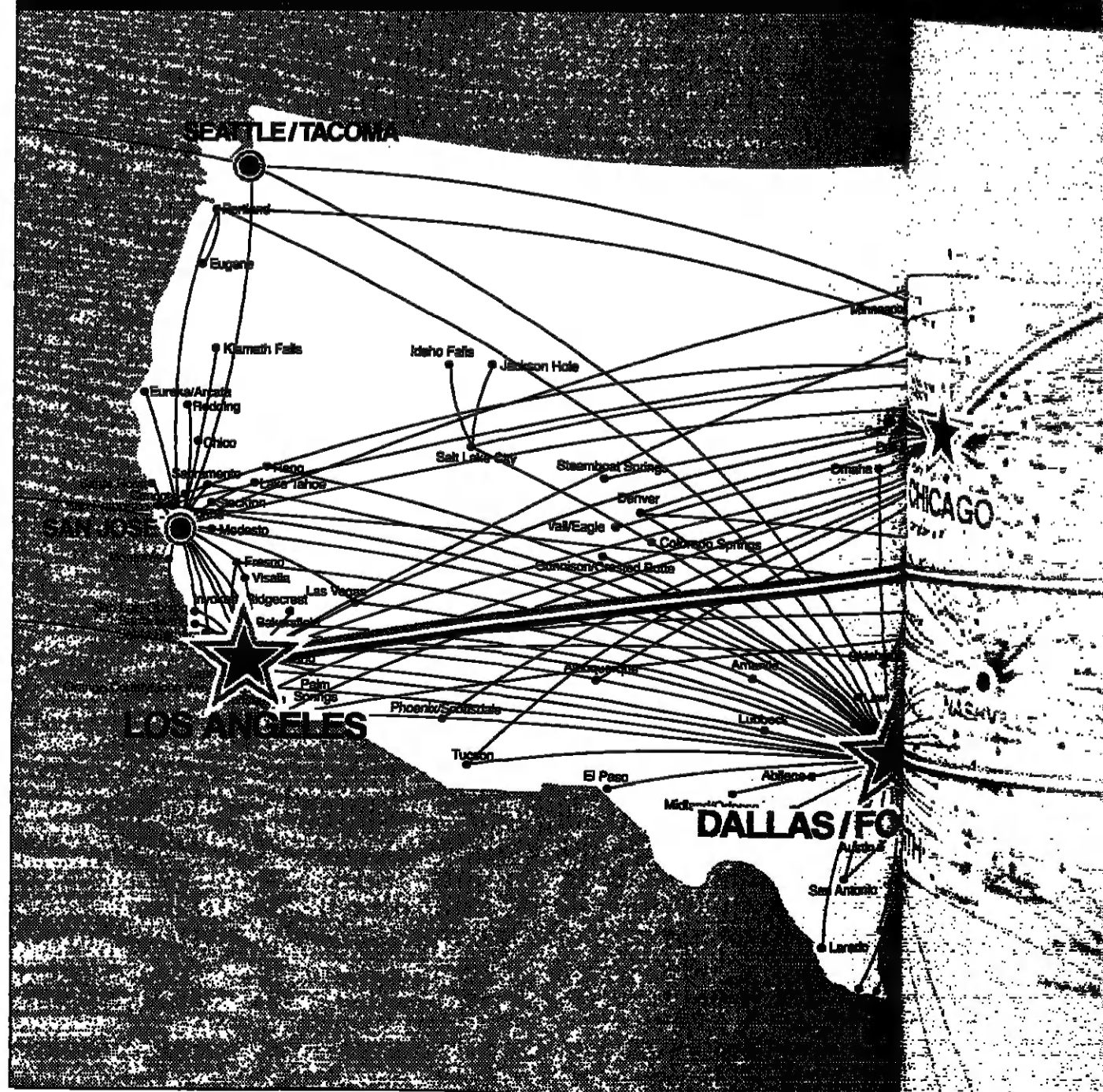


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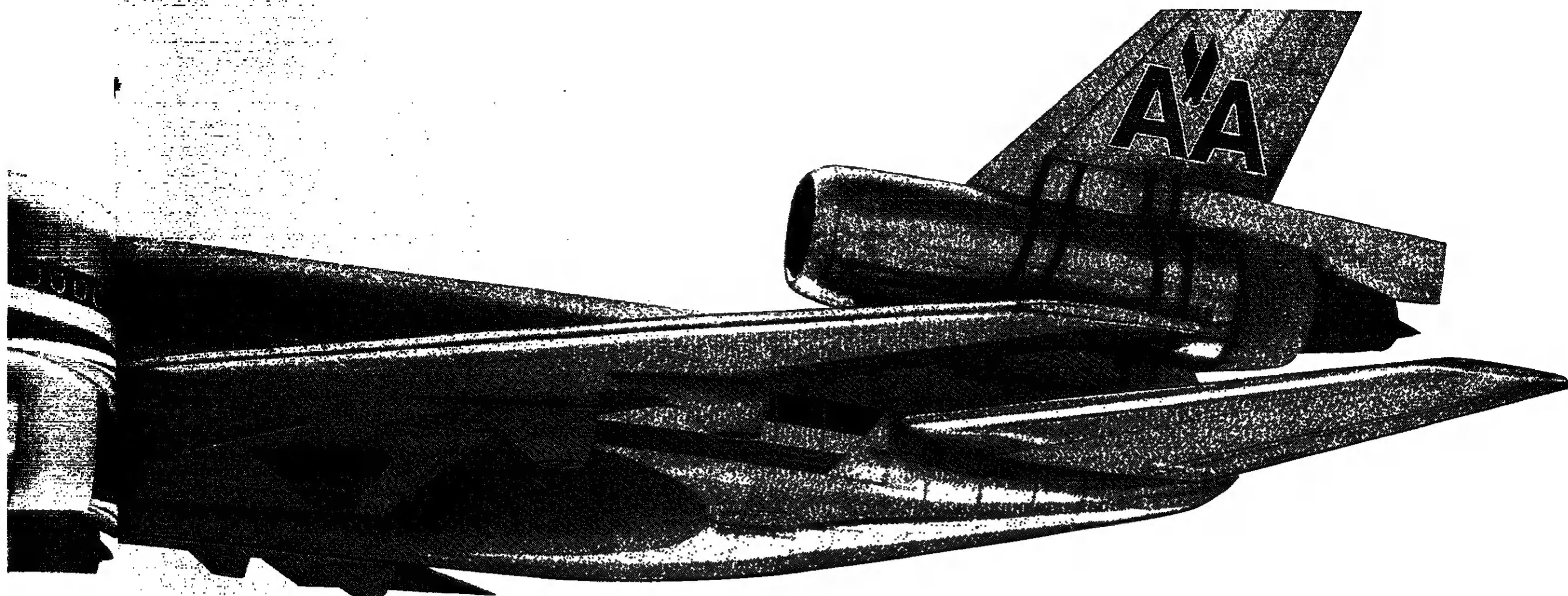
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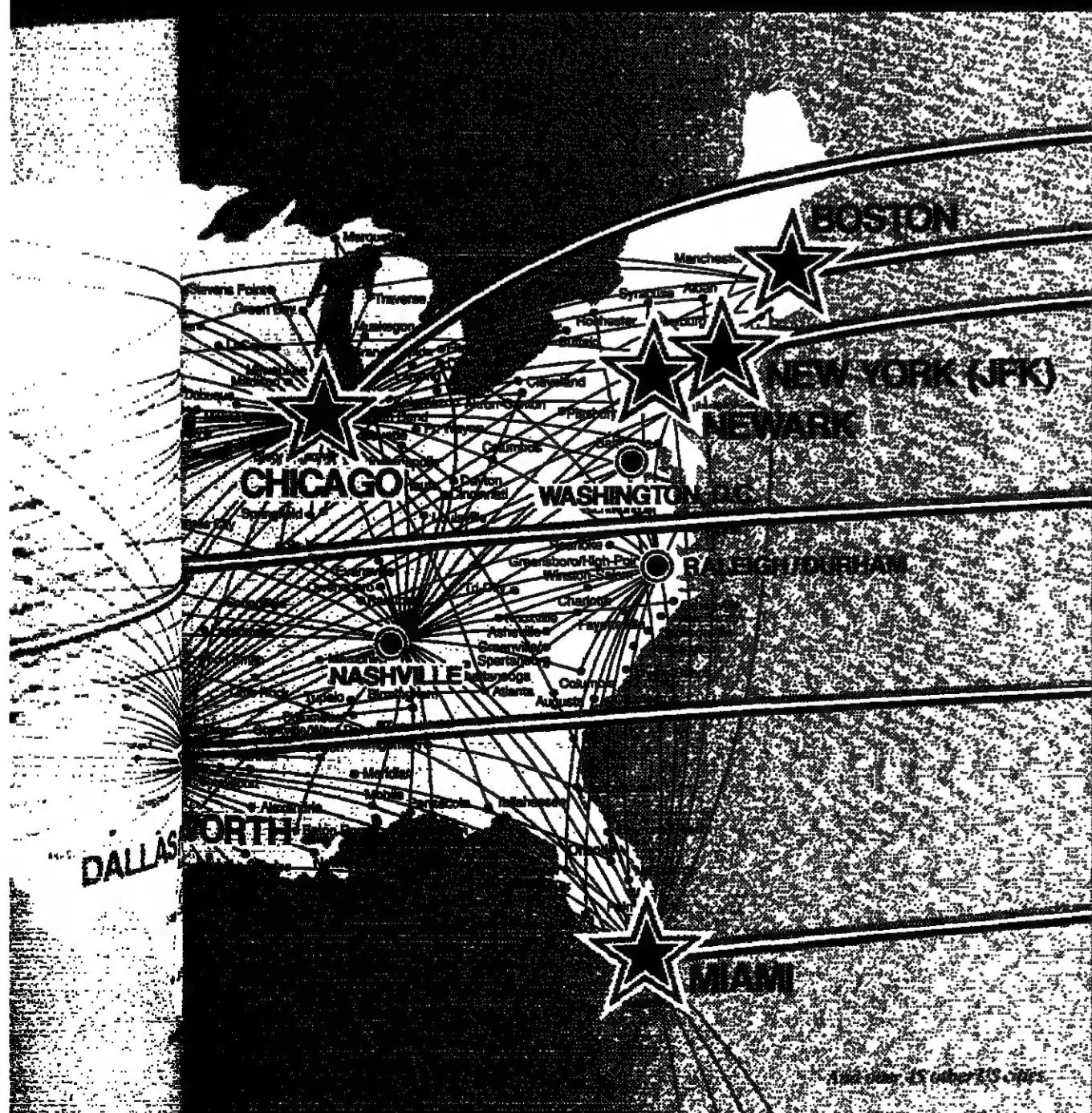
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## UK NEWS - LIBERAL DEMOCRATS AT BOURNEMOUTH

## Plans provide for 'greatly extended' local powers

By David Owen

THE LIBERAL DEMOCRATS yesterday outlined plans to set up a "comprehensive tier" of English county and neighbourhood councils with "greatly extended" powers as part of its local government policy.

The party's proposals are designed to engineer a decentralisation of power at the local level. Mr David Bellotti MP said: "We would decentralise power to the level closest to the people wherever possible."

Under the recommendations, the party would be replaced by a local income tax, levied at a rate set by the council and collected via the Inland Revenue PAYE and other income tax systems. The uniform business rate would in turn be abolished in favour of a system of site

value rating, set by each council and related to the value of the land as opposed to the buildings on it.

The party claimed that this would promote the efficient use of land and free control of significant chunks of council income from "Whitehall's grip."

Equalisation of council income would be taken away from central government control and exercised collectively by local councils.

A string of regional authorities would be established throughout England to exercise power that the party would devolve from central government. Priority would be given to the creation of a Greater London regional authority.

All related elections would be held by proportional representation using the single transferable vote system.

The party said that it envisaged a six-year timetable of reform.

● The Labour-affiliated Fabian Society has advocated the widespread introduction of council services while highlighting "the dramatic centralisation of power that has taken place under the Tories."

In a pamphlet on improving public services it proposed that council services be devolved to neighbourhood offices to provide a "one-stop" arrangement where residents could "pay the poll tax, deal with a housing repair or complain about a noisy neighbour."

## Ashdown focuses his attack on Labour

By Alison Smith

MR PADDY ASHDOWN, leader of the Liberal Democrats, yesterday claimed his party was the only one capable of challenging both the Tories and Labour for having left a huge vacuum in British politics, and as incapable of beating the Tories.

At the start of the party's conference, Mr Ashdown said Labour had missed its opportunity to provide a real alternative to the Conservatives, and was paying the price. His surge in the opinion polls had been checked. He believed Labour could not win.

He cited in support of this a letter he had received from Mr Jeff Rooker, Labour MP for Birmingham Perry Bar. Mr Rooker, who is a junior social security spokesman and a campaigner for electoral reform, wrote to Mr Ashdown to try to secure his support for Labour in seats where Liberal Democrat candidates had no chance of winning.

The Liberal Democrats have been at pains to play up their ability to provide an alternative attractive to voters throughout the UK, emphasising their consistent perfor-

mance in recent by-elections. While the Tories lost their deposit at Liverpool Walton, and Labour lost its deposit at Eastbourne, the Liberal Democrats came second to Labour in Walton and took Eastbourne from the Tories.

Mr Des Wilson, the party's campaigns manager, said the Liberal Democrats were ready to fight an election on November 7. The third party's problem had always been that it was seen as a wasted vote.

"The whole game changes if Labour is perceived as a wasted vote," he said.

The party was on course to reach its target of £1.25m for the election fund.

The party estimates that some 2,000 delegates will attend the conference, which an upbeat Mr Ashdown insisted would not be spent talking about a hung parliament. He said the party would use the time to spell out and sharpen its message on education, the economy, environmental policies and Europe.

But, facing the inevitable question about what he would do if the Liberal Democrats held the balance of power, he

signalled that the party would not acquiesce in keeping a minority government in power to avoid the uncertainty that would be created by two elections in quick succession.

Mr Ashdown rejected the idea that, if there were no deal, the Liberal Democrats might be disadvantaged because their stance might be seen as the cause of the second election. He warned that if the Conservatives or Labour sought "to grab power and have a period of instability, the electorate will know what to make of that."

## Economic policy architect courts conscientious image

By David Owen

MR ALAN BETH was carving the roast at a family dinner in Berwick-upon-Tweed yesterday as his party wrestled at the other end of England for its annual conference.

The Liberal Democrat Treasury spokesman is among the principal authors of the radical economic policy document that will be the focus of tomorrow's central debate.

The paper sets out the party's position on everything from competition issues to the labour market. The homey image is in keeping with the reputation for worthy conscientiousness that has dogged Mr Beth, particularly since losing the party's first leadership contest to Mr Paddy Ashdown in July 1988.

Known as especially diligent towards local needs since his election (with the princely majority of 57 votes) as Liberal MP for Berwick in 1973, Mr Beth will be resuming his annual pilgrimage around 120 Northumberland villages in a mobile office as soon as the conference ends.

"I hope I have not changed

the level of commitment I have to local constituency needs," he says.

In several respects, notably its espousal of free trade and advocacy of a strengthened competition policy, the new paper represents a reiteration of traditional Liberal economic philosophies. It also focuses on a number of the former Newcastle upon Tyne University lecturer's pet concerns.

Into this category would fall its emphasis on the need for openness in economic decision-making and for increased investment in education and vocational training.

On Europe, it proposes a rapid and time-tabled move towards economic and monetary union, incorporating an independent central bank. It advocates a national savings target, met with the help of fiscal adjustments, in a bid to ensure that investment levels are maintained.

"The party has acquired a notoriety in political circles for publicly admitting that it would put a penny on income tax if need be to finance its

education proposals. Far from committing electoral suicide, Mr Beth believes that the pledge will end up winning the party support among "the thinking electorate."

He explains: "We believe that there is a substantial section of the British electorate which realises that certain things have to be done and we are not shy about saying so."

He is keen "that the party does not become one that is soft on taxation or thinks that high taxation is a good thing."

In answer to the assertion that independent central banks and savings targets will not cut much ice on the average doorstep in Berwick or Bideford, Mr Beth suggests that the important thing is to be recognised as having serious and well-thought-out economic policies.

The party can tell voters that "the interest rates we have had would not have been necessary if the disciplines we suggest had been in place," he says. These disciplines would act as "protection against the sort of mortgage misery we have experienced."

## Effort directed where it will count most

Alison Smith presents the strategy that the party hopes will maximise election gains

THE sophistication of Liberal Democrat by-election tactics has long been a source of pride to the party and annoyance to its opponents.

It was not a feature of the 1987 election campaign, however, as the confusion of having two differing Alliance leaders blunted the party's message. This time the party is determined to make its resources and expertise count.

At the heart of the party's campaign plan is the tactic of "layered targeting," categorising each of the 832 seats in which a Liberal Democrat candidate will be standing and establishing how much effort should go into fighting it.

The plan is primarily the work of Mr Des Wilson, who has been at his post of campaigns manager for about 18 months. He is emphatic that planning this use of the party's resources does not mean that some votes do not count. "It's not our strategy to target seats, but we're targeting seats within the strategy. We're fighting every seat for every vote and every man."



Seaside meeting: Paddy Ashdown with party campaigns manager Des Wilson in Bournemouth yesterday

benchmarks, and even the party's disastrous performance in the Euro-elections showed them that support held up in Cornwall and Plymouth.

"Through the Liberals' traditional strength in the south-west means that region contains a high number of target seats, the same does not seem so true of the other 'Celtic fringe' areas where many of the party's MPs have their constituencies."

In Wales, apart from Rhondda and Deeside, where a by-election is due, their best prospect seems to be Edinburgh West, where a swing of less than 2 per cent would unseat Lord James Douglas-Hamilton, a junior Scottish office minister.

In Wales, the best target looks like Conwy, where Sir Wyn Roberts, a Welsh office minister, is defending a majority of less than 4,000 against a Liberal Democrat who has fought the seat twice before.

The strategists also take into account more personal factors such as a particularly strong candidate or good local party

machine. At Southport in the last election and in the Ribbles Valley by-election the party benefited from a long-standing and popular MP stood down. With the aim of maximising that effect again, the party has particularly in its sights seats such as Falmouth and Camborne, where Mr David Mudd is standing down. The Liberal Democrats also believe that Mr Sebastian Coe, the athlete, will have a hard job to match his predecessor's 6,000 majority.

Equally, the continuing presence of an MP whom the party believes can be presented as weak on local issues is seen as a benefit. The party has strong designs on Cornwall north, where Sir Gerry Neale is defending a majority of about 5,600.

They say also that a maverick MP where the party is in second place can prove "very unifying from our point of view." That is what they will be hoping for from the campaign in Littleborough and Saddleworth, a seat Mr Geoffrey Dickens currently

holds by just over 6,000.

Beyond the high-profile seats the party believes it stands a good chance of winning - such as Cheltenham, Harford, and Portsmouth south - are many where its aim is for the next election to be a "staging post" so the party is poised for victory at the election after. A campaign organiser said: "Very few of our MPs were elected first time round."

Mr Wilson is tight-lipped about the number and names of seats in each category, but areas of Liberal Democrat success in the May local elections provide a pointer.

While the prospect of a Liberal Democrat surge in Gosport, where Mr Peter Viggers (C) won by a margin of more than 13,000 in 1987, and in Conington where Mrs Ann Winter (C) is defending a majority of almost 8,000 may seem fanciful, the party took control of both those local councils in the May elections.

Mr Wilson points out that being a high-category seat may



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## Civil servants' ballot opens amid acrimony

By Michael Smith, Labour Correspondent

A BALLOT on whether to create a 250,000-strong Civil Service union begins today amid increasing acrimony between leaders of the two unions involved over whether the amalgamation should proceed.

The vote among 128,000 members of the Civil and Public Services Association follows a similar one last year which produced a narrow margin in favour of amalgamation, but which was aborted because of difficulties in distributing ballot papers.

This time CPSA leaders are being more forthright in their opposition to the merger with the National Union of Civil and Public Servants.

Attached to the ballot paper is a document outlining 10 reasons why members should reject a merger. On the ballot paper, the box to vote against appears above that for voting in favour.

Mr Leslie Christie, NUCPS general secretary, said yesterday that the CPSA executive's desperation to secure a "No" vote had overcome any judgment on fairness and balance.

He said CPSA members were too intelligent to allow their interests to be treated so badly by an executive who were concerned about their personal position in a merged union.

Mr John Ellis, CPSA general secretary, said the executive's action fol-

lowed a vote by the union's conference to campaign against a merger.

Among their 10 reasons for voting no, the CPSA executive say that "managerial grades could dominate a merged union, ensuring their interests are advanced at the expense of former CPSA members." A merger would result in a top-heavy administration with increased costs but no guarantee of increased services or efficiency.

"Work has already begun among all Civil Service unions to secure greater co-operation, unity and better use of resources," says the literature. "That is the way forward, not simply a merger with the NUCPS."

Last year members of the NUCPS voted by a margin of three to one in favour of merging. Their leaders believe a merged union, representing about half of Britain's non-industrial civil servants, would be more powerful in pay and other negotiations than the two organisations separately.

Voting in the CPSA ballot will take place until October 28, with the declaration of the result a few days later.

● Leaders of Inland Revenue Staff Federation including general secretary Mr Clive Brooke will meet Mr Norman Lamont, the chancellor, this week to push for an increase in a 6.5 per cent pay offer.

## Disablement cases 'reflect past harm' Complete de-recognition of unions is found to be rare

By Diane Summers, Labour Staff

MORE THAN 1,000 new cases of disease related to asbestos, silica and coal dust are awarded disablement benefit each year, according to the latest health and safety statistics from the Department of Employment.

While these substances are strictly controlled, the figure demonstrates the "continuing legacy of harm from past exposure," the report says. Diseases including asbestosis, pneumoconiosis, lung cancer and mesothelioma, can show a 15 to 40-year time lag between exposure and diagnosis.

For asbestos, the report says that rough estimates suggest a total of over 2,000 premature deaths each year due to asbestos-related cancer. Mesothelioma death rates in the north of England are shown to be about twice the national average.

The report quotes studies which estimate that around 4 per cent of cancers could be avoided by the elimination of all workplace carcinogenic risks. This suggests an annual total of about 5,000 premature deaths from work-related cancer in Great Britain, says the department.

Past exposure to high levels of noise in the workplace is reflected in the number of new awards for disablement benefit: more than 1,000 new cases of occupational deafness were diagnosed during 1989-90. Vibration White Finger, a disorder of the blood supply to the hand caused by long-term use of hand-held tools, became in 1989-90 the most common single category of compensated disease, with more than 2,500 new cases.

Health and Safety Statistics 1989-90. Supplement to Employment Gazette September 1991. Available from HMSO.

By Lisa Wood, Labour Staff

COMPLETE de-recognition of unions in UK companies has been rare over the past decade, even in companies where there is a low proportion of union members, according to a study published in the British Journal of Industrial Relations.

The study of changes in trade union recognition and wage-setting arrangements in the 1980s was based on a sample of 558 companies analysed by the National Institute of Economic and Social Research.

The study said there had been a significant amount of change in the late 1980s, with more decentralised wage-setting arrangements.

However, the authors, Mr Paul Gregg and Mr Anthony Yates, concluded that even in 1990 trade union presence remained widespread and changes fell "far short of a systematic rejection of trade

unionism by management in UK companies".

Complete de-recognition of all unions from all establishments in a company were rare, said the survey. However, de-recognition in a particular plant at companies with a number of sites had been more widespread, with 13 per cent of companies with recognition agreements in 1984 experiencing some form of de-recognition by 1990.

The authors said: "While partial de-recognition is widespread among multi-establishment plants it was found to be particularly common in the construction, retail and hotel and catering industries."

The survey showed small declines in union membership density after 1984 in 40 per cent of unorganised companies.

The authors concluded that the decline in trade union

membership was not just a result of closure of unionised companies and failure to secure recognition in new or expanding ones, or sectoral shifts in employment.

They said the figures implied there was an additional drift away from union membership where available to workers.

On the closed shop, the report said 35 per cent of companies that reported closed-shop arrangements in 1984 had partially or totally abolished them by 1990. However, about a quarter of companies recognising unions still operated closed-shop arrangements for some workers.

Changes in Wage-setting Arrangements and Trade Union Presence in the 1980s. Paul Gregg and Anthony Yates. Volume 29, Number 3. By subscription from Basil Blackwell, 108 Cowley Road, Oxford OX4 1JF.

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**David Goodhart** profiles the privatisation agency's progress in selling off an east German pharmaceutical company

The Treuhand originally received eight enquiries about Jenapharm. It subsequently received four firm offers from Geba, from Schering, the west

some earlier Trenhand deals these promises were written into the contract with penalty clauses if [redacted] are not kept.

base. That seems a reasonable enough goal, especially as, according to some reports, the number of scientists working in east German industry has

fallen [redacted] under [redacted] since re-unification.

If such an attitude is none-the-less considered an unacceptable swerve into "industrial policy" then the same could be said of a large number of Treuhand deals where, for example, an industrial company offering jobs and investment is chosen rather than the higher cash offer of a property developer.

But the fact that the Treuhand does have broader interests than a private company when selling its subsidiaries does not relieve the organisation of the duty to explain its actions clearly.

Many examples such as the Schering deal therefore, to the [redacted] and [redacted] decision-making when "broader interests" take precedence over a superior offer.

But the Treuhand [redacted] competition problems which probably should be acted upon. For example the Federal Cartel Office is currently investigating three building companies in Cottbus on the German-Polish border, all owned by the Treuhand which have allegedly been winning public contracts by bidding under cost, despite the knowledge that the Treuhand will cover their losses.

The building company managers naturally want to keep as many jobs as possible. But to recently privatise competitors in the Cottbus building trade, with no state holding companies to cover their losses, the argument looks rather odd.

This is the last of three articles on Treuhand; the others were published on August 11 and 23.

of most east German managers ~~to the~~ high cost structures revealed by monetary union was to double prices. He did, An editing error in last Friday's ~~issue~~ ~~incorrectly~~ suggested this was "a ~~little~~ dressing".

## Peter Marsh

**Finlec:** [REDACTED] (Thomas)  
[REDACTED]  
[REDACTED]  
**Berry:** [REDACTED]  
**Elys:** (Wimbledon)  
**European Project Inv. Tsl.**  
**Filolax**

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### LEGAL NOTICES

No. 007078 of 1991  
IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
IN THE MATTER OF THE  
PRESS (UK) LIMITED

THE MATTER OF THE  
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 25th July 1991 confirming the reduction of the capital of the above-named Company from £1,250,000 to £1,100,000 and the Minute approved by the Court showing with respect to the capital of the Company as altered the several particulars required by the above-mentioned Act were registered by the Registrar of Companies on 21st August 1991.

Dated this 4th day of September 1991

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### APPOINTMENTS

#### Changes at electricity company

NORTHERN IRELAND ELECTRICITY has a number of appointments. Following the deputy chairman and chief executive Mr Tony Hadfield's appointment as managing director of Northern Electric from October, the board of NIE is making the temporary appointments of Mr Jimmy McIlwaine as acting chief executive responsible for day-to-day operations and Mr Jack Zuckernick as acting managing director responsible for privatisation.

The appointments will be made from mid-October until the appointment of a permanent chief executive. Mr Walter Campbell has been appointed as acting managing director and Mr Walter McElroy will take over Mr Zuckernick's position as acting supply director.

ALEXON GROUP has appointed Mr Peter Ridsdale as managing director of Alexon following Ms Ruth Henderson's promotion to chief executive. Mr Ridsdale has spent the last six years with the Burton Group and is currently managing director of Evans, the women's fashion chain and the "Is" brand.

BRATHWAITE, a leading industrial services company, has appointed Mr R.D.C. Hubbard as a non-executive director. Mr Hubbard will assume the chairmanship on October 1 on the forthcoming retirement of Mr Ken Lindon-Trevors.

### CONSTRUCTION CONTRACTS

#### Rebuilding the Savoy Theatre



The Art Deco foyer of the Savoy Theatre in 1929

BOVIS CONSTRUCTION has been awarded a £11.4m contract to rebuild and refurbish the fire damaged Savoy Theatre in the Strand, London.

Built in 1880 and refurbished in Art Deco style in 1929 by the artist and designer Basil Lubbock, the theatre was badly damaged by fire in February 1990.

BOVIS recently began work on the £11.4m project, first salvaging the original fittings and the dressing rooms and then demolishing the stage and clearing out the burnt remains of the auditorium.

As well as the restoration work on the theatre, two new storeys will be added above the auditorium, one in house offices, a bar, toilets and plant, and the other a new leisure and sports centre - complete with swimming pool - for the adjoining Savoy Hotel.

A large transfer deck composed of metal plate girders, 3.5 metres deep, supported on six steel columns positioned outside the auditorium on piled foundations so that they do not obstruct views of the stage, will help support the new storeys.

New air conditioning will be installed and new services provided throughout the theatre, which is scheduled to open in January 1993.

### £36.3m workload for Lilley Group

LILLEY has won £36.3m worth of work during the month of August.

The most significant contract was by Lilley for land for £8.6m, at the BP Kinneil terminal expansion.

When Construction has been awarded £13.3m worth of work, two of which, worth £4.2m, are for road maintenance and reconstruction: maintenance on the A1(M) at Blackfield; and reconstruction work on the M1 between junction 40 and 5.

Lilley Midlands has won £5.6m of orders, covering a wide range of projects including a £2m A1 road maintenance contract at Slyth.

### Edinburgh theatre restoration

TEAM SERVICES has won a £20m contract for the reconstruction and refurbishment of Edinburgh's Empire Theatre.

Team will project manage the restoration on behalf of a trust company to be set up by Edinburgh District Council, Lothian and Edinburgh enterprises, the Scottish Arts Council and the private sector.

The project will involve a 2,000 theatre with attractive foyers and a house and dressing room block capable of hosting major international touring opera and ballet companies.

Also in Scotland Team will project manage construction of the 40 bedroom Isles of Glencoe Hotel and leisure complex at Ballachulish on the shores of Loch Leven for Glencoe Adventure. The £2m scheme includes an indoor swimming pool and leisure club.

At Holbeach, Lincolnshire, Team is in the process of constructing a large chilled salad vegetable preparation factory for Tinsley Foods. Air conditioning and insulated walls will maintain temperatures.

### DEPEND ON CRENDON

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### TRADE FAIRS, EXHIBITIONS & CONFERENCES

#### SEPTEMBER 11

Third Age Human Strategies Seminar (10.00-15.00) Chair: Terry Banks, Director, Carnegie Inquiry into the Third Age. Speakers: Tom (Edinburgh University), Avery (B-Q), Person (PMA), Michael Fogarty (PSD) Clift's Financial Foundation, 3 St. London, WC2N 6BU. Phone: 071-895 8823 Ext. 255 Gail Main or Ext 344 Chris. LONDON

#### SEPTEMBER 10-12

USER '91 Exhibition and Conference Europe's first fully supported by NEC Birmingham, fully supported by NEC Birmingham, fully supported by NEC Birmingham, fully supported by NEC Birmingham. Incorporating more than 120 companies, seminars, 3rd floor, 3rd floor, 3rd floor, 3rd floor. Tel: 071 262 2271. BIRMINGHAM

#### SEPTEMBER 12

INVESTORS IN PEOPLE - A MAJOR TRAINING AND DEVELOPMENT INITIATIVE Main speakers at this prestigious conference will be: John Harvey - Jones & Prof. Paula Rajan. Tel: 071 262 2271. CLEVELAND

#### SEPTEMBER 12

TECHNOLOGY IN THE 90s AND THE GLOBAL MARKET WITH MOTIVATION MECHANISMS Edited by the Royal Society and the World Bank. Enquiries: Tel: 071 111 1111. LONDON

#### SEPTEMBER 19

DIAGNOSIS, PCBs, and the Human Exposure and Previously Unknown Environmental Levels of PCBs, PCDDs and PCDFs in the UK by Dr Colin Crosser of East Anglia University. The seminar will be held at the Derbyshire Palace Hotel, Derby. Tel: 071 262 2271. BUXTON

#### SEPTEMBER 17-20

BUSINESS COMPUTING '91 Companies, from IBM, Borland, Digital, IBM, Honywell, and Wordperfect will be the 250+ exhibitors taking part in the UK's most influential multi-platform computing event. Anna Webb Ltd. Tel: 071 486 1951. LONDON

#### SEPTEMBER 23-24

Coping with the Global Economy & International Business Culture a two-day course at LSE focusing on contemporary trends in the globalization of business and its implications for the corporate strategy of UK companies. LSE, Tel: 071-955 7227. LONDON

#### SEPTEMBER 24

EUROPEAN WASTE POLICY - MAKING IT WORK How will the EU waste management industry be affected by new European legislation? This is the second annual conference of the National Association of Waste Disposal Contractors. Venue: Queen Elizabeth II Conference Centre, Westminster, Contact: Claire Forley, Event Planners Tel: 071-602 8113 Fax: 071-602 8113. LONDON

#### SEPTEMBER 24-25

INPOWER '91 - The Independent Power Generation Exhibition and Conference for Independent Power Generation. Heston Park Hotel, London W1. Contact: Lorraine Rogers, PMJ International Publications Ltd. Tel: 071 766 6111 Fax: 071 761 685. LONDON

#### SEPTEMBER 24-25

CONDUCTING BUSINESS IN GERMANY Economic, Legal, Tax, Practical and Cultural Features Relating to Own Ventures or Joint Ventures with German Companies. The Langham Hotel, London. Contact: Anne, Tel: 071 489 9944, Fax: 071 236 6140. LONDON

#### SEPTEMBER 24-25

SUCCESSFUL A DISPOSALS IN UNQUOTE COMPANIES The complexities of buying or selling an unquoted company are unrivalled, made by highlighting the exchange, the process of the exchange, the national and international and the implications for the maritime industry. Tel: 071 489 9944, Fax: 071 236 6140. LONDON

#### SEPTEMBER 25

STRATEGIC PLANNING FOR TOTAL QUALITY MANAGEMENT This one day seminar is a guide to the process of TQM and is presented by the Department of Trade and Industry as part of the Managing into the 90s programme. Location: Fort Crest, Newcastle upon Tyne. Contact: John Smith - IBIS - Telephone: 0727 825 209, Fax: 0727 826 6212. NEWCASTLE

#### SEPTEMBER

DR/McGraw-Hill's Outlook Conference 2000 World's most influential manual will be the key focus of the transportation outlook and the implications for the maritime industry. Tel: 071 489 9944, Fax: 071 236 6140. LONDON

#### SEPTEMBER 26

AFTER THE SOVIET UNION: POLITICAL AND ECONOMIC PROSPECTS. The Institute of International Affairs, House, London. Enquiries: RUA, Tel: 071 111 1111. LONDON

#### SEPTEMBER 27

ACTIVITY BASED COSTING a one-day course at LSE intended for people who wish to consider overhead cost control. Organiser: Dr Miles Short. Contact: Miles Short, LSE, Tel: 071 955 7227. LONDON

#### SEPTEMBER 26-27

FINANCING PROPERTY TRANSACTIONS IN EUROPE CPE 1000 Centre, London W1. Enquiries: John Jackson, Henry Jones, Conference Studies, Tel: 071 236 6140, Fax: 071 236 6140. LONDON

#### SEPTEMBER 30

STRATEGIC PRICING - HIGHER PROFITS VIA BETTER PRICE MANAGEMENT A seminar to provide new sophisticated pricing methods to exploit profit potentials better and present and discuss long-term competitive and strategic aspects of pricing, including international pricing. Fort Crest St. James's Hotel, London. Contact: Anne McLean, Management Forum Ltd. (0483) 570099. LONDON

#### SEPTEMBER 30 & OCTOBER 1

Managing Financial Risks Hosted by Continental, London. Enquiries: Financial Times Conference Organisation Tel: 071-925 2323, Fax: 071 925 2125. LONDON

#### OCTOBER 1-2

TOTAL QUALITY USERS' CONVENTION With presentations and practical workshop sessions from leading Quality companies. Final programme available from Eileen Peverall, David Hutchins Associates Ltd, Calf Royal, Tel: 0344 311 1, Fax: 0344 25968. LONDON

#### OCTOBER 2

FACING UP TO MINIMISATION The practical implications assessed by Lord Aldington, Hans Tietmeyer, Eddie George, Manuel Combe and others. Organised by Cityforum Ltd for the association for the Monetary Union of Europe, Clifford Chance, Ernst & Young and the Wall Street Journal Europe. Contact Marc Lee, Tel: 0225 466744, Fax: 0225 466744. LONDON

#### OCTOBER 3-4

KNOW YOUR COMPETITORS Competitor Intelligence & Analysis Calf Royal, 68 Regent Street, London W1R 6EL. Contact: Patricia Donnan, EBP Intelligence Service, Tel: 071 487 5665 Fax: 071 935 1111. LONDON

#### OCTOBER 3-4

JURAN - MAKING QUALITY HAPPEN Upper Management's By Dr Juran Institute Inc. - an action oriented course designed to provide delegates with workable strategies to attain and maintain Quality leadership. Details from Eileen Peverall, David Hutchins Associates Ltd. Tel: 0344 259712 Fax: 0344 25968. LONDON

#### OCTOBER 14

Average Rate Options in the Foreign Exchange Markets. Pricing techniques, hedging, practical applications for the user, legal aspects and the management perspective. Speakers include Dr Desmond Fitzgerald, Director, Head of Arbitrage, Miffield Finance International plc and Mark Yallop, Director of Head of Derivatives, Morgan Grenfell & Co Ltd. Call Gillian Becker (0223) 423250. LONDON

#### OCTOBER 7-10

FIRE '91 - The International Fire Protection Conference, English Riviera Centre, Torquay, Contact: Jane, Tel: 0737 766611, Fax: 0737 766611. TORQUAY

#### OCTOBER 8

DOING BUSINESS IN ITALY A comprehensive guide to corporate strategy. Sponsored by Coopers & Lybrand, Europe. Covering the strategic legal, M&A, accounting and personnel differences when compared to the UK. Contact: FIBEX, Tel: 071 489 9944 Fax: 071 236 6140. LONDON

#### OCTOBER 10-11

DR/McGraw-Hill's International Economic Outlook Conference DRV International Economic Service provides company executives with detailed assessments of the prospects for market, financial and credit conditions, and the principal risks ahead. The seminar will address these issues. The main international speakers are: Contact: Corinne Radmore, Tel: 081 6212, Fax: 081 545 6248. LONDON

#### OCTOBER 10-11

Foreign Investment and Privatisation in the USSR - Prospects after the events of August 1991. £275.00. Contact: Aviva, Legal Studies and Services Ltd: 071 6212. LONDON

#### OCTOBER 11

The Cost Implications of Pay and Benefits in a Changing Public Sector. Cofpa's Public Finance Foundation and Noble Laureate Consultants and for finance personnel in the public and private sectors - the total compensation approach. Phone: 071 895 8823 Ext. 255 Gail Main or Ext 344 Chris. LONDON

#### OCTOBER 11

Controlling Investments Information Technology A one day course at LSE aimed at increasing managerial control over IT by bringing together research investigations and lessons learnt from industry. Contact: Nicola Meakin, Short Courses Office, LSE, Tel: 071 955 7227. LONDON

#### OCTOBER 14

TRUSTEES AND THE DERIVATIVE MARKETS On 14th October a seminar will become subject to Office Portfolio Management (EPM). All trustees and fund managers will have to be aware of EPM and its implications. Speakers from IMRO, SIF and others. Enquiries: Options World, 081 330 4311. LONDON

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THE FUTURE OF KUWAIT: A STRATEGIC PERSPECTIVE. This two-day Conference, at the Hotel Inter-Continental will feature International Experts, Corporate Executives, Academics and Top Government Officials from Kuwait, Europe, USA, Japan, and the Middle East who will meet to discuss and present a strategic perspective on Kuwait. Contact: Strategic Investments Forum Ltd. Tel: 071 548 9919, Fax: 071 895 1366. LONDON

#### OCTOBER 21-22

The Defence Spending and How to Live Through it As all the major western countries plan reduction in their defence budgets this conference focuses on strategies for survival for defence manufacturing companies. Contact: Jo Bradley, The Economist Conference Unit, 071 493 6711. GLENEAGLES, SCOTLAND

#### OCTOBER 15

SUCCESSING WITH EXECUTIVE INFORMATION A practical guide to the business development and implementation of EIS. An evolutionary development approach, effective screen presentation and quality and consistency. Contact: Intelligence, Tel: 081 1591, Fax: 081 944 0332. LONDON

#### OCTOBER 17

ACCOUNTING AND FINANCIAL TECHNIQUES IN FRANCE The Hotel, London W1. The further information contact: Tel: 071 637 4383. LONDON

#### OCTOBER 17-18

SHORT TERM INTEREST OUTLOOK The Tower Theatre Hotel, Tel: 071 637 4383. LONDON

#### OCTOBER 18

ACCOUNTING AND TAXATION TECHNIQUES IN THE USA The Selfridge Hotel, London W1. Further information contact: Mary Parker-Jervis, Business Research International on 071 637 4383. LONDON

#### OCTOBER 21

INTERNATIONAL TRANSFER This conference will inform executives and advisors responsible for this area, of the problems and indicate the approach to be adopted to minimise them. The Chesterfield Hotel, London. Contact: Sally Hamilton, European Study, Tel: 0536 204224, Fax: 0536 204218. LONDON

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#### OCTOBER 22

COMMERCIALISING THE L.T. DEPARTMENT Document has been prepared for and against various forms of commercialisation and explores key issues in successfully making the transition. Contact: FIBEX, Tel: 071 489 9944 Fax: 071 236 6140. LONDON

#### OCTOBER 23

"The Challenge of Focus" seminar on formulating a corporate "Mission", defining "success", focusing on and converting plans into action. Led by Lord (Sir) Henry, Lord Daresbury Hotel, Warrington. 0234 2271. WARRINGTON

#### OCTOBER 23

"The Challenge of Focus" seminar on formulating a corporate "Mission", defining "success", focusing on and converting plans into action. Led by Lord (Sir) Henry, Lord Daresbury Hotel, Warrington. 0234 2271. WARRINGTON

#### OCTOBER 24-NOV 28

Creative Accounting Six Thursday evening seminars at LSE intended for senior managers with no specialist background in accounting with need for awareness of risks in representation and misrepresentation of financial reality. Nicole Meakin, Short Courses Office; Tel: 071 955 7227. LONDON

#### OCTOBER 25

INTRODUCTION TO THE NEW INSURANCE FUTURES CONTRACTS An explanation of the regulatory, legal and financial aspects of the new group health care and automobile contracts. Contact: IBC 071 4283. LONDON

#### OCTOBER 28

ACCOUNTABILITY AND THE FUTURE OF THE COMPANY Contractual, Corporate, Financial, Fraud, Bill Morrison, Keynote address: John Morrison, MP, Linda McKay, IBC 071 4283. LONDON

#### OCTOBER 31 - NOVEMBER 1

Hotel Inter-Continental, London. Enquiries: Financial Times Conference Organisation Tel: 071 925 2323, Fax: 071 925 2125. LONDON

#### OCTOBER 31 - NOVEMBER 1

EQUITY DERIVATIVES Hosted by the Primary Markets Association, London. Contact: Christine Moore, B11 on 071 637 4383. LONDON

#### NOVEMBER 12

The British Standards Institute Environmental Management Systems Standard. An introduction to the only independently verified environmental standard available for UK companies. Contact: Westminster Management Consultants Ltd. Tel: 0483 740 730, Fax: 0483 740 727. LONDON

#### NOVEMBER 14 & 15

World Electricity Hosted by Continental, London. Enquiries: Financial Times Conference Organisation Tel: 071 925 2323, Fax: 071 925 2125. LONDON

#### NOVEMBER 19 & 20

The Telford FT Petrochemicals Conference Enquiries: Financial Times Conference Organisation Tel: 071 925 2323, Fax: 071 925 2125. LONDON

#### NOVEMBER 20-21

1991 NATIONAL CONFERENCE INTEGRATED POLLUTION CONTROL FOR THE PROCESS INDUSTRIES. The pitfalls vs the potential. Conversion of the process into financial opportunities. Contact: Financial Times Conference Organisation, Tel: 071 925 2323, Fax: 071 925 2125. LONDON

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#### OCTOBER 21

DUTIES AND LIMITATIONS OF PROFESSIONAL TRUSTEES. This conference will be dealing with the difficulties which professional trustees, particularly those in financial centres, face. Contact: Bay, Enquiries: Sally Hamilton, Enquiries: Sally Hamilton, Tel: 0536 204 224, Fax: 0536 204 224. JERSEY

#### OCTOBER 21

COMPETITIVE INTELLIGENCE Objectives, Systems, Techniques and Analysis. Seminar presented by Kitz, Tyson, author of Competitor Intelligence Manual & Guide. Hotel Bar An La, Zürich. Tel: 041 22 788 2751, Fax: 041 22 788 2726. ZURICH

#### NOVEMBER 1-5

INTERNATIONAL PM AEROSPACE MATERIALS CONFERENCE/WORKSHOPS on PM products, advanced materials, composites, and metal matrix composites. Enquiries: Exhibitions of PM products. Enquiries: MPR Publishing (UK) Tel: 071 743 743. LAUSANNE, SWITZERLAND

#### NOVEMBER 6-7

SECOND INTERNATIONAL CONFERENCE ON THE AUTOMOTIVE INDUSTRY AND THE ENVIRONMENT Presenting the latest developments in Traffic Policies & Management; Automotive Fuels & Emissions & Strategic Management. 30 international speakers will identify ways to integrate increasing transport demands with legitimate environmental concerns. Contact: Customers Services, IIR Scientific & Technical, 071-587 1117. BRUSSELS

#### NOVEMBER 14-15

2ND European SPRINT-EACRO Conference: Technology Cooperation to Match Global Competition Examines how better use of technology and research funding can be developed in Europe. Enquiries: Carol Jopling, ERA Technology Ltd. Tel: 44 374151, Fax: 44 374151. SEVILLE

#### DECEMBER 2-3

ENVIRONMENTAL PROTECTION CONFERENCE - STRATEGIC AND COMPETITIVE IMPLICATIONS FOR THE CHEMICAL INDUSTRY Senior executives from Europe and the USA analyse the challenges and opportunities in developing constructive solutions to current environmental problems. Organisers: Chemical Insights, European Chemical News, Booz Allen & Hamilton & IIR. Contact: IIR Scientific & Technical Division, Customer Services on 071-587 1117. BRUSSELS

#### OVERSEAS

#### OCTOBER 3

INVESTING IN EUROPEAN MEDIA A pan-European media conference addressing investment opportunities, financing and public vs. private market value of European media companies. The St Regis Hotel - New York City Contact: Ikegan World Media. Tel: 071 403 8786 Fax: 071 403 8715. NEW YORK CITY

#### OCTOBER 16-18

INTERNATIONAL TOURISM CONFERENCE - DESTINATION RESORTS - TRENDS AND INNOVATIONS investors and managers as well as local government officials who are planning development and investment in the leisure sector. Contact: Mr Marcel Hug, Suter and Suter, Basel, Switzerland. Phone: 41 61 275 75 75 Fax: 41 61 275 74 74. SOUTH CAROLINA, USA

#### EXHIBITIONS

#### SEPTEMBER 11-12

EUROSTADIA '91 An exhibition which primarily concentrates on the areas of sport stadium construction and crowd safety in the light of the Taylor Report. This year it will be extended to include new areas from playing kit manufacturers to pitch maintenance. Contact: ROGER WEST, CENTRE EXHIBITIONS, Tel: 021 780 4141, Fax: 021 780 2518. BIRMINGHAM

#### OCTOBER 1-3

EUROPEAN BUSINESS AIR SHOW Europe's first exhibition devoted to business aviation. Discuss the benefits of corporate aviation with the major manufacturers, dealers and charter operators. View the latest aircraft models. Also, on October 3rd - Europe's first business aircraft auction. Tel: 0279 755005, Fax: 0279 755147. LONDON-STANSTED AIRPORT



ARTS

ARCHITECTURE

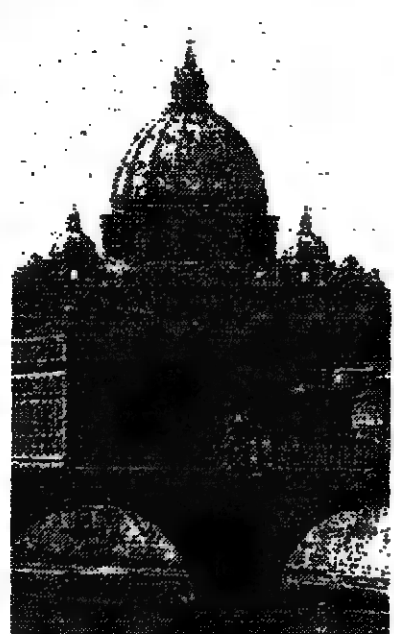
The pleasures of Rome renewed

There is one face that stands out in the Roman crowd this summer. The piercing eyes and clear countenance of Gian Lorenzo Bernini dominate the loan exhibition of old master drawings from Oxford's Ashmolean Museum, showing at the Palazzo Ruspoli until September 15. The striking face of one of the most brilliant of Rome's architects leaves such an indelible impression that he almost overshadows the glorious works by Raphael, Michelangelo and Dürer that have been sent from Oxford.

The Palazzo Ruspoli was built in the late 16th century on the Largo Goldoni by the Florentine architect Bartolomeo Ammanni and it is famous for the great series of allegorical frescoes by Jacopo Zucchi that decorate the gallery. The palace has recently been opened for exhibition under the auspices of the Memmo Foundation. A series of rooms has been well arranged and lit for the Ashmolean show. The drawings seem to have acquired a new lease of life by being shown against a strong and stylishly Italian background of blue watered silk.

Bernini is not the only architectural figure from Oxford to be in Rome this September. Twenty-five students from nine countries, who make up this year's Prince of Wales's Summer School in Civil Architecture, have come to Rome from Magdalen College, Oxford. In Rome they are being tutored from the school of classical architecture, and they will spend the last week of their course at the remarkable Villa Lante, north of Rome, lent to the school by the Italian government.

Readers of this column might have enjoyed the sight of their correspondent in hard hat, clambering on a specially erected scaffolding to witness the accurate measuring by the Bobinetti of Bramante's cloister of Santa Maria della Pace. There is nothing to beat closely observed architectural details, and the cloister, which was built by Bramante in 1500, reveals both the simplicity and



the complexity of the proportional language of classical architecture. It was Bramante's first work in Rome and was based on his last work in Milan at San Ambrogio. It is the placing of the slender column of the upper loggia directly over the centre of the arch beneath that gives this apparently simple detail its extraordinary sense of life.

The other great revelation in Rome is the emergence from its scaffolding of the masterpiece of Bramante - San Ivo della Sapienza. This church was built at the end of the courtyard of the Palazzo della Sapienza between 1642 and 1660. It is one of the most daring and original designs in 17th century architecture and to see it so immaculately restored is a joy.

Perhaps its most striking feature is the spiral that twists heavenwards from the lantern, in the shape of both the flames that consumed the martyrs and some kind of slippery ramp for angels to slide down from heaven.

The church is in the form of a hexagon of six triangles that is surrounded by a circle with both concave and convex surfaces. The design of the cramped interior of the church is a masterpiece of support of the dome with buttresses, which explains the unusually solid nature of the support for the cupola. Whether Bramante knew about the ancient circular temple of Vesta as a source for this design is a matter of speculation. The symbolism of the geometry of this church is also highly debatable and endlessly fascinating. It is still difficult to see the interior of the church, although there is a regular Sunday mass held there. The courtyard of the palace on the Via della Sapienza for a bright new vision of one of the most original buildings in the world.

The strange asymmetry of the facade results from the presence of a carved angel only on the left hand side of the entrance. The story has it that the sculptor was so offended by papal critics of his first angel that he refused point blank to carve the second one to balance the composition. The result is a tension that is as difficult to see as it is to feel.

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Our Town

SHAFTESBURY THEATRE

The upturn in London continues apace. This revival of Thornton Wilder's classic, *Our Town*, at the Shaftesbury is closer to the ideal production than *Hedda Gabler* at the Playhouse.

Wilder wrote in his preface to the play that his picture of life in a New Hampshire village is an "attempt to find a new life in our daily life". Although he modestly admitted "drawing a little from Danie, the closest literary analogy is probably with Gray's 'Elegy Written in a Country Churchyard'". The play starts as a comedy, it is an elegy that it ends. But it is a great deal more than that.

Wilder also claimed that he was making fun of old-fashioned playwrighting. In *Our Town* there are no nervous breakdowns, no love, only birth, life and death. There is a manager, played here with a supreme mixture of self-confidence by Alan Alda, to explain that to you. You must, he suggests, remain detached rather than become caught up with the characters, all of whom are destined for the churchyard in the end.

The genius of the play lies in combining these approaches. Most of the characters in *Our Town* are fully developed. Yet above them there is the stage manager, making comments and reminding you of the transience of life. He has the fun of conventional stage devices, like saying you can have a scene if you want to and it drops from the sky.

The large stage at the Shaftesbury is ideal for this production. It is possible to have two households side by side, again with the minimum of props, seemingly living independently, then for them to coalesce.

When it comes to the wedding in the Congregational Church, a suitably austere and unadorned glass window is introduced. It is this restrained use of scenery that makes it so effective when it appears.



Alda, Jemma Redgrave and Robert Sean Leonard

The congregation at the wedding sit with their backs to the auditorium; only a neighbour, Mrs Soames (played by Helena McCarthy) keeps up a commentary, talking directly to the audience. In a folksy way, she has the audience for a while the wedding is conducted. The wedding is conducted by the vicar, who is played by Robert Sean Leonard. The wedding is conducted by the vicar, who is played by Robert Sean Leonard.

Wilder stressed in his preface the importance of numbers in his text. They abound, sometimes comically like married couples having shared a bed, but more seriously to show the billions of people who have lived in history. The elements are also there: the elements of the play are there, the elements of the play are there.

Alda is, I think, the only American in the cast. A tall man, he is in the most pleasantly shaming way. He never patronises either the audience or the characters. His performance is gentle through-out, yet at times he commands the stage as his own, even when speaking almost from the wings. He has detachment without arrogance.

It is almost incidental that everyone else is English, perhaps even a benefit, since the point is that the experience is universal. Jemma Redgrave stands out as Emily, the girl who dies in childbirth, yet represents for the third act, Robert Allan Ackerman directs and no-one falls short. As a play, *Our Town* is in a category of its own. It is hard to imagine that it could fail to be entranced.

Malcolm Rutherford

Tippett's 'Byzantium'

ROYAL ALBERT HALL, RADIO 3

Andrew Porter greeted Tippett's setting of W.B. Yeats on this page when it arrived in New York in April, a few days after the world premiere in Chicago. The first performance in Europe took place at the Proms on Friday, in the US, it was given by the Boston Symphony Orchestra under Andrew Davis.

In a fascinating programme note, Merion Bowen described Tippett's setting as thriving on the "Yeatsian polarity between the actual and the visionary", a return to self-contained musical utterance after the large-scale extra-musical explorations implicit in *The Mask of Time* and *New Year*.

Certainly *Byzantium* seems more sustained and concentrated than either of those. The five stanzas are shaped into a satisfying arch, linked by the tersest of interludes, interlaced by recurrent motifs.

The vocal lines are vivid and potent, the vocal lines richly complex. The brass calls that summon the image of the holy city in the introduction, the echoes of the fancies conjuring up Troy at the opening of *King Priam*, while the rich-textured string chords that underpin the soprano's rippling lyrics have the luminous intensity of the great set-pieces of *The Midsummer Marriage*.

For though the sound world of *Byzantium* is typical of Tippett's scores of the 1960s, it is *The Midsummer Marriage*, almost 40 years older, that seems its closest spiritual twin.

Andrew Clements

Moscow Festival Ballet

GUILDFORD CIVIC HALL

For dance-lovers, one of the most intriguing aspects of perestroika has been the increased freedom for Soviet dancers to venture into the west. Over the past few years we have seen artists given a chance to find work for themselves, to accept responsibility for their own careers.

Robinson was a wonderfully agile interpreter, better balanced in a tape of the Radio 3 relay than she was in the hall but still unclear in her enunciation. The words as launched for the music need to be heard; *Byzantium* magically fuses the two.

Andrew Clements

Boston Symphony Orchestra

ALBERT HALL/RADIO 3

On this showing, the Boston Symphony justifies its place in the first division of international orchestras with ease. The equality of tone and certainty of phrasing which run deep through its ranks are mightily impressive, a feature which seems to be peculiar to the best of the American orchestras, where no hint of slackness is ever felt. The Boston SO certainly carries no passengers and that is the source of its strength.

So any doubts about this concert must be addressed to the conductor. When Seiji Ozawa visits us, he is invariably at the head of a top force. He conducts with a play exceptionally well. He can conjure clouds of wondrous

sounds and myriad sparks of orchestral virtuosity with a wave of his baton in the manner of the best orchestral magicians. But somehow he manages to produce a dead rabbit out of the hat almost every time.

This programme opened with Beethoven's Eighth Symphony, which encapsulated all his strengths and weaknesses. In many ways it was an exemplary performance, full of energy and still with time to savour lyrical moments; but every dramatic gesture was so well rehearsed and produced to order as to deny it any force at all. The fiery exhilaration of great Beethovenian conductors like Jochum or Sanderling was simply not there.

In the second half Berlioz's *Symphonie fantastique* did come alive in a genuinely fresh ending, though the earlier movements had again been too neatly calculated.

Technically the standard of playing was high. The lead trumpet consistently performed marvels, as did the devilish E flat clarinet in the witches' sabbath, while the clarity which allowed them to be heard so easily was a tribute to all the other musicians. Ozawa, as the Boston Symphony Orchestra's Music Director, must take his own share of the credit for his team's performance.

Richard Fairman

Symphony for the Spire

SALISBURY CATHEDRAL

The Prince of Wales is in the mad position to make people feel they have made a mistake in inviting him to select a repertoire to get Wales to Salisbury and sing for the spire produced the kind of bill usually compiled by theatrical agents suffering from chronic tremors.

There were Domingo and Jessye Norman, the two greatest voices of the world; Charles and Kenneth Branagh to represent the stage of stage, screen, and pseudonym; Peter Donohoe and Orla Harrow striding up the concert platform; and Phil Collins representing the common man, millions of class.

Aided by more than 1000 chorists, the choir of the Salisbury Cathedral should produce a sound of the choir, still needed to make the choir lift the spirits of another seven hundred years. Speeded on its way by the choir, the choir was more pleasurable than any command performance, when you are on their best behaviour and playing safe with party pieces.

The quality of the artists virtually guaranteed success, especially if you were sitting in the second row and could see Domingo's chest inflating as he pulled himself together for the high notes of Verdi and Puccini. He judged the choir's scholastic "Be my love", ensuring a bigger ovation than that commanded by the choir, stuck to the class stuff, four by Richard Strauss.

But while the choir brooked no critical argument, the evening was made by Phil Collins. Blotting out to a stage emptied apart from his piano, this "decent bloke" was a performer to notice the crowd. He had been invited by the choir to sing the entry of Israelites into the Promised Land with a dramatic frenzy which would move the choir.

Less inhibited Scottish Elders, Collins lowered the tone nicely: "A hard act to follow, that" - leaving it open as to whether he was referring to the jut-jawed, burning-eyed, Heston to the Almighty. He then invited us all back next week for a similar benefit for the fund of his house.

After Collins everyone relaxed and enjoyed themselves. You could forgive Branagh's knowing wit as he declared the last bits of Henry V, against Patrick Doyle's exhilarating music, from his screen film of our country's crusading monarch. But what Handel's *Israelites* (bolstered by played by

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INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

AMSTERDAM

Musiktheater 20.15 Dutch National Ballet in works by William Forsythe, Hans van Manen, Toer van Schayk and Balanchine. Repeated on Wed, Thurs, Sat and Sun. 455/credit card bookings 011 2119

BERLIN

Opernhaus unter den Linden 19.30 Fado Luis conducts Il barbiere di Siviglia. Tomorrow and Wed: Die Zauberflöte. Thurs: Die Fledermaus. Sat: Swan Lake. Sun: La traviata (East Berlin 2004 752). Deutsche Oper 19.30 Stefan Solltess conducts Götter Friedrich's production of Aida, with a cast led by Julia Varady, Krielland. Johansson and Simon Estes. Tomorrow: Gwyneth Jones sings Elektra. Wed and Thurs: Mozart's Die Entführung aus dem Serail. Sat: Die Entführung aus dem Serail. Sun: Die Entführung aus dem Serail. Deutsche Oper 19.30 Stefan Solltess conducts Götter Friedrich's production of Aida, with a cast led by Julia Varady, Krielland. Johansson and Simon Estes. Tomorrow: Gwyneth Jones sings Elektra. Wed and Thurs: Mozart's Die Entführung aus dem Serail. Sat: Die Entführung aus dem Serail. Sun: Die Entführung aus dem Serail.

FRANKFURT

Oper 19.30 Helmut Rilling conducts the Städtische Oper's production of Il barbiere di Siviglia. Tomorrow and Wed: Die Zauberflöte. Thurs: Die Fledermaus. Sat: Swan Lake. Sun: La traviata (East Berlin 2004 752). Deutsche Oper 19.30 Stefan Solltess conducts Götter Friedrich's production of Aida, with a cast led by Julia Varady, Krielland. Johansson and Simon Estes. Tomorrow: Gwyneth Jones sings Elektra. Wed and Thurs: Mozart's Die Entführung aus dem Serail. Sat: Die Entführung aus dem Serail. Sun: Die Entführung aus dem Serail.

GENEVA

Grand Théâtre 19.30 Christian Thielemann conducts the night of Strauss's production of Der fliegende Holländer. Sat: Der fliegende Holländer. Sun: Der fliegende Holländer. Deutsche Oper 19.30 Stefan Solltess conducts Götter Friedrich's production of Aida, with a cast led by Julia Varady, Krielland. Johansson and Simon Estes. Tomorrow: Gwyneth Jones sings Elektra. Wed and Thurs: Mozart's Die Entführung aus dem Serail. Sat: Die Entführung aus dem Serail. Sun: Die Entführung aus dem Serail.

LONDON

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MILAN

Teatro alla Scala 20.00 Georg conducts the Italian orchestra and chorus in a production of Il barbiere di Siviglia. Tomorrow and Wed: Die Zauberflöte. Thurs: Die Fledermaus. Sat: Swan Lake. Sun: La traviata (East Berlin 2004 752). Deutsche Oper 19.30 Stefan Solltess conducts Götter Friedrich's production of Aida, with a cast led by Julia Varady, Krielland. Johansson and Simon Estes. Tomorrow: Gwyneth Jones sings Elektra. Wed and Thurs: Mozart's Die Entführung aus dem Serail. Sat: Die Entführung aus dem Serail. Sun: Die Entführung aus dem Serail.

NEW YORK

Broadway Theatre 19.30 City of Angels: Larry Gelbart (dramatist), Cy Coleman (composer), Billy Byers (arranger) and Michael Blankenship (director) all in top form in this sharp production by ringing Vienna 5131 513

COLOGNE

Philharmonie 19.30 James Conlon

COLOGNE

Philharmonie 19.30 James Conlon

COLOGNE

Philharmonie 19.30 James Conlon

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Philharmonie 19.30 James Conlon

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COLOGNE

Philharmonie 19.30 James Conlon







# A not so far away Alpine country

Samuel Brittan finds that Slovenia meets most of the usual criteria for international recognition



A little more than \$7,000 for Slovenia. In 1990 unemployment was 5 per cent, compared with a 20 per cent Yugoslav average, and 65 per cent in Serbia. Slovenia's GDP is accounted for by exports, but 27 per cent goes in trade with the rest of Yugoslavia. What right has a UK minister to tell people to live in an imposed union? The Slovene independence movement is partly a response to developments in Serbia. The individual republics and in particular Slovenia had a good deal of autonomy under the 1974 constitution. It is the nationalist-communist Serbian leader, Mr Slobodan Milosevic, who came to power in 1987, who has taken the initiative to secure a more centralised, Serb-dominated Yugoslavia. Even the Community foreign ministers, who

ist not heroic. The Yugoslav customs are free area, but the legislation is to be consistent with the 1992 EC single market. The Slovene has been able to embark on a Slovene currency as a necessary prelude either to a Yugoslav monetary union or to a monetary association, perhaps via Austria, with a wider EC.

Some problems lie ahead, such as losses being made by a third of Slovene companies. Meanwhile, one of the practical effects of non-recognition is that official export credit agencies refuse to provide against political risk or charge extremely high premiums for doing so. The British Foreign Office has yet modified its advice against travel to any part of Yugoslavia in spite of the more peaceful conditions prevailing in Slovenia. This has led to a mass pull-out by travel agents and their

In spite of a fall in industrial output of 10 per cent in the first half of 1991 - compared to 17 per cent in Yugoslavia as a whole - there is less sign of poverty or hardship than in London or New York. But this may be a deceptive picture on sample statistics which could run out when the Alpine winter arrives.

One of the most unsettling experiences on my return was hearing Douglas Hogg, the UK Foreign Office minister, say: "We are not in the business of recognising Croatia and Slovenia." What right has a junior Foreign Office minister, speaking in what he thinks is popular slang, to tell people to live in an imposed union against their will?

The Foreign Office and State Department have an abysmal record of backing top-down federations in spite of all the evidence - as in President Mikhail Gorbachev's Soviet Union - of disintegration. The Slovene government has all the normal attributes of a state: a territory, democratic legitimacy and viability. The federal government, has lost nearly all of them; and has even the diplomatic talents of Lord Carrington, who has been accused of being a failure in Yugoslavia as a functioning entity.

It is Slovenia's misfortune that international recognition has been wrongly linked to the more complex question of recognition of Croatia; and recognition of both republics is in reserve as a last resort punishment for Serbia rather than a common sense acceptance of reality.

## BOOK REVIEW

# Dr Owen and what might have been

TIME TO DECLARE  
By David Owen  
Michael Joseph, £20.00

Who is David Owen? The question is asked seriously and is kindly meant, for Dr Owen seems to admit that there is a problem of identity. This, his autobiography, runs to 822 pages. That compares with Lord Callaghan's 500 pages. Denis Healey's 1,000 pages. Lord Jenkins of Hillhead's (to be published on Thursday) 1,000 pages. Lord Callaghan had been prime minister, and had held all the top ministerial jobs since 1963. Roy Jenkins was chancellor, then secretary of state, then secretary of the European Commission, part founder of the European Monetary System and the man who pre-empted the British party mould in British politics. Healey was the longest-serving foreign secretary and remains leader of the new almost defunct Social Democratic Party. He is 53 and leaving the House of Commons at the next general election. The almost inevitable reflection, perhaps especially today as the party conference opens, is how different it all might have been. Dr Owen could have been leading the party challenging for power, yet he was not. He was not in the end all that different from the others.

There is a chapter in the book that suggests he is aware of the problem. Called "First Love", it describes how he lost his (unnamed) first girlfriend because he did not believe that he was sufficiently committed to her. He was not. He was not in the end all that different from the others. Dr Owen could have been leading the party challenging for power, yet he was not. He was not in the end all that different from the others.

Labour party with the aim of replacing it as the main opposition. Such Tory Lords Whitelaw and Pym at the time, terrified that that would happen; in which case there would be serious defections to the new party. In the event, there were very few and the Labour party, under its leadership, began slowly to recover. Dr Owen, however, made additional mistakes of his own. He challenged Roy Jenkins very early for the leadership of the party. He disliked, and it is known that he disliked, the Liberal party and was opposed to its form of merger. When the two parties failed in the election, effectively he threw in the towel and refused to have much to do with David Steel, the Liberal leader, in those post-electoral months in which the merger was agreed by the vast majority of members. Even then Dr Owen could probably have been the leader of the new Liberal Democrats. He turned his back on the opportunity.

The fact remains: at certain critical times in his political life, David Owen blew it

lived. When he died, Dr Owen was much less than in the party of Harold Wilson, George Brown and, subsequently, Margaret Foot. Dr Owen might have survived with James Callaghan and Denis Healey, and tried hard to do so. It was only when they allowed his party to merge to the left that he decided to break. That was an eccentric decision, and all others went with him and Roy Jenkins had been considering the realignment of British politics for some years. The founding of the SDP was seen by many as a glad, confident morning. It is sometimes forgotten that the new party was to carry all before it until the outbreak of the Falklands War suddenly restored Mrs Thatcher's fortunes. Dr Owen's hindsight, not only Dr Owen but all the Liberals of the SDP, was a fundamental mistake. They should have attacked the

Malcolm Rutherford

## LETTERS

### Amplifying the warning bell for unit-linked policyholders

From Mr R H E Cooper.  
Sir, Barbara Ellis (Finance and the family, August 24) rightly highlights one of the dangers for unit-linked policyholders, the case of whose policies can go down as well as up on a daily basis. The problem may be more serious if the policy is a pension one, with a need for immediate income on retirement. The answer in many cases is within the policies themselves. Fund switching can be used for many purposes. A timely switch to a deposit fund, or simply to a less volatile fund, can minimise or extinguish the risk altogether. When to switch depends on circumstances, but in the case of pension policies the correct time may be years ahead of maturity. Switching just before signing the forms at maturity may eliminate problems that would occur following major falls in the markets such as happened recently. R H E Cooper, 35 Bedford Avenue, Harrow, Middlesex.

### India's far-sighted financial architect

From Jagdish Bhagwati.  
Sir, Your profile of Dr Manmohan Singh ("India's financial architect", September 10) is an excellent introduction to long-overdue economic reform. The reforms are attributed by you to a conversion triggered by his membership of the South Commission in Geneva in 1987 and by his visit to South Korea. He was much struck by the pace of economic growth under export-oriented policies. But his own D.Phil thesis at Oxford showed in the 1950s that India's export potential was underestimated. Besides, a man of reflection and scholarship, he had long been aware of the massive theoretical and empirical research through the BCCI and ITC that India's most of us the state ever import substitution versus export promotion, as appropriate strategies for efficiency and growth, in the case of India. Indeed, none of the reforms is newly-conceived. Since the mid-1960s, a few of us were out front, fighting for these reforms, among them the dismantling of the licensing system, the use of exchange rate flexibility and shifts to export promotion. It was a hard role to play in an era when by left-wing economists who confused talking about poverty with doing something about it. The number of overseas new hand-somely in the 1980s. Among them many who had been over India's disastrous economic regime. Dr Singh was not one who needed to be converted. If the years in Geneva helped, it may have been by giving him the opportunity to see that the failure of India's economic policy had marginalised the country in world economic affairs. Increasingly, India's voice was irrelevant. The resulting anguish has surely helped Dr Singh's conversion, but to the idea of reform, he was passionately committed in pursuing the reforms that alone can rescue India from the status it enjoyed in the 1950s. There is reason to suspect that much of India's elite has increasingly come to share this anguish. There's the reason for optimism, even as the reforms run their course. Jagdish Bhagwati, California University, Irvine, Calif.

### BCCI catastrophe should appear on big screen

From Ms Alice Marie Marshall.  
Sir, If His Majesty's Government were to assemble all the facts and figures of the BCCI and auction off the film rights in the BCCI disaster, it might be possible to protect British depositors. The story is certainly a good one, with enough material for a feature film. I should think it would fetch a very good price. Alice Marie Marshall, 4342 N Second Rd, No 4, Arlington, Virginia, USA.

### An alternative economic viewpoint on the Thatcher years

From Mr Christopher Johnson.  
Sir, Any author picked out for criticism by Samuel Brittan may at least hope to be glimpsed alongside him in the ranks of the immortals. I refer to his review of my book *The Economy under Mrs Thatcher 1979-1990*. In his *Economic Viewpoint* ("A clubland view of Thatcherism", September 5). However, some of his points demand a rejoinder. 1. I do not assume that Mrs Thatcher wanted a tighter monetary policy than Nigel Lawson in the late 1980s. I only say: "She failed to control him" where she should have done, notably on the expansion of monetary controls and the halting of demand by tax cuts. She may have failed because she agreed with him at the time, but there was no one else who could have overruled him. 2. He condemns views expressed by the Treasury Select Committee about forecasting, the balance of payments, and manufacturing, as if they were in my book. They are not. If he disapproves of other views in my book, which were also those of the Treasury Committee, he should condemn me, not the committee. 3. He says that "the tax burden moved within a narrow range on either side of 38 per cent of gross domestic product during his (Lawson's) whole period". No 11" as if this proved that the tax cuts of the late 1980s were excessive. My argument is that, by making fewer tax cuts, the chancellor should have allowed the tax burden to rise with the buoyancy of the revenue in the boom, as a counter-cyclical measure offsetting the expansion of private sector demand. 4. He says the author fails to grasp the wider meaning of the defeat of the Scargill miners' union, and later, of the printing unions. I call the coal strike "the most crucial episode of the whole Thatcher government" (p. 154), and I point to "large productivity gains" in coal and newspapers (p. 228), but otherwise I give a mixed verdict on the supposed benefits of the tax strike. I call the tax strike "a meaningless union victory" in my own book, and in the heading "fewer strikes than 1979" on pay rises" (p. 100). He says of me: "He fails to see the point of nominal GDP". I should think it would fetch a very good price. Alice Marie Marshall, 4342 N Second Rd, No 4, Arlington, Virginia, USA.

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## INSIDE

### Eagle Star receives Belgian bank writ

Eagle Star, the UK insurance subsidiary of the tobacco-based BAT Industries group, has received a writ from Banque Bruxelles Lambert, Belgium's second largest bank, in connection with the property mortgage indemnity business which has run the insurer into serious problems over the past two years. Page 18

### Air France in Sabena talks

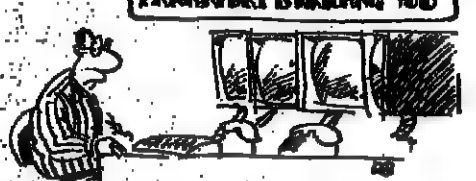
Air France is in talks with Sabena, the Belgian airline, which could lead to a cooperation between the two airlines. But the French airline has not ruled out the possibility of taking a stake in its making rival. Page 18

### More French bourse reform

France has taken steps towards a second wave of stock exchange reform, with an agreement by regulators to encourage stockbrokers to improve their financial security. Page 18

### German exchanges inch ahead

Germany's regional exchanges have agreed to participate in Frankfurt's trading system in a further small step towards the concentration of the country's fragmented stock exchanges. Page 18



Germany's regional exchanges have agreed to participate in Frankfurt's trading system in a further small step towards the concentration of the country's fragmented stock exchanges. Page 18

### New batch of US options

US options exchanges are to launch a flock of new options next month when more relaxed rules on options listings become effective. Page 18

### GM to pull out of venture

General Motors is moving to break up its joint venture car production business with South Korea's Daewoo group. Page 19

### Jobs agency seeks refinancing

Appliances, the employment agency, is trying to raise financial support by proposing a £7.5m (£4.5m) refinancing which would result in shareholders receiving only 10 per cent of the enlarged share capital of the company. Page 19

### Market Statistics

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## Redland in £70m foreign expansion

By Andrew Taylor, Construction Correspondent, in London

REDLAND, the British building materials group and the world's largest roof tile producer, is expanding its manufacturing operations in eastern Germany as part of a £70m package of acquisitions and investment worldwide. The group is spending on construction in the former German Democratic Republic to rise rapidly over the next five years. It announced yesterday that it was purchasing clay roof tiles from Narsdorf, near Leipzig, and plans to build its first clay roof tile factory in eastern Germany. Last year, it acquired four of the five former East German concrete roof tile plants. The territory accounts for the largest slice of the £70m investment package. The DMO (DMG) being spent includes the purchase of a brickworks at Narsdorf by Redland Germany's Leipzig plant, which is 51 per cent owned by Redland. Mr Robert Napier, Redland chief executive, said the group had purchased a German chimney contractor, Kamin, to increase its penetration of the chimney replacement market, particularly in eastern Germany. The latest acquisitions follow Redland's successful rights issue in the year. Mr Napier said: "As we promised, this money is being used to strengthen our core businesses, particularly in continental Europe and the US."

Other purchases announced yesterday include three concrete plants in California bought from Marley, another British building materials group; two roof tile plants in Florida acquired from Cory, a US group; a sand, gravel and granite business acquired in Denver, Colorado, and two ready-

mixed concrete plants in Mexico purchased from Pioneer, an Australian materials group. Mr Napier, who recently visited eastern Germany, said: "Minor public works are taking place in the main cities of almost every town you drive through. Roads are starting to be repaired. There is a lot of patching and mending of housing although not a lot of new building."

Their position puts them on a collision course with the 47 members of the steering committee in today expected formally to reject Lomro's proposal. This involves swapping convertible preference shares in exchange for £1bn of Brent Walker's debt. Mr Paul Spicer, a Lomro director, said the offer would allow the banks to receive the £1bn they have lent to Brent Walker if Lomro's share price, which closed on Friday at 241p, rises to 400p within the next five weeks.

## Taking the swagger out of Salomon

Peter Martin and Richard Waters hear the new management's plans

"I AM almost beyond embarrassment at this point," says Mr Deryck Maughan, the new day-to-day boss of Salomon Brothers. "But I do take personal exception to the notion that Salomon Brothers is rotten to the core, that it is culturally deficient, that we are endemically criminal."

As fact suggests, the revelation that Salomon Brothers' leaders had rigged some recent government auctions for US Treasury bonds has cast a deep shadow over the firm and its employees.

Salomon's former chairman, Mr John Gutfreund, was told about a breach of the rules in April but failed to disclose the information until August, says Mr Maughan. Other senior officers have also gone, and Mr Maughan, a former British civil servant who made his reputation running the firm's Japanese operation, was last week unexpectedly appointed to the job of chief operating officer.

Now he must restore the firm's integrity and internal controls, and recapture the prominent place it has as the Wall Street, the California state pension funds, and the UK Treasury - which have partly or wholly slipped away.

"In doing this, he freely admits, he is taking a risk. He is taking a risk that management weaknesses will be exposed."

The "tone", as Mr Maughan puts it, was set by the former management. It was not changed; the firm's payment and promotion policies were revised; and the old culture was replaced - which would see as the heart of Salomon's

mystique and success - must go. In the end, says Mr Maughan, the firm's approach must be, in effect, the partial or complete repudiation of John Gutfreund. Only a radical approach could have seemed unthinkable. Mr Maughan optimised Salomon's aggressive take-no-prisoners style and its relentless focus on trading profits.

"I do not deny that John Gutfreund was a brilliant trader," says Mr Maughan. "John was a very successful personality. I think that he believed, in certain permitted, a certain macho style of doing things." But much of Mr Gutfreund's knowledge about the Treasury was up to date. "I just don't know what he knew," says Mr Maughan. "But most people in the firm would be very surprised if he knew and condoned this behaviour."

Is that a personal opinion? "My position is that I simply don't know," Mr Maughan says. "There has been a personal opinion about the firm's trading activities has been in the past years, says Mr Maughan. "There was a time when John did sit at the desk, and lived the life of a trader. He was not being the ultimate bond trader, calling the auctions, pricing the new issues, walking the floor, flicking his cigar. I think that was true from the mid-1970s to the mid-1980s."

As Mr Gutfreund focused more on visiting clients, and managing the firm's money, he was no longer "on top of day-to-day trading." None the less, says Mr Maughan, Salomon had submitted bids in the name of clients without their knowledge, in order to



Deryck Maughan: "We're coming through it better than we deserve, in some ways."

secured a greater proportion of the issue than the rules allowed. He should have acted much more speedily - almost all in prevent the senior trader responsible from repeating the market-rigging abuses as a still more spectacular scale in the May auction.

To avoid such problems, Salomon Brothers must "a more open co-operative" management style, a change that was already under way before the scandal. "There has been a generational change and John Gutfreund had come to represent the past."

If Mr Maughan has his way, the new Salomon Brothers will replace the firm's traditional every-man-for-himself internal culture with a new emphasis on collegiality. Above all, perhaps, the new Salomon will be less arrogant, abandoning what Mr Maughan calls "this swaggering style."

Yet if the firm is less arrogant, more controlled, less internally competitive, will it ever be as profitable again? In Mr Gutfreund's half-year, all the firm made \$451m in after-tax profits, a record. "I think you can combine good business and good ethics," says Mr Maughan. Salomon might even want to appeal to clients if it were seen as less arrogant.

These firms, says Mr Maughan, in a clear reference to Salomon's 1985-1986 Goldman Sachs, where he once worked, "combine good ethics, good management, with very aggressive business."

The thought that the new management will be more like Goldman Sachs is one that will send shivers down the spines of many of Salomon's fiercely competitive traders. Can Mr Maughan achieve such a shift in culture without endangering the profits that flow from its risk-taking activities? "We do want to maintain that energy, that drive, but I think it can be harnessed," he replies. "We really want the traders to continue to trade. We just want them to do so within the bounds of the law."

What has not happened, Mr Maughan says, is ready to punish. "We want swift and sure justice, we want to pay our penalties."

Just how big those penalties will be depends in part on how many more revelations there will be. "If what we know now is all

that we know, then we will survive and we will come out of this a stronger firm."

What further amazing revelations, he believes the regulators will stop short of truly damaging the firm's reputation, such as withdrawing Salomon's various licenses or stripping it of primary dealer status. They have a wish, he thinks, to put the firm out of business. "No one's going to be soft on Salomon, but I do think the official mind is capable of making the distinction between what place lets and the firm as a whole."

Across the broad range of Salomon's clients, says Mr Maughan, there have been few defections. The firm is planning for a dip in earnings power, but it has been having a good quarter, due partly to revenues for deals initiated before the scandal.

Although the staff is nervous, he says, they are still responding to the new climate of managerial openness. "People sense that this is a real test of character, that we can walk, can deny, or we can accept and take responsibility and move forward. I think we're coming through it better than we deserve, in some ways."

## Backing for new Walker rescue

By Roland Rudd in London

BONDHOLDERS in Brent Walker, the troubled leisure group, are backing a new rescue proposal from the international conglomerate Lomro and are threatening to put the group into liquidation unless banks which have lent £1.5bn (£1.5bn) give the plan a fair hearing. Their position puts them on a collision course with the 47 members of the steering committee in today expected formally to reject Lomro's proposal. This involves swapping convertible preference shares in exchange for £1bn of Brent Walker's debt. Mr Paul Spicer, a Lomro director, said the offer would allow the banks to receive the £1bn they have lent to Brent Walker if Lomro's share price, which closed on Friday at 241p, rises to 400p within the next five weeks.

However, most of the banks oppose the plan because of Lomro's insistence on conducting a due diligence audit of the company. Brent Walker fears this could take as long as six months, by which time it will have run out of finance. Lomro says the exercise could be done within two to three weeks.

A spokesman for the bondholders yesterday warned that unless Brent Walker "seriously considers" the Lomro offer they will not agree to drop all legal claims against the company, arising from its admission that its interim profits had been inflated last year.

Bondholders, meeting today at the City offices of Hambro, have been told by the company that administrators will be appointed unless they waive their claims.

Over the past ten days there have been meetings between Lomro and some of the biggest lenders, including Mr Michael Smart, chairman of Lomro, and Mr George Walker, Brent Walker's chairman who was recently forced out as chief executive.

Mr Spicer said Lomro's proposal offered a better deal than they would receive under the banks' reconstruction plan. It would also give Brent Walker's lenders about £2.5bn in the pound via a £900m nine-for-ten swap of preference stock with a 3 per cent coupon with the prospect that they would recover all their money if the share price rose, he said.

Mr Ken Scobie, Lomro's chief executive, said the offer was a "real deal" and an "irrevocable and opportunistic attempt to undermine the interests of shareholders, bond holders and creditors alike."

## Economics Notebook

### Debate grows over narrow ERM bands

THE DATE of Britain's next general election is not the only factor prompting speculation in financial markets.

The approach of next month's first anniversary of sterling's entry into the exchange rate mechanism of the European Monetary System has coincided with a revival of interest over whether the pound should move to the narrow bands of the ERM.

Since becoming a full member of the EMS, sterling, like the peseta, has been able to fluctuate against other ERM currencies within a 6.6 per cent margin. However, for most of the past 11 months it has moved safely within the 2.25 per cent band accorded to the core EMS members.

Since mid-April it has shown remarkable stability by moving within 1 per cent either side of its DM2.36 central rate. Until last October, the pound was one of the most volatile of European currencies. It now appears as placid as the Belgian franc.

And yet, Mr Norman Lamont, the chancellor, has been able to bring down base rates from 14 per cent in the middle of February to 10.5 per cent last week. This impressive performance has weakened, but not crushed, the argument that narrow band membership would help cut interest rates.

Only last week, Mr David Lamont, National Westminster Bank's chief economist, said moving to the narrow band would enable the chancellor to continue cutting rates. Instead, sterling's stability has encouraged pro-Community commentators to urge adoption of the narrow bands to strengthen Britain's negotiating position ahead of the Maastricht summit on European economic and monetary union in December.

The view has gained additional force from recent Dutch proposals to ERM. These suggest that EC member states would only be able to enter the transitional second stage of union (which would start in 1994) when they had achieved sufficient conver-

gence of inflation, interest rates and budgetary positions and spent at least two years in the narrow ERM bands.

Lamont's Treasury was genuinely puzzled by the sudden interest in narrow band membership for sterling. With an election to be fought by the middle of next year, there are few sympathisers in Whitehall for a monetary innovation that could force the government to push interest rates higher than much quicker if sterling came under downward pressure.

The pro-Community argument for early narrow band membership looks thin.

The Dutch proposals contain some positive elements from the British point of view.

But much, including the starting date for stage two of EMU, remains to be negotiated between now and December. Following the summer break, the negotiations on EMU resume in earnest today when Mr Lamont will be in Brussels for a meeting of EC economic and finance ministers. It is unlikely he will have decided the time is ripe for Britain to join the core group of ERM members, even though the UK's headline inflation rate looks set to fall below that of Germany in October.

### Bank Watching

Last Wednesday's half percentage point cut in UK interest rates uncovered an interesting division of expertise and insight in the City. While most mainstream economists were caught on the

right by the Bank's move, the operators and analysts in the money market were far less surprised.

Their detailed observation of the Bank's market operations in the days ahead of the cut had fuelled a well-founded suspicion that lower interest rates could be imminent.

A divergence in perceptions about the question as to whether there is not a niche for "Bank watchers" in the less specialised parts of the City.

Rather like "Fed watchers", who have a niche in the US for many years, such Bank watchers would aim to anticipate interest-rate movements from the way the Bank acts in the markets.

They would doubtless be pitiable.

The Bank of England is as independent as the Fed, so any second guessing of its actions would have to take Treasury into account. The UK money market is also more likely to be affected by movements of funds from abroad.

The Bank of England would also not doubt do its best to frustrate the operations of a Bank watcher.

Activities are largely determined by internal, unwritten rules that can easily be revised or scrapped when it seems clear that the market can see through them.

On the other hand, there have been eight base rate cuts in the past 11 months and nearly 100 interest rate changes since the Conserva-

tives came to power in 1979. The record alone suggests that Bank watching could become a profitable activity for the City.

One company that has no persuading is the Canadian Imperial Bank of Commerce.

It has recruited Mr Nick Parsons, group economist of Union Discount, as head of CIBC's treasury advisory group from October.

In this position he will draw on his six years experience in the discreet world of the discount houses to watch the Bank.

Virtuous Circles

We have had the financial markets digested last week's speculation on another Optimism given a further boost by the prime minister's talk on Friday of a "virtuous circle" of increased spending and growth in the economy.

If research by Merrill Lynch, US brokerage house, is guide, the government could also be poised to reap the benefit from a virtuous circle in financial markets.

Merrill Lynch's August survey of global investors shows that very few big international investors have overweight positions in sterling. Only 2 per cent of those surveyed were "heavily overweight" in sterling bonds while 10 per cent were "moderately overweight". On the other hand, 38 per cent were "moderately underweight" and 28 per cent "neutral".

If 10 per cent of international fund managers are underweight in sterling, as the Merrill Lynch survey suggests, there is more chance that increased government popularity will trigger a rise in the pound.

That would be a further cut in interest rates, boosting the government's standing in the opinion polls still further.

Peter Norman

## UK fund managers 'optimistic'

By Peter Montagnon in London

FUND MANAGERS have been markedly more optimistic about the short-run prospects for British equities although they are still bullish than previously about the year, according to the latest survey by Gallup for Smith Barney Court.

The survey of 108 institutions with £515bn (£870m) under management was carried out just before last week's base rate cut. A balance of 52 per cent expected UK equities to rise over the next three months, up from 48 per cent in August. By contrast, the proportion who saw gains over the next 12 months fell to 69 per cent from 83 per cent.

The FTSE 100 index in three months time was 2,710, while respondents expected it to be 2,920 in a year's time. This compares with Friday's close of 2,667.

Slightly more respondents - a balance of 52 per cent - expected UK equities to rise over the next 12 months, up from 48 per cent in August. By contrast, the proportion who saw gains over the next 12 months fell to 69 per cent from 83 per cent.

A balance of 1 per cent planned to cut holdings of UK equities, while 18 per cent said they intended to increase their holdings in property, the highest balance since 20 per cent recorded in May.

The fund managers expect earnings by UK quoted companies to fall 1 per cent this year compared with expectations of a drop of 1.7 per cent in August. However, they are optimistic than previously about 1992 when they expected earnings to fall 1 per cent, compared with a projected 1.5 per cent in August.

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## Notice CARCO DEALERS Wholesale Trust 1990-A U.S. \$650,000,000 9% per cent. Dealer Euromarket wholesale Auto Loan Receivable-backed Certificates<sup>SM</sup> (the "Certificates")

NOTICE IS HEREBY GIVEN that an amendment (the "Amendment") is proposed to be made to the Pooled and Servicing Agreement, dated as of August 1, 1991 (the "Pooling and Servicing Agreement"), by and among Chrysler Auto Receivables Company, as Seller ("CARCO"), Chrysler Credit Corporation, as Servicer, and The F&B Bank and Trust Company, as Trustee, pursuant to which Section 9.01(a) would be amended and restated as follows:

(i) on any Settlement Date the aggregate amount of Receivables relating to Used Vehicles as of the last day of the preceding Settlement Period exceeds 20% of the aggregate amount of Principal Receivables on the last day of the preceding Settlement Period.

The Amendment is being proposed in light of the unacceptably high percentage of Receivables relating to Used Vehicles which currently exists. As of August 1, 1991 Settlement Date, the percentage of Used Vehicles was approximately 9.98%, and on September 4, 1991, the percentage was approximately 9.33%. Other CARCO and CARCO affiliate wholesale receivables securitization transactions in the market have Used Vehicle Amortization Event triggers similar to that proposed in the Amendment. Standard & Poor's Corporation, Moody's Investors Service, Inc. and Duff & Phelps Credit Rating Co. have all confirmed that adoption of the Amendment will not result in a reduction or withdrawal of their triple-A ratings of the Certificates.

Adoption of the Amendment requires the consent of the Holders of 66% of the Investor Interest. Holders wishing to consent must, by 5:00 p.m., London time, on September 23, 1991, (i) deliver their Certificates or valid evidence of their ownership thereof in a form reasonably satisfactory to The Chase Manhattan Bank, N.A., as Consent Solicitation Agent, at its offices at Woodgate House, Coleman Street, London EC2P 2HD, England, and (ii) execute and deliver to the Consent Solicitation Agent the form of Consent Certificate provided by the Consent Solicitation Agent.

Certificates delivered in connection with a consent will be held in trust by the Consent Solicitation Agent and released once all consents have been tallied. Holders should contact the Consent Solicitation Agent, the Trustee, or Swiss Bank Corporation to obtain a document disclosing further information concerning the consent procedure and the Amendment, the reasons therefor and the consequences thereof.

### CONSENT SOLICITATION AGENT

The Chase Manhattan Bank, N.A.  
Woodgate House  
Coleman Street  
London EC2P 2HD

Attention: Raymond Marston  
Telephone: (071) 726-7111  
Telex: 8954681 (Answerback: CMBG)  
Telecopy: (071) 726-5665 or 6676

### TRUSTEE

The F&B Bank and Trust Company  
Two World Trade Center  
New York, NY 10048  
U.S.A.

Attention: John McGurn  
Telephone: (212) 896-2513  
Telex: 42577  
Telecopy: (212) 896-2513

Swiss Bank Corporation  
Swiss Bank House  
1 High Timber Street  
London EC4V 3SS  
England

Attention: Sally  
Telephone: (071) 711-5200  
Telecopy: (071) 711-5200

Certificateholders whose Certificates are held by Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System ("Euroclear") or by CEDEL should contact the following for further information:

Euroclear: Fixed Income Department, Telephone: (322) 519-2877; Telex: 61025  
CEDEL S.A.: Custody Administration Department, Telephone: Luxembourg City (352) 44 89 25 22; Telex: 2791.

### Chrysler Auto Receivables Company

September 5, 1991

### NOTICE OF REDEMPTION

## Ford Motor Company

10 1/2% Notes due August 1, 1993

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of August 1, 1989 (the "Fiscal Agency Agreement") between Ford Motor Company (the "Company"), and the Chase Manhattan Bank (National Association) as Fiscal Agent and Paying Agent (the "Fiscal Agent"), all the above-mentioned Notes (the "Notes") will be redeemed on October 15, 1991 (the "Redemption Date") at the price of 100% of their principal amount plus interest accrued through the Redemption Date. Payment will be made upon presentation and surrender of the Notes at the below-listed paying agencies together with all applicable coupons, if any, maturing subsequent to the Redemption Date. The amount of any missing or lost coupons will be deducted from the sum otherwise due for payment. Interest on the Notes shall cease to accrue from and after the Redemption Date. The Company has elected to redeem the Notes to be redeemed and all conditions precedent to such redemption set forth in Paragraph 5(a) of the Definitive Notes have occurred. (Paragraph 5(a) of the Notes provides in relevant part that the Company may, at its option, redeem the Notes on or after August 1, 1991, upon such notice as has been provided for under the terms of the Fiscal Agency Agreement and the Notes). On and after the Redemption Date, the sole right of the holders of the Notes shall be to receive payment at the redemption price (including payment for a missing coupon in respect of which a resolution shall have been made under the redemption price as stated) together with accrued interest to the Redemption Date.

Payment will be made as any of the following paying agencies listed below.

The Chase Manhattan Bank  
(National Association)  
London Branch  
Woodgate House  
Coleman Street  
London EC2P 2HD, England  
Banque Bruxelles Lambert S.A.  
Avenue Marnix 24  
1050 Brussels, Belgium

Nederlandsche Credietbank N.V.  
Herengracht 45B  
Amsterdam, The Netherlands

Société Générale  
29 Boulevard Haussmann  
Paris, France 75009

Chase Manhattan Bank  
(Switzerland)  
Grossmattenstrasse 24  
Postfach 162  
8027 Zurich, Switzerland  
Berliner Handelsbank  
Frankfurter Bank  
10 Bockenheimer Landstrasse  
Frankfurt, West Germany

Payment pursuant to the presentation of the Notes for redemption made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds (including premium, if applicable) if a payee fails to provide a paying agent with an executed IRS Form W-9 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their accurate Taxpayer Identification Number and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Notes for payment.

FORD MOTOR COMPANY  
By: THE CHASE MANHATTAN BANK  
(National Association),  
as Fiscal Agent

Dated: September 5, 1991

## COMPANIES AND FINANCE

# Belgian bank issues writ against Eagle Star

By William Cochrane

EAGLE STAR, the UK insurance subsidiary of the tobacco-based BAT Industries group, has issued a writ against Banque Bruxelles Lambert (BBL), Belgium's second largest bank, in connection with the property mortgage indemnity business which has run the insurer into serious problems over the past two years.

Mortgage indemnity policies protect building societies and other lenders against losses incurred in the event of default by borrowers. BBL confirmed yesterday that a writ had been issued, and that it was received two months ago. A spokesman said that the action concerned commercial property business, losses on which were mostly provided for in the Eagle Star accounts for 1990.

The action centres mostly on the value of London office properties, the supply of which has soared since mid-1988, and

take-up of which has collapsed since the beginning of 1990. Eagle Star, it said, had thought that there had been material non-disclosure of the value of certain commercial properties, of which BBL had mostly financed the top slice of the BBL portfolio on this basis.

There were reports that Eagle Star brought forward the publication of its 1991 interim report and disclosed a £11m loss for the first six months of this year against a £21m profit for the same period of 1990. This time, underwriting losses of £121m on domestic mortgage indemnity policies were mainly to blame.

Eagle Star's book of commercial and residential property funds was now "absolutely unworkable" if it was to avoid being wound up, the company said.

Waverly is proposing that the company be sold to a private equity group. The former directors of the Asia personnel services group - should subscribe for 50 per cent of the shares in an enlarged company for £2.5m. Waverly will also provide £2.5m for the company's working capital requirements and would spend a further £2.5m in

paying down Select's bank debt with Barclays Bank - which is currently owed approximately £6.4m.

Waverly's two directors, Mr Martin Pestalozzi and Mr Rodrick Macleod, will help develop Select's existing business but do not intend to become directors of the company.

Select also announced it has sold its US operations and its Australasian Morgan & Banks business. The company will pay Barclays Bank £1m from the proceeds of the sale of Morgan & Banks.

Following the restructuring, Select will run 31 offices in the UK, six offices in Australia and two in New Zealand. The restructuring is subject to shareholder approval.

Select's sales in the year to April fell from \$28.57m to \$21.5m. Operating profits dropped sharply from \$3.3m to \$1.6m, and the company took an exceptional charge of \$1.8m (\$2.88m) to reorganise, reduce staff and depreciation costs. Last year's share amounted to 12p (11.9p) and this year would be 10p (10.5p).

## NEWS DIGEST

### AGB losing top layer of management

AGB Research, the international market research group which is part of the private Robert Maxwell Group, is losing a top layer of management as part of cost-cutting programmes.

Mr Mark Booth is giving up his job as chief executive, though it is believed discussions are continuing about another role for him within the Maxwell group of companies.

Mr Kevin Maxwell is to become chief executive, although AGB is likely to be run on a daily basis by Mr Chris Collins, managing director of AGB (UK). Executives leaving the company are believed to include: Mr Dan Holdsworth, chief executive for Europe, Australia and New Zealand; Mr Dean Elmer, deputy managing director of AGB (UK); Mr Mark Greaves, director of Value Strategy Compensation; and Mr Peter Beverley, international business development director.

### Venture Plant in acquisition talks

Following recent press speculation, the board of Venture Plant Group, the hirer of construction machinery and equipment, has announced that the

company is in talks concerning the possible acquisition of a new business.

The prospective purchase is in conjunction with a capital raising exercise and the introduction of new management to the company.

day-to-day running of the company.

### Servomex declines to £922,000

Servomex, the manufacturer of gas analysers and instrumentation systems, suffered a fall in pre-tax profits from £1.04m to £822,000 in the first half of 1991, though the result exceeded the £903,000 the company made in the second half of 1990.

Turnover advanced 5 per cent to £15.5m (29.14m). John Burton, chairman, said that orders received were almost 16 per cent ahead, mostly as a result of the Drax power station letter of intent, worth £310,000.

Operating profits came out at £1.09m (£1.15m) and interest payable rose to £165,000 (£117,000). Earnings were reduced to 6p (6.7p), but the interim dividend is again 1.8p.

### BZW Convertible net assets rise

BZW Convertible Investment Trust raised net asset value by 3 per cent from 94.34p to 97.15p in the year ended July 31 1991. Earnings per share were 8.8p (4.47p for period from February 8 to July 31 1990) and the final quarter's dividend of 3.2p makes a total of 7.7p (3.8p), exceeding the 7.5p forecast at the time of the company's launch.

Net revenue amounted to £4.5m (£2.26m).

### Storehouse chief takes sick leave

Mr Michael J. Jones, the chief executive of the Storehouse retail group, is taking six weeks of work to recover from a viral infection.

But his company said press speculation that Mr Julien was intending to leave the company for good saying he would be back in the office in November.

In the absence of the chief executive, Mr Ian Hay Davidson, chairman, and Mr David Shinos, the recently-appointed finance director, will assume a more active role in the

## IN BRIEF

**BERKELEY GROUP** has bought out from a subsidiary of Speyhawk £60 per cent interest in the capital of George for £4.35m cash, which is financed by the issue of 1.5m shares.

**BIMEC INDUSTRIES** has received acceptances of 29.9m ordinary shares (95.93 per cent) for its rights issue as at September 5. The 973,368 shares have been sold in the market at 74p each, a premium of 77p over the rights price.

**BODDINGTON GROUP** Liquid Assets Group, its wholesaling division, has acquired Kings

(Horse & Minerals), one of the largest independent horse wholesalers in the M25.

**Kings** made pre-tax profits of £300,000 on £10m turnover in 1990.

**GLOBE PETROLEUM** is buying Petrochem Holdings, owner of a 103-well gas producing field in New Mexico for \$50,000,000 and the assumption of the \$100m debt of US\$1.6m.

**GT CHILE Growth Fund** made a profit of £1.1m in the first six months of 1991, up from £0.8m in the same period of 1990. The fund is for four months and fully diluted earnings per share 58p (58p cents). Net assets per share £1.1m at June 30 (£1.1m at December 31 1990), rising to £1.18 by August 21.

**NO PROBLEMS:** The following mergers are not being referred to the Monopolies and Mergers Commission: BT/Booth and Altus Participation/controlling interest in Penbridge Investments.

**TRAFALGAR HOUSE:** John Brown, part of its engineering division, has acquired 30.6 per cent of Chematur International, a Swedish chemical engineering contracting service to the industry worldwide. Its turnover is SKr425m (£40m).

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Consortium (China/Hong Kong)	Hong Kong	Trading	£331m	
Ponoco (Switzerland)/Tatneft (Soviet Union)	Blue Sea (JV)	Oil	£259m	50/50 agreement
Grand Metropolitan/Allied Lyons (both UK)	Blue Sea (JV)	Drinks	£20.7m	
Dewhurst (UK)	Tootal (Malaysia)	Clothing (Textiles)	£14.1m	Disposals by Vytella
Kolon Industries (S Korea)	Imperial Graphics (UK)	Graphics	£8m	completes RSG
TransCanada Pipelines (Canada)	US Transmission	distribution	n/a	max intent signed
Telecom (UK)	ABC Telecom (Germany)	Mobile telecoms	n/a	Move Europe
Statoll (Norway)				buying
BSN (France)	Pycasa (Spain)	Food	n/a	Mills disposal
AGA (Sweden)	Unit 1111111111111111	distribution	n/a	Buy via

Oil and gas companies have a busy schedule for international corporate activity, writes Brian Hedges. Foreign investment in the oil and gas sector is growing. TransCanada Pipelines agreed to pay Pacific Gas and Electric up to \$440m for Pacific Gas Transmission, and is also discussing buying Alberta and Southern Gas. AGA of Sweden acquired the gas distribution business of Union Carbide. Norwegian state oil company Statoil signed a letter of intent to buy a 25 per cent stake in Midland, a crude oil products subsidiary of Germany's Borsum & Stahl. Swiss-based oil group Ponoco signed a 50/50 production and exploration joint venture agreement with the Soviet republic of Tajikistan, indicating that related events will have a negative impact on plans for foreign investment in the Soviet Union. Other joint ventures announced include plans for a \$500m investment in Turkey by US oil giant Amstar Philip Morris. However, on more's disposal was another state's strategic purchase. Costa Verde started selling off unwanted parts of Tostol, agreeing to sell Tostol's Central Clothing Materials to Denbury Group. UK lighting and electrical accessories group Bunnings completed the disposal of Royal Sovereign Group, with the sale of Imperial Graphics to Koton Industries of South Korea. Plans to buy the bulk of the proceeds to invest in France and Germany. Aggressive French bank group BSN is expanding its proposed mobile network by buying Pycasa. General Mills is selling Spain's market leader. The joint purchase of half of New Zealand Wine and Spirits by Grand Metropolitan and Allied-Lyons continues the trend for major splits groups in own at least part of their distribution. After a clutch of purchases in the UK earlier this year, Hong Kong-based Hutchison is moving into continental Europe with its purchase of a majority stake in ABC Telecom, the German mobile communications retailer. Significant capital gains have progressed plans for building a global laser equipment group, paying £22m for 99 per cent of Continental-based Continuum Electro-Optics and £65.2m for 50 per cent of BLS British Laser Systems of Germany.

# Select Appointments fights collapse with £7.5m refinancing

By John Thornhill

SELECT APPOINTMENTS, the employment firm, is trying to stave off financial collapse by proposing a £7.5m refinancing which would result in existing shareholders retaining only 10 per cent of the enlarged share capital.

The USM-quoted Select, which announced pre-tax losses of £241,000 in the year to April 5 1991, has seen its financial position deteriorate to such an extent that it is now "absolutely unworkable" if it is to avoid being wound up, the company said.

Two weeks ago, Select's bank borrowings amounted to \$6.5m and it was in talks with the authorities to raise a further \$1.5m. A fresh inflow of funds is now "absolutely essential" if the company is to avoid being wound up, the company said.

Select is proposing that the company be sold to a private equity group. The former directors of the Asia personnel services group - should subscribe for 50 per cent of the shares in an enlarged company for £2.5m. Waverly will also provide £2.5m for the company's working capital requirements and would spend a further £2.5m in

paying down Select's bank debt with Barclays Bank - which is currently owed approximately £6.4m.

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## British Land acquisition

BRITISH LAND is to pay £200,000 sq ft. reversionary lease building in Reading, Berkshire, which is let to a subsidiary of BTL, on a full repairing lease with 42 years unexpired and a 10-year yearly upward review.

The purchase price is £10.6m, the allotment of new ordinary shares (1.5 per cent), which Smith New Court Securities has agreed to purchase from the vendor, and £4.9m in cash.

## DIVIDENDS ANNOUNCED

Company	Current dividend	Date of payment	Corresponding dividend	Total for year	Total for last year
AGC (1991)	nil	Oct 14	3.8	7.7	3.8
BZW Convertible Invest	8.8p	Dec 5	4	1.8	8.77p
Laird	4	Dec 5	4	1.8	8.77p
Palmerton	0.1	Dec 5	4	1.8	8.77p
Perry	2.75	Dec 5	4	1.8	8.77p
Servomex	1.8	Dec 5	4	1.8	8.77p

Dividends shown above per share. All amounts are in pence unless otherwise stated. \*Equivalent after allowing for early issue of 100m stock.

## NOTICE TO THE WARRANTHOLDERS OF JAPAN STORAGE BATTERY CO., LTD.

Warrants (the "First Warrants") to subscribe for Shares of common stock of JAPAN STORAGE BATTERY CO., LTD. issued with U.S. \$500,000,000 5% per cent. Guaranteed Notes (the "Second Warrants") to subscribe for Shares of common stock of JAPAN STORAGE BATTERY CO., LTD. issued with U.S. \$100,000,000 3% per cent. Guaranteed Notes due 1993.

Pursuant to Article 4(A) of the Instruments dated 17th November, 1988 and 9th November, 1989 (the "Instruments") and in accordance with Conditions 7 and 11 of the Terms and Conditions of the Warrants, notice is hereby given that:

Due to issuance by JAPAN STORAGE BATTERY CO., LTD. (the "Company") on 4th September, 1991 of U.S. \$500,000,000 5% per cent. Guaranteed Notes (the "Notes") with Warrants to subscribe for shares of common stock of the Company (the "Shares") at the Initial Subscription Price of Yen 750 per Share which is less than the current market price per Share on the date in Japan (15th August, 1991) on which the Company fixed said Subscription Price, the Subscription Prices of the First and Second Warrants in effect were adjusted as follows respectively pursuant to Clause 7 (vii) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants: the Subscription Price of the First Warrants was adjusted from Yen 607.80 to Yen 604.30 and the Subscription Price of the Second Warrants was adjusted from Yen 1,194.20 to Yen 1,187.40, both of which adjustments took effect from 4th September, 1991 (Japan time).

JAPAN STORAGE BATTERY CO., LTD.  
By: The Mitsubishi Bank, Limited  
as Principal Paying Agent and Warrant Agent

9th September, 1991

## MIRACO INTERNATIONAL (NETHERLANDS) B.V.

U.S. \$1,100,000  
Dual Bonds Due 1991  
("Series A Bonds")  
U.S. \$5,000,000  
Dual Bonds Due 2000  
("Series B Bonds")  
U.S. \$15,000,000  
9.75 per cent. Bonds Due 1993  
("Series C Bonds")

NOTICE IS HEREBY GIVEN that for the six month period from and including 6th September, 1991 to, but excluding, 6th March, 1992, the following Rates of Interest will apply:

Series A Bonds The Rate of Interest is 6.25 per annum. The Interest Amount payable on 6th March, 1992 will amount to U.S. \$13.44 per U.S. \$10,000 in principal amount.

Series B Bonds The Rate of Interest is 6.475 per annum. The Interest Amount payable on 6th March, 1992 will amount to U.S. \$13.73 per U.S. \$10,000 in principal amount.

By: The Mitsubishi Bank, Limited  
London Branch  
As Agent Bank

9th September, 1991

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The ECU Centre Ltd, 29 CHURCHMAN PLACE, LONDON SW1X 8EL  
Tel: 071 245-1010 Fax: 071 235-6682

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Interest Payable per US\$10,000 Note  
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September 5, 1991, London  
By: Citibank, N.A., ICBS Dept. 1, Agent Bank

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## COMPANIES AND FINANCE

## German exchanges agree to Ibis system

By Katharine Campbell in Frankfurt

GERMANY'S seven regional exchanges have agreed in principle to participate in Frankfurt's electronic trading system, Ibis 11, in a further small step to draw together the country's fragmented stock exchanges.

Mr Dieter Mülhausen, board member of the Frankfurt bourse, said yesterday that he expected around 50 new participants - independent and official brokers as well as small and medium-sized banks - to join Ibis 11 as a result of the decision, which still has to be formally approved by the boards of the regional markets.

This has around 95 participants. In spite of its relative primitiveness, the screen-based system listing the DAX 30 blue chip stocks and some heavily traded domestic bonds has attracted an increasing proportion of volume in Frankfurt since it was introduced in April.

In August, 13 per cent of DAX turnover was routed through Ibis. At the same time, spreads between bid and offer prices have narrowed to between 50 pips and DM1.

The new agreement, drawn up by Mr Wolfgang Peterhoff, chief executive of the Düsseldorf stock exchange, assures that members of any one of the regional bourses can trade on Ibis without completing the cumbersome process of joining Frankfurt.

While almost all the leading banks are members of Germany's biggest exchange, many smaller institutions, as well as the liquidity-generating brokers, are not. The official brokers, who on Ibis lose their privilege of levying fixed commissions, can still use the system - which, unlike the physical trading floors, is open continuously between 9.30am and 5.00pm - for establishing or liquidating their own positions.

Control of the system, however, remains entirely with the privatised Frankfurt stock exchange, which has spent DM16m (£8.10m) building Ibis. The regions will also cede regulatory authority (for screen trading) in the Frankfurt exchange.

## Hakuhodo invests Y2bn in France

By Philip Rawstorne

HAKUHODO, Japan's second largest advertising agency, has invested Y2bn (\$15m) in TBWA International, part of the privately-owned French marketing group.

The move, made through the issue of preference stock convertible into 11.36 per cent of TBWA's common stock, boosts the ties between the two companies which last year established a joint agency in Amsterdam to service Japanese clients in Europe.

Hakuhodo, which has had a collaborative relationship with Lintas Worldwide since 1981, operates a network of offices in Japan, China, the US and Europe.

## St-Gobain lifts stake

SAINT-GOBAIN, the French glass and building materials maker, has raised its stake in Germany's Oberland Glas to 80 per cent from 35 per cent, Reuters reports from Bad Wurzach.

The group bought the shares from the Wiegand family. The remaining 40 per cent of Oberland's capital is in the hands of small shareholders.

**Fuji International Finance (Australia) Limited**  
 Tranche A US\$ 50,000,000  
 Floating/Fixed Rate Guaranteed Bonds 2001  
 Interest Rate : 6.20013 p.a.  
 Interest Period : from 9th September 1991 to 9th December 1991  
 Interest payable per US\$ 50,000  
 Notes : US\$ 750,000  
 By Fuji Bank (Luxembourg) S.A.

**ISTITUTO BANCARIO SAN PAOLO DI TORINO**  
 LONDON BRANCH  
 £7,000,000,000  
 Floating Rate  
 Depositary Receipts  
 Due 1994  
 Issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to payment of principal and interest in respect of deposits with Istituto Bancario San Paolo di Torino, London Branch.  
 Notice is hereby given that the Rate of Interest for the interest period from 9th September 1991 to 9th March 1992 is 6.16% per annum, interest payable on 9th March 1992 will amount to £1,535,761 per £50,000,000 principal amount of the Receipts.  
 Agent Bank  
 The Long-Term Credit Bank of Japan, Limited  
 Tokyo

## French bourse heads for second wave of reforms

By William Dawkins in Paris

A STEP has been taken towards what is expected to become a second wave of French stock exchange reform, with an agreement by regulators to encourage stockbrokers to improve their financial security.

From next January, the Conseil des Bourses de Valeurs (CBV) will issue separate licences for different aspects of stockbroking activity, such as share trading and back office execution. Separate rules are also being planned for brokers offering custody of clients' shares, said the CBV.

So-called segmentation of functions is one of the main points in a package of reform proposals presented last July by a group of independent experts led by Mr René de la Serre, managing director of Crédit Commercial de France, the privatised bank.

Many leading brokers have already started to put their different functions into separate subsidiaries to reassure clients made anxious by last year's spectacular collapse of Fuffier et Associés, under investiga-



René de la Serre, presented reform package in July

tion for allegedly using clients' money to cover losses.

The move will now allow them to register their various functions with the CBV, under capital requirements and codes of conduct to be defined by the end of the year. If they wish, brokers can continue to register themselves as before, with their various functions in one company.

The finance ministry yesterday welcomed the move.

The round of reforms allowed outside investors to buy into brokers for the first time three years ago, followed by a series of rules and a clampdown on insider dealing, and - from next January - an end to brokers' monopoly of stock exchange trading.

The ministry is considering the other proposals in Mr de la Serre's report, which aims to ensure the steady flow of stock exchange trading in London which has taken place in spite of the earlier reforms.

It calls for the abolition of a tax on share trading turnover - which is unlikely to please the cash-strapped government - and for the development of trading in large listed shares through big institutional shareholders in the main market, as in the UK.

Stock trading has been sluggish in France for the past three years, but only for matched bargains, with the result that the growth of the market has disappointed professionals.

## Block trading review on the way

By William Dawkins

THE FRENCH government plans to make up its mind by the end of the year whether to respond to pressure from stock market professionals to make it easier for big investors to trade shares outside the regular market.

It is awaiting the results of a study group set up by the Conseil des Bourses de Valeurs (CBV), the stock exchange regulator, due to report in mid-November on how the Paris market can attract the lucrative business of so-called block trading in French shares, a large part of which takes place in London where conditions are more flexible.

The rethink implies that the government might wish to reassess its tough stance on the European Community's investment services directive,

which has for long been blocked over disagreements on the future organisation of Europe's investment markets. "You are right to make the directive with the investment services directive," said a ministry official.

One of the main points at issue in the directive is whether all securities trading should take place on a single regulated market, as sought by France, Spain and Italy, on the grounds that investors need full protection. Britain, Germany and the Netherlands, who want to foster trading outside the regular markets, suspect that France and others fear competition.

The ministry recognises the importance of block trading, but believes some kind of regulation is needed so that this

can "absorb" the regular market, explained an official.

For the past three years, France has allowed institutions to trade with each other off the market only on a matched bargain basis, so they have been able to take such business as has regulated markets like London's Seaq International. This is in line with Britain's quote-driven system, where a broker can buy part of a block of shares and then parcel it out to clients.

The rethink was triggered by a report in July from a panel calling for a series of other reforms but only touching briefly on block trading. The CBV then asked Mr François of the stockbrokers Bact Allain, to lead a working party to report in more detail.

## US options exchanges scrutinise new listings

By Barbara Durr in Chicago

US OPTIONS exchanges are preparing to launch a flood of new options next month when more relaxed rules on option listings become effective. But the new listings are being carefully selected because of cost concerns.

The Securities and Exchange Commission approved the new rules, which were originally proposed in 1988, last week. These entail a series of changes in the eligibility standards for listing options.

The changes include eliminating the requirement that a company earn at least \$1m during the previous eight quarters before an option can be listed on securities; allowing companies that have as few as \$750,000 of the old limit; and lowering the required number of shareholders in a company to 2,000 from 5,000.

Also, the prohibition on listing options for companies that have defaulted on debt payments in the previous 12 months has been removed.

As a result of the SEC rule changes, the Chicago Board Options Exchange announced it will launch 21 new stock options on October 21. That number is down from the 33 options originally planned because member firms are worried about costs.

Local concerns arise from a drop in the CBOT's trading volume, which means reduced

The fall in volume prompted redundancies last week in the exchange staff.

The American Stock Exchange, also under pressure from member firms on costs, is cutting its current list of 31 new options set for the October 21 launch.

Member firms are concerned that exchanges pick the most viable options.

The CBOT has also been forced to delist five more of its low-volume options, having already dropped 11 in 1988.

Options on BAT Industries are among the latest five to be axed.

USC, the holding company for Bell Canada and Northern Telecom, has sold its remaining stockholding in Quebecor, the Montreal publishing and printing group, to Robert Bell in Montreal.

BCE had about 20 per cent of Quebecor's shares as a result of selling its own newspaper printing business in Quebec in 1988.

It sold half this holding last April, and is now pulling out of commercial printing to concentrate on core telecommunications businesses.

Quebecor is North America's largest commercial printer and also owns pulp and paper interests in partnership with British publisher Mr Robert Maxwell.

## GM may pull out of Korean car venture

GENERAL MOTORS of the US is moving to pull up its joint car production business with Daewoo group, AP-DJ reports from Seoul.

GM and Daewoo, one of South Korea's largest conglomerates, are equal partners in Daewoo Motor, the third-largest car maker in South Korea with an annual production capacity of 500,000 vehicles.

South Korean government and industry officials said GM has formally informed the Seoul government of its intention to end its joint venture with Daewoo. It has requested an arrangement to form a new joint venture with another South Korean company, they said.

The trade and industry ministry confirmed GM's trouble with Daewoo but said the government was in no position to intervene in private business matters.

According to government and industry officials, GM cited its longstanding differences with the Korean partner's management style, managerial decision-making as reasons for the move, although it had not been officially notified.

## Cultor back in the black with FM15m

CULTOR, a Finnish nutrition and enzymes group, has returned to the black with FM15m pre-tax profits for the first eight months of this year, says Enrique Telleri in Helsinki. In the same period a year ago the company had a pre-tax loss of FM3.01bn. The recovery stemmed from restructuring and streamlining, said Cultor.

NRI TOKYO BOND INDEX					
PERFORMANCE INDEX					
December 1989 = 100	04/09/91	Average Yield (%)	Last week	12 wks ago	26 wks ago
Overall	160.29	6.54	159.57	154.99	153.41
Government Bonds	158.40	6.46	157.68	152.31	151.11
Municipal Bonds	162.11	6.61	161.49	156.49	155.65
Govt-guaranteed Bonds	164.70	6.59	164.09	159.76	158.92
Non-guaranteed Bonds	156.76	6.42	156.25	150.81	149.43
Corporate Bonds	167.26	7.18	166.52	160.52	159.56
Non-convertible Foreign Bonds	167.26	7.18	167.30	161.88	159.50
Government 10-year	6.28	6.36	6.76	6.88	6.98
Estimated per yield					

Source: Nomura Research Institute

## SOCIETE QUEBECOISE D'ASSAINISSEMENT DES EAUX

€6,500,000,000

Floating Notes Due 1991

guaranteed by Province of Quebec

Notice is hereby given that the Rate of Interest for the interest period from 7th September, 1991 to 7th March, 1992 is 6.16% per annum, interest payable on 9th March, 1992 will amount to \$3,071,562 per \$100,000,000 principal amount of the Notes.

Agent Bank  
 The Long-Term Credit Bank of Japan, Limited  
 Tokyo

## YAMATO EQUITY WARRANT FUND

Société d'investissement à Capital Variable  
 88, Place de la Gare  
 L-1014 LUXEMBOURG  
 R.C. LUXEMBOURG 342

As the capital of the Siova has fallen below one fourth of the maximum capital, the Board of Directors convenes the shareholders of YAMATO EQUITY WARRANT FUND SICA to an Extraordinary General Meeting of the Company, to be held at L-1014 Howald, 55, Rue des Scilles, on September 17th, 1991 at 11.30 a.m.

with the following agenda:

AGENDA

1. Submission by the Directors of the question of the Siova to the General Meeting, according to article 29 (2) of the Law of March 30, 1988

In order to attend the meeting, the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Company or at one of the agencies of the BANQUE DE LUXEMBOURG. The shareholders are advised that the meeting will deliberate on the attendance conditions and that decisions will be taken by shareholders holding one fourth of the shares present or represented at the meeting.

The Board of Directors

## Air France rules out holding in Sabena

By William Dawkins in Paris and Alan Cane in London

AIR FRANCE, currently in talks with Sabena, the Belgian airline, which could lead to a commercial co-operation between the two companies, has ruled out the possibility of taking a stake in its loss-making rival.

A spokesman for Air France said it had opened talks with Sabena "a few months ago" but that taking a stake in the company was "not at all on the agenda".

British Airways has been talking with Sabena for a year about the possibility of taking a stake of up to 40 per cent in the airline. A BA spokesman said yesterday that the talks were continuing but that no date could be set for their completion.

The aim of the talks between Air France and Sabena is to define which routes could be offered in common. It was unclear yesterday when a conclusion would be reached.

They are taking place only at the level of both companies' commercial management and have not yet directly involved the two chairmen.

The talks form part of both the loss-making airlines' continued strategies of seeking alliances where possible with other large carriers, in the face of the deregulation of Europe's airline industry.

Like Sabena, Air France this year received a large capital injection - FF7bn (\$300m) - from its government shareholder. It is now undergoing a reorganisation designed to modernise the fleet, make its staff and structure more commercially aggressive and focus more on the most profitable routes.

A partnership with Sabena could clearly form part of the re-think over routes. The European Commission gave clearance for Sabena's capital injection in July and is still studying the Air France proposal.

NEW ISSUE

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## INTERNATIONAL CAPITAL MARKETS

## SYNDICATED LOANS

## Royal Insurance to seek £250m

ROYAL Insurance, the UK life and general insurer, is preparing to tap the syndicated loan market at the culmination of what has been one of the worst reporting seasons ever for the UK insurance industry.

Royal itself, which lost \$97m in the first half of the year, capped a miserable year so far with news at the end of last week of 600 redundancies.

All of which may help to explain the pricing of Royal's £250m standby credit facility being arranged by Barclays Bank. The three-year deal replaces an expiring £250m three-year standby credit used to back the company's commercial paper programme.

Royal's facility is being offered at 55 basis points over the London interbank offered rate (Libor) - a rate seen as generous by bankers who have been approached about the deal. The commitment fee of 27.5 basis points over Libor is similarly generous.

According to one banker, the pricing reflects a desire to reinforce Royal's position with its relationship banks, although Barclays refused to comment on the deal at the end of last week.

The price could also reflect the likelihood that the facility in part will be drawn down, rather than remain only as a standby.

With UK insurers going through hard times, the commercial paper market is not always hungry for their paper, leaving it to banks to meet short-term financing needs (indeed, Royal's existing facility has been part-utilised).

With time and a more favourable environment for

insurers, the standby could turn out to be little used after all. The problem for banks in the meantime is assessing the likely use to which the facility will be put.

Royal will be hoping that Barclays can do as well on selling its deal as the bank, working with National Westminster, did for Rascal Electronics. A £250m term loan brought a month ago for Rascal has now been raised to \$350m thanks to demand (even at that level, says Barclays, it has had to make back banks' involvement).

Royal's 18-month deal, at 75 basis points over Libor, is to provide working capital during the transitional period after the demerger of Royal, which will see Rascal Telecom (which operates the Vodafone cellular phone network) split off from the rest of the group.

News that Philip Morris is in the market for finance is always guaranteed to send a flutter through the hearts of rival chief executives. There is hardly a takeover rumour in the food and drinks business without the giant US corporation's name being linked in some way. When Philip Morris is looking for \$15bn, then those flutters turn quickly to massive palpitations.

News of the latest massive financing leaked out at the end of last week. Details are available, except that the deal is being put together in New York by Citibank.

The scale of the transaction does not mean that Philip Morris is preparing a bid. Other bankers who have got wind of the deal say that it is being talked of as a refinancing, in part to refinance the Kraft acquisition. However, that will not necessarily calm everyone's nerves: \$15bn, after all, is a lot of cash to be asking for from banks.

Given Philip Morris's strong name and the fact that, with or without a capital crunch, bankers still have lending targets to meet, there was a general belief at the end of last week that the company should have little problem raising money from its existing relationship banks - always assuming, of course, that the deal is fairly priced.

Richard Waters

## INTERNATIONAL BONDS

## Sterling's stability poses a dilemma for treasurers

STERLING'S stubborn stability within the European exchange rate mechanism poses a dilemma for UK treasury managers. On the one hand it has buoyed demand for UK government bonds in record levels; on the other it supplies a compelling argument for not borrowing more.

There was another sign of sterling bond issues in the international market last week, but not from UK issuers. A further £100m was issued, underlining the demand for sterling-denominated paper.

According to syndicate managers, around 60 or 70 per cent of last week's new issues went abroad, mainly to institutional investors in continental Europe.

This consistent buying of Eurosterling paper, and equally strong appetite for UK government bonds, is attributed to the currency's stability within the ERM.

There were initial doubts about the durability of sterling's ERM central bank against the DM. But the British government's decision to raise a rate of DM2.20 might be more appropriate in 10 years.

But the climate of opinion has changed. In recent months analysts have suggested that a move of sterling within the ERM is necessary. A National Institute for Economic and Social Research report published two weeks ago went out in questioning central parties.

International treasurers

appear confident. The latest Merrill Lynch survey of institutional portfolio managers found only 11 per cent of respondents felt they were overweight in sterling. Yet 61 per cent felt underweight to some extent in sterling. One third of them felt heavily underweight.

Overseas buying has narrowed secondary market yield spreads, especially for top-rated borrowers.

The European Investment Bank last week launched a new issue at a yield spread of just 22 basis points over UK gilts - the lowest yield spread on a new Eurosterling issue for 2½ years.

Corporate yield spreads have also narrowed.

However, corporate treasurers

real position in the ERM is sustainable will also believe that UK interest rates will converge with those of the low-inflation European countries.

Convergence is one good reason not to lock into long-term funding at current interest rates. Why borrow at 11 per cent now or 20 years later as 7 or 8 per cent in two or three years?

In addition, corporate borrowing is suggested that the lowest very low on cyclical grounds. First-quarter corporate borrowing of £6bn was the lowest since 1987.

Last week's ½ point cut in base rates in 10½ per cent will bring corporate funding targets closer to being met. Bond syndicate managers will be arguing for more now, rather

than delaying until the next interest rate cut. They will recall the mistakes made last time around the economic cycle when many waited too long for the trough in interest rates, only to see rates spiral back up to 15 per cent.

This argument may fall on deaf ears. Those with faith in the ERM will reply that this is a different economic cycle. In theory, ERM discipline will ensure basically stable or falling interest rates, as long as the currency remains stable.

And it certainly is: sterling ended the week just above DM2.34, a shade higher than at the start of the week despite a rise in interest

Simon London

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
<b>US \$</b>							
MBL Finance (H)	100	2006	8	8½	100	Mitsubishi Finance	8.750
Hyundai Motor (H)	100	1998	8	8½	100	HSI Int'l.	-
Wang (H)	200	1995	4	4½	100	Yamachi Int'l.	4.400
Fuji (H)	100	1995	4	4½	100	Nomura Int'l.	4.400
Tong (H)	45	1996	8	8½	100	Tong Yang Secs.	5.300
Chubu Electric Power	100	1997	7	8½	100	UBS Phillips & Drew	6.316
Daimler-Benz (H)	100	1997	7	8½	100	Deutsche Bk. Cap.	7.223
Exxon Capital Corp	250	1997	7	8½	101.139	SBC	7.700
Cle (H)	100	1997	7	8½	101.41	Paribas Cap.Mkt.	7.811
					100	Secs. (Europe)	4.400
<b>STERLING</b>							
Warburg Secs.	100	1996	9	11	100	Warburg Secs.	11.000
Asiatic (H)	100	1996	10	10½	99.90	UBS Phillips & Drew	10.400
Republic of (H)	200	1996	7	10½	98.77	S.G. Warburg	10.400
BB (H)	100	1997	5.417	10	98.761	SBW	10.304
<b>EURODOLLARS</b>							
Oakley Gas Co.†	100	1996	5	10½	101.17	Goldman Sachs Int'l.	9.842
Toyota Motor Credit†	400	1996	4	9½	100.95	Wood Gundy Inc.	9.454
Province of (H)	750	1996	5	10	101.168	Merrill Lynch Int'l.	9.900
GECC (H)	100	1996	8	10	100.175	Wood Gundy Inc.	9.811
Bank of (H)	150	1994	8	10½	100.325	Goldman Sachs Int'l.	9.878
Bank of (H)	125	1994	3	10	101.525	Goldman Sachs Int'l.	9.888
<b>FRENCH FRANCS</b>							
Credit Local (H)	1.500	1996	5	8½	99.50	Credit Lyonnais	9.390
Credit Nat. (H)	500	2001	10	8.90	98.50	Societe Generale	8.978
<b>ECUs</b>							
Entelast†	75	1994	3	9½	100.13	Int'l. (Europe)	8.880
St. of Hungary†	400	1995	5	12	98.725	Yamachi Int'l. (Europe)	12.244
SNCF (H)	200	2001	9½	9½	101.25	Credit Lyonnais	9.959
Woolwich B.S. (H)	150	1996	4½	(u)	100	Suntomo Finance Int'l.	-
<b>YEN</b>							
Int'l. (Europe)	100n	1996	7½	7.2	101.825	Int'l. (Europe)	6.899
Yamachi Int'l. (Europe)	100n	1996	7	7.05	101.35	Yamachi Int'l. (Europe)	6.805
Nomura Int'l.	300n	2000	9½	7	101.70	Nomura Int'l.	6.808
Int'l. (Europe)	200n	1997	5½	7	-	Int'l. (Europe)	6.814

## FINANCIAL TIMES CONFERENCES

## WORLD MOBILE COMMUNICATIONS

LONDON

31 October &amp; 1 November, 1991

The Financial Times '91 conference on mobile communications will examine the market, technological and regulatory issues. Should competition be allowed in mobile communications? What is the best way of allocating the 30MHz radio spectrum? Will new mobile networks come to challenge the fixed network? Will Sweden's plans to turn its fixed network into a mobile one?

These questions will be examined by an international panel of speakers including:

- |  |  |
|--|--|
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| <b>Mr Chris Gent</b><br>Rascal-Vodafone Limited                      | <b>Mr J Shelby Bryan</b><br>Incorporated                               |
| <b>Mr Richard J Callahan</b><br>US WEST, Inc                         | <b>Mr Nobusuke Kanda</b><br>DDI Corporation                            |
| <b>Mr Peter Mihatsch</b><br>Mannesmann Mobilfunk GmbH                | <b>Mr Richard Goswell</b><br>Mercury Communications Network Limited    |
| <b>Mr Colin Buckingham</b><br>Ericsson Business Mobile Networks      | <b>Mr Robert Calafell</b><br>GTE Airfone Inc                           |
| <b>Mr David K Bartram</b><br>Motorola                                | <b>Mr Bob Phillips</b><br>INMARSAT                                     |

A FINANCIAL TIMES CONFERENCE  
FinTech - MOBILE COMMUNICATIONS

## WORLD MOBILE COMMUNICATIONS

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This announcement appears as a matter of record only.

SEPTEMBER 1991

U.S. \$245,000,000

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| Facility Agent                     |                                       |
| Credit Suisse First Boston Limited |                                       |



## WORLD STOCK MARKETS

[illegible]**CANADA**[illegible]

## MONTREAL

[illegible]

## INDICES

[illegible]

## STANDARD AND POOR'S

Commodities	309.38	307.14	307.99	292.15
Industrials	462.32	461.33	463.64	448.68
Financial	31.57	31.42	31.49	31.62
NYSE Composite	213.51	213.47	213.95	215.13
Amex Ind. Volun	364.78	364.36	364.99	371.58
RUSDAQ Composite	516.94	516.93	517.93	528.91
	Aug 30	Aug 28	Aug 16	year ago (approx.)
Dow Industrial Div. (Ind.)	3.01	3.01	3.08	4.16
	Sep 4	Aug 28	Aug 28	year ago (approx.)
S & P Industrial Ind. divd	2.70	2.63	2.69	2.94
Ind. Ind. Div	21.23	21.21	21.39	15.67

## NEW YORK ACTIVE STOCKS TRADING ACTIVITY

Friday	Stocks	Closing price	Change on day	Volume	Millions	Sept 5	Sept 6
Ames T & T	10 1/2	5 1/4	-	New York SE	166,416	182,290	158,116
Peoples	2 1/2	2 1/4	-	Amex	11,194	11,716	11,716
Bank	1 1/2	1 1/4	-	NYSE	249,558	247,422	254,116
Boeing	10 1/2	5 1/4	-				
Flint/Motor	2 1/2	2 1/4	-	NYSE			
K Mart	42 1/2	42 1/4	-		2,080	2,670	2,710
Gen Electric	43 1/2	43 1/4	-	Transit	793	644	644
Spent	43 1/2	43 1/4	-	Falls	793	644	644
Salem Inc	24	24	-	Unchanged	58	58	58
Pfizer	66 1/2	66 1/2	+	New East	9	12	12

<b>CANADA</b>			
<b>TORONTO</b>	See	See	

	8	5	5	5	5	HIGH	LOW
Metals & Minerals	3626.16	3634.40	3632.42			3632.06 (W)	
Composites	3648.18	3649.50	3648.48			3632.07 (W)	3643.95 (L)
UNITIALIZED Portfolio	3651.13	3651.55	3651.55			3646.99 (W)	

Base values of all indices are 100 except NYSE All-Industry and Procter & Gamble and Toronto Composite and -1000, Toronto Indices and

Excluding bonds: Industrial, plus UTILITIES, Financials and Transportation. (a) Closed. (b) Unavailable.

**TOKYO - Mo**

### - Most Active Stocks

Change	Stocks	Closing	Change
on day	Traded	Prices	on day
+6	12.0m	734	+9
+8	11.1m	507	+7
+8	8.2m	978	+8
+13	8.2m	942	+7
+20	5.5m	696	+7

# WORLD TELECOMMUNICATIONS

The FT proposes to publish this survey on  
October 7 1991.  
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*Data source: MIV - Captains of Industry Survey 1990*

## FT SURVEYS

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CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Political froth

STERLING was able to shrug off lower interest rates last week. It held steady in the European exchange rate mechanism as the political pendulum appeared to swing in favour of the government and the market accepted that rates are falling in line with inflation.

UK clearing bank base lending rate 10.5 per cent from September 4, 1991.

Opinion polls giving the ruling Conservatives a lead over the opposition Labour Party supported the pound and left the market with a politically motivated froth, pushing wholesale interest rates below the new level of bank base rates.

There was a hint that the authorities were concerned about the situation when the Bank of England did not offer an early round of help to the money market on Friday, despite a large credit shortage, initially estimated at £500m.

This failed to develop into a signal of caution later in the day however as the central bank conducted its assistance through the bill market, rather than putting the brake on lower rates by lending funds for seven or fourteen days.

Looking ahead to possible interest rate moving events it is hard to see the authorities sanctioning another cut before the start of the Conservative Party conference in early October. The most obvious date appears to be October 11, when Mr John Major, the prime minister, will publish the September retail prices index.

According to Union Data Friday's headline inflation rate is August is likely to fall to 4.8 from 5.5 per cent. The September figure, published during the conference, is forecast at 4.8 per cent, with the law in the process cycle coming in at 4.8 per cent. This figure is expected on November 1. Such a move will provide food for thought in the market considering a November general election.

C IN NEW YORK

Spot	Oct	Nov	Dec
3-month	7.125-7.150	7.125-7.150	7.125-7.150
6-month	6.625-6.650	6.625-6.650	6.625-6.650
9-month	6.125-6.150	6.125-6.150	6.125-6.150
12-month	5.625-5.650	5.625-5.650	5.625-5.650

Standard problems and discounts apply to the US dollar.

STERLING INDEX

Spot	Oct	Nov	Dec
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

CURRENCY RATES

Spot	Oct	Nov	Dec
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT LONDON INTERBANK FIXING

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

MONEY RATES

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

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3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

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3-month	6-month	9-month	12-month
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100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

POUND SPOT - FORWARD AGAINST THE POUND

Spot	Oct	Nov	Dec
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Spot	Oct	Nov	Dec
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

EXCHANGE RATES

Spot	Oct	Nov	Dec
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

EURO-CURRENCY INTEREST RATES

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT LONDON INTERBANK FIXING

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

MONEY RATES

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

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3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

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3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

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3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

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3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

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100.00	100.00	100.00	100.00

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3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

Standard problems and discounts apply to the US dollar.

FT-Actuaries World Indices

3-month	6-month	9-month	12-month
100.00	100.00	100.00	100.00

LONDON RECENT ISSUES

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

FIXED INTEREST STOCKS

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

RIGHTS OFFERS

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

BANK OF ENGLAND TREASURY BILL TENDER

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

WEEKLY CHANGE IN WORLD INTEREST RATES

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

FINANCIAL TIMES STOCK INDICES

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

LONDON SHARE SERVICE

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

BRITISH FUNDS

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

BRITISH FUNDS - Contd

Issue	Price	Yield	Rating
3-month	100.00	100.00	100.00
6-month	100.00	100.00	100.00
9-month	100.00	100.00	100.00
12-month	100.00	100.00	100.00

INT. BANK AND O'SEAS

Three month bills	6 1/2	11 1/2	Three month	9 1/2	11 1/2
USSELS			MILAN		
			One month	11 1/2	11 1/2



**INDUSTRIALS (Miscel.) - Contd.**

هكذا من الأصل



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**WORLD  
ECONOMY**

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Europe's largest  
companies who read  
the FT. If you want  
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Collins  
on 071 873 3230  
or fax 071 873 3079.

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER



4 pm prices September 8

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Stock	High	Low	Open	Close	Change
1001 Dow Jones	2891.14	2888.14	2890.00	2888.14	-1.86
1002 S&P 500	445.14	444.84	445.00	444.84	-0.16
1003 NYSE Comp	1000.00	999.00	1000.00	999.00	-1.00
1004 NYSE Ind	1000.00	999.00	1000.00	999.00	-1.00
1005 NYSE Tech	1000.00	999.00	1000.00	999.00	-1.00
1006 NYSE Fin	1000.00	999.00	1000.00	999.00	-1.00
1007 NYSE Hlth	1000.00	999.00	1000.00	999.00	-1.00
1008 NYSE Enrg	1000.00	999.00	1000.00	999.00	-1.00
1009 NYSE Mtl	1000.00	999.00	1000.00	999.00	-1.00
1010 NYSE Tel	1000.00	999.00	1000.00	999.00	-1.00
1011 NYSE Util	1000.00	999.00	1000.00	999.00	-1.00
1012 NYSE Trans	1000.00	999.00	1000.00	999.00	-1.00
1013 NYSE Bus	1000.00	999.00	1000.00	999.00	-1.00
1014 NYSE Gov	1000.00	999.00	1000.00	999.00	-1.00
1015 NYSE Int	1000.00	999.00	1000.00	999.00	-1.00
1016 NYSE Mkt	1000.00	999.00	1000.00	999.00	-1.00
1017 NYSE S&P	1000.00	999.00	1000.00	999.00	-1.00
1018 NYSE NYSE	1000.00	999.00	1000.00	999.00	-1.00
1019 NYSE Comp	1000.00	999.00	1000.00	999.00	-1.00
1020 NYSE Ind	1000.00	999.00	1000.00	999.00	-1.00
1021 NYSE Tech	1000.00	999.00	1000.00	999.00	-1.00
1022 NYSE Fin	1000.00	999.00	1000.00	999.00	-1.00
1023 NYSE Hlth	1000.00	999.00	1000.00	999.00	-1.00
1024 NYSE Enrg	1000.00	999.00	1000.00	999.00	-1.00
1025 NYSE Mtl	1000.00	999.00	1000.00	999.00	-1.00
1026 NYSE Tel	1000.00	999.00	1000.00	999.00	-1.00
1027 NYSE Util	1000.00	999.00	1000.00	999.00	-1.00
1028 NYSE Trans	1000.00	999.00	1000.00	999.00	-1.00
1029 NYSE Bus	1000.00	999.00	1000.00	999.00	-1.00
1030 NYSE Gov	1000.00	999.00	1000.00	999.00	-1.00
1031 NYSE Int	1000.00	999.00	1000.00	999.00	-1.00
1032 NYSE Mkt	1000.00	999.00	1000.00	999.00	-1.00
1033 NYSE S&P	1000.00	999.00	1000.00	999.00	-1.00
1034 NYSE NYSE	1000.00	999.00	1000.00	999.00	-1.00
1035 NYSE Comp	1000.00	999.00	1000.00	999.00	-1.00
1036 NYSE Ind	1000.00	999.00	1000.00	999.00	-1.00
1037 NYSE Tech	1000.00	999.00	1000.00	999.00	-1.00
1038 NYSE Fin	1000.00	999.00	1000.00	999.00	-1.00
1039 NYSE Hlth	1000.00	999.00	1000.00	999.00	-1.00
1040 NYSE Enrg	1000.00	999.00	1000.00	999.00	-1.00
1041 NYSE Mtl	1000.00	999.00	1000.00	999.00	-1.00
1042 NYSE Tel	1000.00	999.00	1000.00	999.00	-1.00
1043 NYSE Util	1000.00	999.00	1000.00	999.00	-1.00
1044 NYSE Trans	1000.00	999.00	1000.00	999.00	-1.00
1045 NYSE Bus	1000.00	999.00	1000.00	999.00	-1.00
1046 NYSE Gov	1000.00	999.00	1000.00	999.00	-1.00
1047 NYSE Int	1000.00	999.00	1000.00	999.00	-1.00
1048 NYSE Mkt	1000.00	999.00	1000.00	999.00	-1.00
1049 NYSE S&P	1000.00	999.00	1000.00	999.00	-1.00
1050 NYSE NYSE	1000.00	999.00	1000.00	999.00	-1.00
1051 NYSE Comp	1000.00	999.00	1000.00	999.00	-1.00
1052 NYSE Ind	1000.00	999.00	1000.00	999.00	-1.00
1053 NYSE Tech	1000.00	999.00	1000.00	999.00	-1.00
1054 NYSE Fin	1000.00	999.00	1000.00	999.00	-1.00
1055 NYSE Hlth	1000.00	999.00	1000.00	999.00	-1.00
1056 NYSE Enrg	1000.00	999.00	1000.00	999.00	-1.00
1057 NYSE Mtl	1000.00	999.00	1000.00	999.00	-1.00
1058 NYSE Tel	1000.00	999.00	1000.00	999.00	-1.00
1059 NYSE Util	1000.00	999.00	1000.00	999.00	-1.00
1060 NYSE Trans	1000.00	999.00	1000.00	999.00	-1.00
1061 NYSE Bus	1000.00	999.00	1000.00	999.00	-1.00
1062 NYSE Gov	1000.00	999.00	1000.00	999.00	-1.00
1063 NYSE Int	1000.00	999.00	1000.00	999.00	-1.00
1064 NYSE Mkt	1000.00	999.00	1000.00	999.00	-1.00
1065 NYSE S&P	1000.00	999.00	1000.00	999.00	-1.00
1066 NYSE NYSE	1000.00	999.00	1000.00	999.00	-1.00
1067 NYSE Comp	1000.00	999.00	1000.00	999.00	-1.00
1068 NYSE Ind	1000.00	999.00	1000.00	999.00	-1.00
1069 NYSE Tech	1000.00	999.00	1000.00	999.00	-1.00
1070 NYSE Fin	1000.00	999.00	1000.00	999.00	-1.00
1071 NYSE Hlth	1000.00	999.00	1000.00	999.00	-1.00
1072 NYSE Enrg	1000.00	999.00	1000.00	999.00	-1.00
1073 NYSE Mtl	1000.00	999.00	1000.00	999.00	-1.00
1074 NYSE Tel	1000.00	999.00	1000.00	999.00	-1.00
1075 NYSE Util	1000.00	999.00	1000.00	999.00	-1.00
1076 NYSE Trans	1000.00	999.00	1000.00	999.00	-1.00
1077 NYSE Bus	1000.00	999.00	1000.00	999.00	-1.00
1078 NYSE Gov	1000.00	999.00	1000.00	999.00	-1.00
1079 NYSE Int	1000.00	999.00	1000.00	999.00	-1.00
1080 NYSE Mkt	1000.00	999.00	1000.00	999.00	-1.00
1081 NYSE S&P	1000.00	999.00	1000.00	999.00	-1.00
1082 NYSE NYSE	1000.00	999.00	1000.00	999.00	-1.00
1083 NYSE Comp	1000.00	999.00	1000.00	999.00	-1.00
1084 NYSE Ind	1000.00	999.00	1000.00	999.00	-1.00
1085 NYSE Tech	1000.00	999.00	1000.00	999.00	-1.00
1086 NYSE Fin	1000.00	999.00	1000.00	999.00	-1.00
1087 NYSE Hlth	1000.00	999.00	1000.00	999.00	-1.00
1088 NYSE Enrg	1000.00	999.00	1000.00	999.00	-1.00
1089 NYSE Mtl	1000.00	999.00	1000.00	999.00	-1.00
1090 NYSE Tel	1000.00	999.00	1000.00	999.00	-1.00
1091 NYSE Util	1000.00	999.00	1000.00	999.00	-1.00
1092 NYSE Trans	1000.00	999.00	1000.00	999.00	-1.00
1093 NYSE Bus	1000.00	999.00	1000.00	999.00	-1.00
1094 NYSE Gov	1000.00	999.00	1000.00	999.00	-1.00
1095 NYSE Int	1000.00	999.00	1000.00	999.00	-1.00
1096 NYSE Mkt	1000.00	999.00	1000.00	999.00	-1.00
1097 NYSE S&P	1000.00	999.00	1000.00	999.00	-1.00
1098 NYSE NYSE	1000.00	999.00	1000.00	999.00	-1.00
1099 NYSE Comp	1000.00	999.00	1000.00	999.00	-1.00
1100 NYSE Ind	1000.00	999.00	1000.00	999.00	-1.00

## PERSONAL COMPUTERS &amp; PC SOFTWARE

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FT SURVEYS

Continued on next page







## MONDAY INTERVIEW

## The FO man who went native

Sir Charles Powell, Mrs Thatcher's foreign policy adviser from 1984 until she resigned last year, talks to Edward Mortimer

In photographs of Margaret Thatcher, during the last six years at Number 10 Downing Street, a heavy-looking man, sometimes carrying an umbrella, is often visible close to her left shoulder, especially when she is travelling abroad or greeting foreign visitors. This is her private secretary, Charles Powell (since knighted in 1990).

His predecessors serving her earlier British prime ministers, Sir Charles was a diplomat, propped into the job by the mysterious but well-oiled machinery of the Foreign Office personnel department. But he moved to a two-year stint, Sir Charles stayed, it was no more that Mrs Thatcher was reluctant to let him go.

As the years went by, he achieved an almost legendary reputation as an eminence grise, a former colleague could be heard grumbling that he was helping to bring the prime minister round to Foreign Office views. He became "more Thatcherite than Thatcher". He was credited, especially, with authorship of the 1988 speech which, against Foreign Office advice, sharpened the contrast between her vision of a Europe based on sovereign nation-states and the federalist rhetoric preferred by most of her EC partners.

As a civil servant, Sir Charles's own lips were sealed. But three weeks ago he joined the private sector, becoming a director of Jardine Matheson, the Hong Kong-based trading group, and as such he is free to speak his mind on public affairs. His response to the charges listed above is, in essence, "guilty and proud of it."

He did not quite agree with my description of him as "the foreign office man who went native" (Number 10), but only because he had already been a strong admirer of Mrs Thatcher long before he went there. Today that admiration is even stronger. It would be hard, he says, "to think of any prime minister who has played such a role". Indeed, without her influence over Mr Mikhail Gorbachev, during his first years as Soviet leader, "the world would have been worse off."

Sir Charles believes that Thatcher played an important part in Gorbachev's thinking "at a very early stage", particularly by encouraging him

to develop the concept of "devolution of power", and to pursue a co-operative relationship with the US, putting his trust in President Ronald Reagan. "At the time," he says, "a lot of people were saying 'a lot of a stalling horse' for the US president, but Mrs Thatcher and her colleagues played a role to play, since she could express what Mr Reagan thought so much better than he could himself."

Sir Charles was strongly with Mrs Thatcher's policy towards South Africa, especially her refusal to adopt a "constructive engagement" approach. "It was absolutely right," he says. "The Commonwealth contribution to South Africa was absolutely NOTHING." (At this point he even begins to sound like a stalling horse.)

Did she, I asked, consider the possibility that principles might conflict with British interests? "I don't think," Sir Charles replied, "it was something that kept her awake at night. I don't think principles were a guide to action on a day-to-day basis. They were the sort of background to your foreign policy." Sir Charles is unaffected by the modesty about his own role at Number 10. "Of course you are, or you should be, only an adjunct of the prime minister. I quite honestly, the way modern government works, the way that increasingly foreign affairs works, I don't think it is a role to be proud of. It is just a sort of robot working as a civil servant in Number 10, especially if you stay longer than the prescribed two years."

He agrees that the difference between himself and his former colleagues was sharper in Europe. "My approach to Europe was very much articulated in my Bruges speech, which is not surprising," he says. "I wrote it... I'm just less internationalist than they are. I'm not saying they're all like that. But although I had very happy times in Number 10, I felt entirely comfortable."

He does, however, recall his colleagues against the tide of disloyalty. I asked whether on this point he thought Mrs Thatcher would agree with him.

"I think there's something very deep there. It goes back a long way with her... She grew up in the property of a part of



Anthony Johnson

## He became 'more Thatcherite than Thatcher'

the Conservative party which saw the Foreign Office as an instrument for giving away British interests and power. It was brought into opposition with the prime minister, though I don't think it was anything like as strong by then. And she had the curious ability to distinguish between the Foreign Office, of which I think I remained suspicious to the

colleague "except in one or two cases". But he does believe there was "a realisation that a degree of change in foreign affairs had taken place since Churchill's time". That, he thinks, was inevitable when the prime minister had served so long.

"When you've been around for nearly 10 years as prime minister you just know the issues better than most," says Sir Charles. "I think you've been dealing with it for two or three years. You know the people better, can better judge their reactions."

This prime ministerial longevity seems to merge in Sir Charles's mind with his own role and his network of contacts with opposite numbers in Paris, Bonn and Washington - contacts which, he thinks, proved valuable during the Gulf war. He stayed on to assure continuity in the first months of Mr Major's government.

Sir Charles is married to a street cleaner in the City of London, who he describes as "very determined, very shrewd". He even accuses him one of his own political approach. Sir Charles claims to have told Mrs Thatcher to her face that "if it was not for me, the political dimension, she was too much concerned with the substance and not enough with the politics".

He also admires Mr Douglas Hurd, whom he regards as "probably the best foreign secretary we've had since the war". But he does not find it easy to say about Mr Hurd's predecessor, Sir Geoffrey Howe, that he was "an extremely good negotiator, a master of detail". Much of the "disharmony" between Mr Hurd and Mr Foreign Office is attributed to the "increasing dif-

ference" between Mrs Thatcher and Sir Geoffrey, and he claims that many of the problems that appeared after Sir Geoffrey's removal from the Foreign Office in 1990.

He agrees strongly that the European Council in December, and possibly longer than that. There is, he insists, "much greater continuity than is often recognised between Mr Major's policies and Mrs Thatcher's on Europe".

Mr Major, Sir Charles thinks, "is steering things in a way that will probably make it possible for us to win, in the sense that we don't see Europe going as far as a fully-fledged federal polity, a fully-fledged economic and monetary union that a lot of people in Europe would like to see. And if we don't do that, then it will be a victory for Mrs Thatcher, Mr Major, Mr Hurd, and others."

## PERSONAL FILE

1941 Born Haywards Heath, Sussex. Educated at King's School, Canterbury, and New College, Oxford.

1960 Entered Diplomatic Service. (Served in Helsinki, Washington and Bonn.)

1979 Special Counselor for Rhodesia negotiations.

1980 Counselor, UK permanent representation in European Communities.

1984-90 Private secretary to the prime minister.

1991 Director, Matheson & Co.

end, and the people who work for him, of whom there are very many. She got on extremely well with them, and had a good eye, I think, for selecting and promoting the best of them."

Similarly, he recalls, "the distinction between the Foreign Office and our embassies abroad... She never wanted Foreign Office officials to accompany her on visits abroad. She thought it was a waste of time. She was going to say, 'But our ambassador is our representative at the spot, and she thought he should be sitting on the right hand of God, as it were.'"

Sir Charles claims to be very conscious of any personal hostility from Foreign Office

## A call for minimum deterrence

The disintegration of the Soviet Union is ringing alarm bells over the future of its nuclear arsenal. Soviet and republican politicians have assured the world that there is no danger. But the uncertain credibility of those assurances has been exposed by the news over the weekend that the US and the Soviet Union are talking about a phase of negotiations on short-range nuclear weapons.

The US is saying the changes in Europe have reduced the military requirement for these weapons. But the real danger is that East-West negotiations may be the only way to guarantee that the disintegration of the Soviet Union does not lead to a descent into hell.

The disintegration is now taking place relatively calmly. But we have already seen enough inter-ethnic violence to know that it could be different. And near-certainty of economic collapse makes a recurrence quite likely.

There is a further deterioration in the political situation in the Soviet Union, a vital factor in seeking new guarantees that such conflict could not "go nuclear".

This is a problem for which the west can offer some help. What is required is an impartial arrangement to guarantee an unbridgeable firebreak between political conflict and nuclear weaponry. Such an arrangement is only possible as part of an international treaty, implemented with national verification.

The elimination of all categories of nuclear weapons could be vulnerable to misuse is probably the one way

difference is that the nuclear control suggested here would be primarily designed to guarantee the security of the peoples of the Soviet Union, not to ensure against a threat from the Soviet Union.

There is no point in seeking political guarantees from existing political authorities, since they know how long they will survive. If there is a danger, it is from unauthorised use of nuclear weapons. It is not much point trying to pick the choice of who will use them. The danger is that they will eliminate all short-range and tactical nuclear weapons.

Moreover, if the Soviets get rid of all their short-range weapons, we shall have to get rid of all ours. In other words, we must think of a treaty eliminating all nuclear weapons in the world as well as the east. A successful intermediate-range treaty, which eliminated all intermediate-range Euro-missiles.

A suggestion is bound to make the hawks of unconstructed Cold War in the world who are still making wild attempts to prevent the world from developing in peace. According to reports, the British government is so all of touch with the realities of 1991, that it is trying now to persuade the German government to endorse the development of a new air-launched missile.

We have to keep a perspective on the hierarchy of post-war dangers. The Soviet Union (or Russia) remains a major conventional superpower, and will continue to need last-resort nuclear weapons.

At this sight, this may seem an anachronistic nostrum, which looks back to the dead days of détente, perestroika and arms control. The

Soviet Union. Moreover, conventional arms in Europe treaty will ensure Soviet supremacy in the European theatre, and will thus ensure that the military arm for tactical nuclear weapons. It is difficult to see that tactics that add anything meaningful to the deterrence provided by strategic systems.

A nuclear explosion is a tactical nuclear weapon in the Soviet Union may be unlikely, but it is a tactical nuclear weapon. It is a tactical nuclear weapon, so its prevention would be paying a price for. Yet in present circumstances the elimination of the category of tactical nuclear weapons would involve a sacrifice of security.

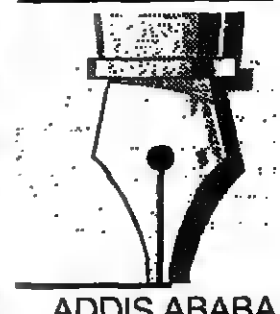
But the objective would not be limited to a tactical nuclear weapon. The danger of political disintegration in the Soviet Union is one pressing issue for a negotiation, but the evidence thrown up by the Gulf war provides a reason for casting the net much wider.

A number of countries, starting with Israel, Pakistan, India, Iran and the way in having nuclear weapons. The world will develop in peace. According to reports, the British government is so all of touch with the realities of 1991, that it is trying now to persuade the German government to endorse the development of a new air-launched missile.

This wider regime might be constructed as an adjunct to the Non-Proliferation Treaty, with a corresponding strengthening of verification procedures. The result would be a regime which would enhance the security of both the west and the Soviet Union.

## The suffering grows in the Horn of Africa

## LETTER FROM



ADDIS ABABA

A child just died in birth, the umbilical cord cruelly twisted around its neck. As women in the low, keening sound of grief, gravediggers arrived to carry the infant to a primitive burial.

In a Jan 1988, a large, bony man in the middle of Addis Ababa, thousands of people placed and buried people in the damp earth, fearing death in the suffering. "This is just awful," he says. "People are dying. They are so tired and hungry. Everything is just in circles. There is no solution."

At Jan Meda, which once served as the Emperor's polo field, 17,000 people are living in tents provided by relief agencies. Their food ration is just one bread bun a day. And they represent only a small fraction of the more than 300,000 displaced Ethiopians after the end of Ethiopia's civil war.

It is the rainy season in Ethiopia, and the rain has come in torrents, mocking predictions of drought that would have led to a repeat of the great famine of 1982. The torrential rains have brought their own problems, making roads impassable and preventing relief supplies reaching the needy in outlying areas of Tigray and Welo in the north, and on the fringes of the Ogaden desert in the south.

Peggy Florida, representative in Addis Ababa of Canada's official aid agency, says the main problem facing the country now is what to do with the thousands of thousands of displaced people, many of them soldiers from the defeated army of ousted dictator, Mengistu Haile Mariam.

Mengistu, who fled in Zimbabwe in May just days before his army collapsed, was spending between 55 and 70 per cent of the national budget on the war against rebels in Eritrea in the far north, and in the province of Tigray and Welo. It was a long conflict that bankrupted the nation, ruined its infrastructure and prevented the movement of food from surplus to deficit areas.

Ethiopia's Soviet-supplied military numbered about 330,000, the largest standing army in Africa. Now, thousands of soldiers, many wounded and diseased, have been placed in camps run by the Red Cross, pending their return to their home areas where prospects of finding jobs, except in subsistence agriculture, are slim.

"It is terrible when an army collapses like that," said an Ethiopian official in Addis Ababa. "They are the children of the home."

Adding to the problems of the central government of Mengistu, the rebel coalition that ousted Mengistu, are forces in Ethiopia. Fearing possible reprisals and deprived of jobs, non-Eritreans previously residing in places like the port of Assab are converging on Addis Ababa, swelling the city's population from 2.5 million to nearly 3 million.

The new government is overwhelmed by its problems, although it gets some help from the international community. The task is "enormous," says a representative of soldiers alone is equivalent practically to reintegrating the coalition forces in the Gulf into normal civilian life with limited resources.

And to describe Ethiopia's situation as limited is getting it mildly. It is a poor country in the world, with 50m people, a land area the size of South Africa and per capita

product vari-ously estimated at between \$40 and \$100. It is one of the few countries in the world whose people have a life expectancy of less than 50.

Aid workers in Addis Ababa say they cannot be sure of ensuring adequate food supplies for the 10m people in the north to keep their strength up for the harvest due in November/December.

Transport is a key problem. The appalling condition of roads in the Ethiopian highlands and lack of trucks slows food distribution. In Hakkale, Cheko Kidane, an official of the Ethiopian Society of Tigray, says his organisation has been asked to reduce the numbers getting a 15kg per month ration of flour by 40 per cent because of supply problems.

"People are suffering from drought," he says. "There is not enough food to eat, and people are not strong enough to work in the fields. They are starving. You see it in the swelling of their bodies which is a sign of malnutrition."

Perhaps the area in most critical need is in the south near the border of Somalia - which itself has been torn apart by a bloody civil war. All workers estimate that some 400,000 Somalis have crossed into Ethiopia, along with large numbers of returning Ethiopians who had earlier taken refuge in Somalia.

According to Elizabeth Wilson of the Christian Relief and Development Association, an Addis Ababa-based organisation that co-ordinates the work of non-government agencies in Ethiopia, the "nutritional situation is dropping and dropping" in the region around Dire Dawa near the northern Somali border and further south towards the Ogaden. This is partly because of the difficulty of moving food to the affected areas.

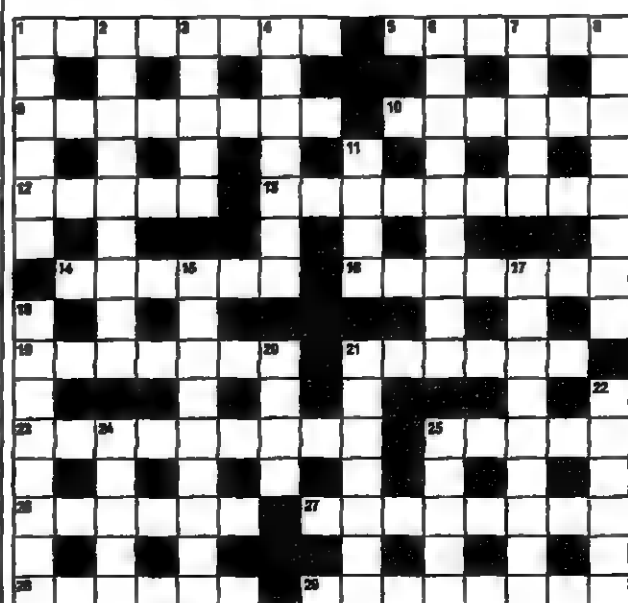
Recent rains have made roads almost impassable and food that is being airlifted from the Red Sea port of Djibouti is piling up at distribution centres. "The danger," she says, "is that you reach a point where you can't get people back on their feet."

Tony Walker

## JOTTER PAD

## CROSSWORD

No. 7,641 Set by ADAMANT



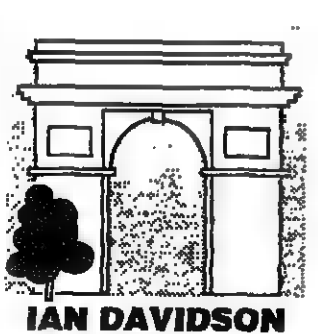
## ACROSS

- 1 Loyalty to one's country is a virtue (5)
- 2 One in the family leading a double life (5)
- 3 One is capable of showing strength (11)
- 4 Heartlessness - he has gone away (5)
- 5 "A Trip to the Moon" (4,5,5)
- 6 Wizard country, one to provide food (11)
- 7 "Changing Places" - a play (11)
- 8 Prepare article on rising prices (11)
- 9 One who is a penny for the pound for his contributor (9)
- 10 Glare of publicity on fruit of a short weight (9)
- 11 Wilson's question on political life is within the law (11)
- 12 Do as the others - drink (4)
- 13 One who is oil (11)
- 14 One who is a study (7)
- 15 My call! Four in the without (11)
- 16 Relative clearly plays a part (11)
- 17 Urge to hit (11)

## DOWN

- 1 Tatters into one's paper with a small piece (8)
- 2 One who is a study (7)
- 3 One who is a study (7)
- 4 One who is a study (7)
- 5 One who is a study (7)
- 6 One who is a study (7)
- 7 One who is a study (7)
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- 16 One who is a study (7)
- 17 One who is a study (7)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday September 21.



IAN DAVIDSON on Europe

In which such firebreak could be established.

Western experts are not primarily worried about the control of long-range strategic missiles, because these large systems are rigorously controlled from the centre and their technical safeguards against unauthorised use are massively redundant. Moreover, leaders in Ukraine and Kazakhstan have publicly vowed to retain the national control of nuclear weapons, and are reportedly seeking to join their nuclear weapons to Russian territory.

But much greater uncertainty must surround short-range tactical weapons, because they are smaller, more numerous, and much more difficult to control. And the Soviet Union, therefore, it should immediately begin a new round of nuclear control negotiations, with the objective of eliminating whole categories of short-range and tactical nuclear weapons.

At this sight, this may seem an anachronistic nostrum, which looks back to the dead days of détente, perestroika and arms control. The

Prices for electricity delivered to the consumer for the purpose of electricity trading in England and Wales.

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## BASE LENDING RATES

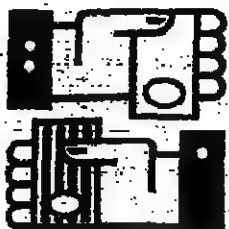
Bank	Rate	Bank	Rate	Bank	Rate
Adams & Company	10.5	Co-operative Bank	10.5	Midland Bank	10.5
Allied Trust Bank	10.5	Coventry & Leamington	10.5	Midland Bank	10.5
Albion Bank	10.5	Cyprus Popular Bank	10.5	Midland Bank	10.5
Bank of America	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Australia	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Canada	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of China	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of India	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Japan	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Korea	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of London	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Mexico	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of New York	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Persia	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Portugal	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Russia	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Spain	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Sweden	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of Switzerland	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of the East	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of the Middle East	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of the South	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of the West	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of the East	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of the Middle East	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of the South	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5
Bank of the West	10.5	Dubai Bank PLC	10.5	Midland Bank	10.5



# REINSURANCE

Monday September 9 1991

## SECTION III



**As reinsurance companies reel from the unprecedented series of accidents and natural disasters**

which took place in the late 1980s, Richard Lapper finds that intense competition in the US and Europe and a crowded market are adding further uncertainty to the picture

## Market future unpredictable

AS THE world's reinsurers prepare to meet for their annual get-together in Monte Carlo this week, their market appears perhaps less predictable than ever. A combination of overcapacity and intense competition in Europe and the US and an unprecedented series of catastrophe losses has produced a complex and uneven picture.

● In the proportional reinsurance market (where the reinsurer shares a fixed percentage of the premium and the risk with the reinsured) rates are low, reflecting the state of direct insurance markets in which overcapacity is still dampening rates.

● In the specialised marine and aviation reinsurance markets, which have been in the doldrums for much of the 1980s, rates are starting to rise.

● The market for individual risks (the so-called facultative market which provides reinsurance for large industrial risks such as chemical plants) rates are still competitive, reflecting continued interest in the direct market for commercial and industrial risks in both Europe and the US. Efforts by Europe's professional reinsurers to force through rate increases on the initiative of London appear to

have had, so far at least, little impact.

● By contrast the London catastrophe market (which reinsurers use to insure non-proportional excess of loss market) has suffered a dramatic shrinkage of capacity. Rates have escalated dramatically.

This has been particularly marked in the so-called retrocession market where catastrophe reinsurers buy their own reinsurance cover. The market is supported by Lloyd's of London as well as many of the world's highest reinsurance companies and has borne the brunt of the extraordinary sequence of weather and industrial losses at the end of the 1980s.

The gap between conditions on the catastrophe market on the one hand and the proportional market on the other is "probably bigger than it has ever been", says Mr Peter Carter, chief executive of brokers, Lloyd Thompson.

The storms of October 1987, were followed by the Piper Alpha oil rig explosion which took place in July 1988, and in the space of three months in the autumn of 1988 came Hurricane Hugo, the Phillips 66 tankers explosion and

the San Francisco earthquake. In London, Lloyd's syndicates and companies already beginning to withdraw from the market when it was rocked by a series of storms in early 1989.

"The catastrophe market cannot cope with that kind of loss frequency," says Mr Ron Iles, chief executive of Alexander Howden Reinsurance Brokers. Rates hardened - to all-time highs - throughout 1990, and with capacity scarce during the last renewal season many reinsurers were unable to complete their own programmes of retrocession protection.

This year - with the extent of catastrophe losses becoming clearer - the retrocession market has shrunk further.

The crisis at Lloyd's which announced its first losses for 20 years in June has contributed to the capacity crunch.

Some of the syndicates worst hit - such as the Feltrim agencies - were heavily exposed to catastrophe reinsurance.

Although the business was written in 1989, many of the loss-making syndicates are only now closing their doors. Members' agents, who handle the affairs of Lloyd's Names - the individuals whose wealth backs underwriting at the market - are steering Names away from syndicates that are heavily exposed to catastrophe reinsurance, reducing Lloyd's capacity in the sector.

Reinsurers unable to obtain adequate retrocession protection, passed on the steep increases in their own rates last year, especially to UK insurers who had been exposed to the storms of January and February 1990.

In setting rates for UK insurers, reinsurers now assume that the UK is prone to natural catastrophe loss. Rates are now only slightly lower than those charged to companies operating in the Caribbean or other areas of the world more usually associated with natural disaster.

This year policy conditions could be tightened, although with rates already assuming a weather catastrophe in the UK will occur one every 100 years there is little scope for further rate increases. In the meantime reinsurance firms, who act on behalf of clients seeking to buy reinsurance cover, are leading efforts to find alternatives to traditional catastrophe reinsurance policies.

According to Mr Ron Iles, the chief executive of Alexander Howden, "product development" in this area is likely to be an important feature of the London market in 1992.

Brokers are promoting three alternatives in particular:

- Financial reinsurance (a hybrid financial/retrocession)



way between banking and insurance. Generally deals are structured in order to generate a fund which will eventually be equal to the sum to be reinsured (finite risk reinsurance). Premiums paid into the fund are calculated taking into account the likely investment income needed to generate the finite sum as well as a profit for the reinsurer.

If no claim is made on the policy some of the premium and sometimes a percentage of the profit is returned to the

ceding insurer (the one who is buying the reinsurance). Mr Jim Payne, chairman of EW Payne, a subsidiary of Sedgwick group, says financial reinsurance allows a ceding insurer to buy the protection of a reinsurer's balance sheet.

● In franchise reinsurance the reinsurer agrees to provide reinsurance cover in the way as in standard catastrophe reinsurance protections. However a claim is triggered only if a catastrophic event occurs

(either for the cedant's whole business or from a specific catastrophe such as a hurricane or explosion). This loss would be much greater than the level of cover provided by the reinsurer. According to a broker at Willis Faber, the reinsurer's subsidiary of Willis Corporation, a franchise reinsurance policy "allows the reinsurers to move themselves further away from a loss."

● In a further development proportional reinsurance (in which cedant and reinsurer share premiums and risk) policies are being tailored to protect against catastrophe losses. Some Lloyd's syndicates which have been heavily dependent on retrocessional business are diversifying their exposures by writing some proportional reinsurance.

Although London brokers are optimistic about the potential for such financial engineering, others are more cautious: "I'm confident excess of loss capacity will re-emerge as the main means of providing catastrophe coverage - but it will be a different market with underwriters taking bigger net lines, more professional underwriting and risk assessment," says the Willis Faber broker.

Such a development is inevitably likely to favour those professional reinsurers boasting a strong capital base and strong technical expertise.

It is difficult to avoid the conclusion that the big European reinsurers - backed as they are by investors interested in long-term capital growth and sympathetic tax authorities - are welcoming this prospect.

"Lloyd's has a problem," says Mr Jurgen Zech, chief executive of Cologne Re, in which France's Victoire has a majority stake. "The syndicates are very small. I wonder really how they will be able to provide expertise and knowledge," he adds.

"But by bit it is clear that there are serious ramifications for the reinsurers who haven't the size to make retentions," says Mr Nigel Harley, chief executive of Sorama, the reinsurance subsidiary of the French mutual Groupama, which began underwriting in London this year. "We see this as definitely creating opportunity," says Mr Harley.

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## REINSURANCE 2

Market now focusing on catastrophe insurance

## Shift in demand

FOR some years, insurers and commentators have been cautiously predicting, more perhaps in hope than expectation, that a hardening in direct insurance rates was about to take place.

The imposition of retrocession capacity under the impact of the successive large catastrophe events has made it much more likely that enough pressure has finally been exerted for it to extend via primary reinsurers to the direct writers.

A firming trend is already being reported for marine business, is anticipated in aviation and has struck those such as householders and firms in the UK with a vengeance.

A question mark remains, however, over large industrial fire and marine commercial operations of the corporate client continue to become more international, for medium as well as large enterprises, and the competition for global programmes is severe.

It remains to be seen if reinsurers on both sides of the Atlantic are equally keen to force through an increase in rates. In Europe, industrial concentration in preparation for the Single European Market continues, and competition shows little sign of abating.

If the industry generates too sharp a turn in the underwriting cycle - if the phenomenon still exists - it may do so at its peril. Profound dissatisfaction with extreme short term fluctuations in the availability or price of a range of covers in the 1980s provided the impetus for the establishment not only of the so-called private insurers, Ace, CODA and XL, covering product and directors' and officers' liability, but also the rapid growth of captive insurers covering property risks.

As these have become more sophisticated, and capital has accumulated within them, their ability to move beyond simple covers and absorb less predictable risks and higher exposures has increased. One effect has been to withdraw a large tranche of premium from the direct insurance market, 50 per cent or more in some countries.

Managers for large corporations still require the services of traditional companies, it is for increasingly sophisticated programmes involving the heavy provision of back-up services, unbundled or not, which only large insurers can provide. Where they do not require such services, they are making equally sophisticated demands of the reinsurers of their captives.

The concentration of insurance capacity, particularly in Europe, has been partly in response to this reduction in premium for straightforward commercial line. Larger direct insurance units are not only capable of handling sophisticated risks; they are also able to retain a greater proportion of the risks written.

The risks retained tend to be the most straightforward. As a result, reinsurers are shown an ever-decreasing volume of proportional treaty business and an ever-increasing demand for catastrophe and excess coverage.

The alteration of the structure of reinsurers' portfolios significantly raises their risk exposure. It is by no means clear that as losses in premium are by itself not enough to compensate shareholders or other providers of capital, particularly at a time when reinsurers' requirements for capital are becoming greater in response to the unusually high level of catastrophe losses.

Nor is capital the only element in critical importance: the ability to accumulate reserves, in which national taxation policy plays a major role, is Lloyd's Association of British Reinsurers reminding the UK government with increasing frequency that the disequilibrium in reinsurer portfolios shows no sign of abating.

Reinsurers are increasingly using their experience of risk management to deal with potentially large incidents such as product tamper or computer malfunction.

As industrial production moves into larger units, insured values have multiplied, particularly in the petrochemical industry. In addition, mutual interdependence of such units throughout the world has led to an enormous increase in the potential for interruption.

An explosion or fire at a large petrochemical plant can be more than a small but significant natural catastrophe. However, premiums for business interruption following fire have yet to reflect the fact.

So far, Germany has largely been immune from the trend towards self-insurance, reflecting the low penetration of the single European market will draw the German market towards the global norm.

When the market opens, the effect will not be any more shattering than it has been in North America or Scandinavia, but it is likely to cause a profound change in the way German insurers and the withdrawal of a large volume of premium, over time, from the traditional market. A substantial change in relationships between German insurers and their reinsurers will follow.

Meanwhile premiums will be kept as low as the European market believes it can bear (or its reinsurers will allow) as it prepares for the next round of fighting for its own market share.

If the contraction of the retrocession market is passed back to the ultimate insureds, sharply, and solely in terms of price or retention of cover, a further turn of the screw may be the unintended result. Industrial insurance buyers have learned much in the past decade. Large multinational corporations are better capitalised than most direct insurers, and their potential for risk retention is by no means exhausted.

If the direct insurance market cannot provide the stability which many risk managers require, they may begin to look for direct relationships with reinsurers instead. There is reason to suspect that it may be easier for reinsurers to persuade industrial conglomerates to accept a greater retention of complex and potentially large exposures, and find more readiness to adopt the mechanisms necessary, than to persuade traditional insurance companies to do the same.

Trevor Petch

The writer is editor of the Financial Times newsletter World Insurance Report.

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It remains to be

seen if reinsurers

on both sides of the

In spite of increased rates, brokers are finding the going much tougher this year

## Capacity shortage hurts business



Separate policies will be offered to cover specific risks such as those for hulls, cargo and off rigs

INCREASED reinsurance rates helped the world's largest reinsurers perform strongly last year. This year, although rates have risen, the market has been a reduction in reinsurance capacity and brokers are finding it harder to place business.

There is always a balance between price and the availability of capital, says Mr Jim Payne, chairman of EWP, the reinsurance subsidiary of Sedgwick Group. "At the moment the shortage of capacity is the key factor. In some sectors business cannot be written at any price."

Last year big brokers and independent reinsurers increased their revenue. According to figures published by the London-based, specialist weekly trade journal, the world's largest reinsurers increased their revenue last year.

Guy Carpenter, senior partner at Marsh McLennan, a London-based broker, CT Bowring, a 10 per cent share of EWP, says that it is a "very tight market".

Alexander Howden, partner at the Alexander & Alexander brokerage firm, says that the increase in rate increases in the catastrophe market, but also says it won't be a problem.

Buyers are being much more cautious about which brokers they use.

Reinsurers also report increased capacity in the market. But many of the bigger operators also report an increase in market share, often at the expense of smaller brokers.

"We have benefited from concern about the security of some of the smaller brokers. Buyers are being much more cautious about which brokers they use," said the spokesman for one large company.

This year there has been further hardening in the catastrophe, marine and aviation markets were partly responsible for the strong performance. But many of the bigger operators also report an increase in market share, often at the expense of smaller brokers.

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Innovation is a feature of the market. Mr Jonathan Marshall, director at Lloyd Thompson, argues that more disciplined underwriting in which reinsurers and retroinsurers (reinsurers writing retrocession cover) write quantities of risk on their own books and monitor their exposure more accurately is necessary.

The marine retrocession market is unlikely to be prepared to provide so-called "whole account" covers (which protect all elements of a marine underwriter's exposure) but will offer separate policies to cover specific risks such as hull, cargo and off rigs.

Other brokers are in the process of establishing their own global networks.

The world's three biggest brokers (Marsh McLennan, Alexander & Alexander and Sedgwick) are all in the throes of centralising their global operations.

Other brokers such as Willis Faber, which merged with Coroon & Black last year, and Rollins Burdick Hunter, which is set to acquire Europe's largest independent broker, Rodig Langeveldt of Holland, are establishing their own global networks.

Richard Lapper

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## PROFILE: LLOYD THOMPSON

## Flexibility key to success for thriving independent firm

LLOYD THOMPSON, the London market's most successful rapidly growing wholesale and reinsurance broker, is one insurance stock on which analysts appear to be agreed about their recommendation - buy.

Since its launch in 1981 the group has emerged as the most impressive of a bunch of successful independent brokers on the market, continuing to thrive irrespective of ups and downs in insurance and interest rates.

This year, its profits are expected to increase by over 30 per cent.

Profits have more than quadrupled since 1986, reaching £8.4m (£4.11m) in 1990 and are set to grow again by 30 per cent this year.

Revenues - including brokerage and investment income - have grown by 500 per cent in the seven years from 1983 to 1990.

And since the company went public in 1987 - the share was inauspiciously launched on Monday 1987 - it has outperformed the sector by over 60 per cent.

Mr Ken Carter, the group's tough chief executive, joined Lloyd Thompson in 1986 from Sedgwick, where he was once right hand man to the current Eagle Star boss, Mr Michael Ball.

Mr Carter, was well-placed at Sedgwick, where he had joined the main board - but was attracted by the more entrepreneurial environment of Lloyd Thompson.

"I was intrigued with the idea with running a small Lloyd's broker - as opposed to being a cog in a big wheel," says Mr Carter.

Lloyd Thompson's bigger competitors in London - the leading reinsurance brokers - Marsh McLennan, Sedgwick, Alexander & Alexander, Johnson & Higgins, Willis & Coroon and Frank B Hall - offer a broad range of expertise to insurance buyers of every sizeable type.

Such "mega brokers" are large and complex organisations and are sometimes criticised for their size which can inhibit the entrepreneurial instincts of smaller teams.

Lloyd Thompson has no "decision making bureaucracy and no management levels," says Mr Carter, allowing it to move quickly. "Our flexibility is an absolute key. At the end



Ken Carter: Lloyd Thompson has 'no skeletons in the cupboard'

of the day we have the ability to change direction," he claims. Despite recent diversification - which has included the opening of marine reinsurance, political risk and non-marine divisions - he says it has remained focused on London market business.

Mr Carter says that the firm has kept faith with the vision of its founders, John Lloyd and Basil Lloyd, which was to build an independent

exploration in the North Sea, the Gulf of Mexico and other areas during the 1960s and 1970s.

Initially in London the big brokers dominated the business, structuring a facility known as the Master Drilling Rig Contract in which dozens of Lloyd's underwriters and London market companies participated.

With demand steadily increasing premium rates were relatively high. "It was all very cosy," says Mr Carter who described the arrangement as a cartel.

High profits from the business succeeded in attracting underwriters prepared to undercut MDRC. Lloyd Thompson was one of the pioneers in this market, the early results from which provided a platform for early business growth.

A bank loan which had been borrowed in order to fund the business was repaid within a

year and the company managed to achieve a positive cash flow in a relatively short time.

Even so he admits that it is a recipe that might be difficult to repeat in present market conditions. Lloyd Thompson "was very much a phenomenon of a market that was beginning to expand".

Each phase of its expansion has been accompanied by attracting a large number of clients from rivals. The market here is simple. Lloyd Thompson pays its staff well in excess of the market average in what is a high paying industry and provides them with extremely attractive equity participation packages.

Back in 1986 when Mr Carter joined the company he earned £235,000 a year in basic salary and bonus - an amount that has since increased to over £300,000. Well over 50 per cent of the group's 320 staff own shares in Lloyd Thompson equity. Bonus average 50 per cent of relatively high basic wage, which leaves the many of the group's brokers earning £100,000 a year plus.

In return, Mr Carter can and does demand high output from his brokers, who, he estimates, work on average 50 per cent longer than those employed by competitors.

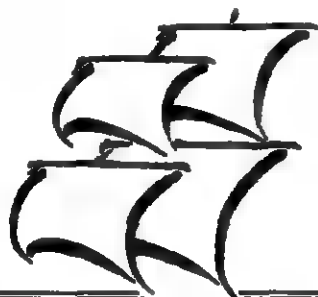
Mr Carter insists that control of expenses - one of the planks of the group's successful business strategy - is as tight as ever. Like other newer brokers it does not have the expense of managing claims stemming from business written many years ago.

In a market whose overall costs have been inflated by the impact of long-tail liability claims - which arise sometimes many years after the original business was written - in Mr Carter's words, Lloyd Thompson has "no skeletons in the cupboard".

And although the group moved into well-equipped offices at Beaufort House in 1990, it still echoes some of the city's more expensive habits.

Mr Jonathan Marland, head of the group's reinsurance division, who heads the reinsurance division and has been with the company since 1982, says: "You go to places like Queens and Wimbledon and you see all these hospitality tents - that sort of thing is anathema to us here."

Richard Lapper



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## REINSURANCE 3

The devastating wave of claims made in recent years has shown up the flaws in the LMX system

## Retrocession dogged by uncertainties

INCREASINGLY vocal complaints by some names at Lloyd's about the losses suffered on the 1988 underwriting year have focused attention on the London Market Excess - the London market which specialises in providing reinsurance cover to reinsurers.

In the 1980s, an increasing number of Lloyd's syndicates and London-based specialist companies concentrated on providing cover against high levels of loss for reinsurers.

A typical contract would then be reinsured with other participants, who repeated the process, so that a single risk might pass through the same reinsurer a number of times, creating the "LMX spiral".

The market grew spectacularly in the 1980s as reinsurers offshore and newly-independent nations became unwilling to assume the ultimate exposure to severe losses. The spiral replaced the geographic spreading of risk with a distribution over time. The often stately progress of claims through the LMX market gave participants time to recover the cash needed to pay their share.

The introduction of electronic settlement removed this cushion, so that when a string of catastrophes hit the market in the late 1980s, the impact

was almost immediate. Claims from Hurricane Alicia in 1983 and the Piper Alpha drilling rig disaster in 1988 were said to have reached the top of the spiral simultaneously.

Coincidentally, it was in 1988 that an Insurance Institute of London Advanced Study Group found a fundamental flaw in the LMX market: that it was "infinitely cumulative". For a high value risk, most if not all underwriters were likely to be involved, so that it became

#### The Piper Alpha disaster exposed the deficiencies in assessment

"almost impossible to analyse the book of business written by an underwriter".

Especially within the Lloyd's marine market, spare capacity and a period of high profitability lured many underwriters into participation.

The returns were a reflection of the fact for some years there were no large - that is, market-wide - catastrophes.

the limit of liability extended.

The Piper Alpha disaster rudely exposed the deficiencies in assessment - and, in some cases, the inadequacy of estimates of aggregate exposure - of some participants in the market. Successful LMX underwriting required a reinsurance programme which matched maximum exposure. Some underwriters discovered, to their names' or shareholders' chagrin, that their did not.

The readiness of the LMX market to provide catastrophe cover shrivelled overnight in the wake of an unprecedented series of losses in 1988-90, including hurricanes, winter storms in Europe and large industrial fires.

A tactical withdrawal was made by the giant Merritt underwriting agency at Lloyd's in January 1990, with senior underwriter Mr Dennis Purkiss commenting that pure LMX was "a false market".

According to Mr John Emney, chief underwriter of Charter Reinsurance Co, and one of the leading underwriters in the area, "the LMX market as we know it is dead, and it isn't going to come back to life".

Names at Lloyd's are now clamouring to be removed from syndicates which write the secondary and tertiary lay-

ers of reinsurance with the same vehemence with which they demanded to be placed on them three or four years ago. Few underwriters in the company market can now justify to their shareholders the continuance of assuming the previous level of risk, Mr Emney says.

One anxiety is that the frequency of natural catastrophes may be increasing, making them uninsurable. In the worst case - where they are an annual event - the minimum premium required will tend to approach the cost of the catastrophe itself.

At the same time, insured values including business interruption are increasing, and a large industrial fire can now be as expensive as a minor earthquake in San Francisco.

A number of stop-gaps are being offered to fill the void, but in Mr Emney's view these offer at best a palliative rather than a solution. So-called financial or finite-risk reinsurance (which returns a flow of payments and a share of any profit eventually made) makes the reinsured critically dependent upon the financial expertise as well as the capital strength of those offering cover.

Furthermore, the biggest stumbling block, according to

Mr Emney, is that there is no real transfer of risk from reinsured to reinsurer. Franchise covers, which are activated at a level of claims affecting the market as a whole are another alternative.

These are bedevilled by uncertainties over determination of the trigger point. In the US, where insurers notify claims routinely to the Property Claims Service, it may be possible to determine the total value of a loss, but for claims

#### 'Simply raising premiums will not succeed in restoring capacity'

elsewhere the best that can be done is to use estimates provided as a service to the market by Swiss Re, Mr Emney says.

A further development is the attempt by large brokers to stimulate Lloyd's syndicates to write an increased volume of proportional covers, where the reinsurer shares automatically a percentage of the losses suffered by the insured.

Such measures, Mr Emney argues, are not only not a solution, but actively militate against the adoption of the structural changes necessary

for high-level catastrophe cover to become an acceptable risk for names or shareholders. Nor does he believe that simply raising premiums will succeed in restoring capacity.

An essential step, in his opinion, is a redefinition of catastrophe away from the losses caused by an event in favour of their impact on the net worth of the reinsured. Reinsurers would not then be asked to expose their own balance sheets when no equivalent financial risk is run by the reinsured.

Such a system implies not only a large increase in retention by primary reinsurers and direct insurers, but also by original insureds.

For householders' buildings insurance, for example, the traditional cash deductible might be replaced by a percentage of property value, and reinsurance offered on the basis of an assumed level. The insurer would be free to vary the level actually charged to the householder as an element of competition.

Such a system offers the possibility, Mr Emney argues, of a reduction rather than continued increase in the basic premiums charged for primary catastrophe coverage.

Trevor Patch

Lloyd's: recent disasters have hit all sectors of the market

A series of losses and foreign competition have hit the market

## London profits feel the pinch

THESE are grim times for the UK's reinsurance industry which has seen profits squeezed by catastrophe losses and foreign competition. Although London can expect to remain at the centre of the international reinsurance market, the UK's own reinsurance industry is contracting.

The second biggest UK reinsurer, Victory Re, has already been sold to a foreign buyer. The owners of the first and third biggest reinsurance companies - the Prudential and Royal Insurance - have no long-term commitment to the sector. And syndicate managers at the Lloyd's market are reducing involvement in catastrophe reinsurance business.

All sectors of the market have been hit by the number and frequency of natural disasters, fires and explosions that shook the insurance industry in the late 1980s.

In the company market in the UK the disastrous sequence of catastrophes has exposed the financial weaknesses of the country's biggest specialist reinsurers and precipitated what is likely to become a series of disposals.

Victory Re's vulnerability to large losses was one of the reasons why Legal & General sold the specialist reinsurer to the Dutch group, Netherland Reinsurance Group last July. Victory was hard hit by the storms of January and February 1990. In the 11 years between 1979 and 1989 Victory Re made underwriting losses of £20.5m against premium income of £261.5m.

Mercantile & General Re, has also been denied which is one of the reasons why its owners, Prudential, is looking for a buyer. Its general reinsurance operations recorded underwriting losses of £46.5m in 1989 (on premium income of £261.5m) and £11.5m in 1990 (on premium income of £204.3m). Overall between 1979 and 1990 underwriting losses totalled £300m on premium income of £2,612m.

M & G was badly affected by its exposure to the Piper Alpha oil rig explosion in July 1988.

At Lloyd's the scale of recent losses has badly affected syndicates specialising in the catastrophe reinsurance market and exposed the shortcomings of the retrocession market, where catastrophe reinsurers buy their own protections.

Many of the Lloyd's syndicates were hit in the past three years have been those heavily exposed to this class of business, although the full scale of their difficulties will only be apparent after Lloyd's reports its results for the 1989 and 1990 years (in June 1992 and 1993).

When Lloyd's reported an overall pre-tax loss of £510m for 1988 earlier this year - incidentally its first loss for over 20 years - the losses of a few specialist catastrophe syndicates were a dominant feature.

Syndicates recording heavy catastrophe-related losses include:

- Feltrim 540 which reported an underwriting loss of £48.5m on gross premium income of £23.4m in 1988.

- Rose Thomson Young 255 - which recorded losses of £63.97m on premiums of £29.15m.

- Gooda & Partners 298 which reported underwriting losses of £70.93m on premium income of £44.42m.

- Cuthbert Heath 4084 - underwriting losses of £4.5m on premium income of £2.07m.

The energetic reaction of Names to the scale of losses at Feltrim, precipitated the closure of the agency, and the announcement by Lloyd's of an independent enquiry into the

circumstances of the loss. Similar inquiries have also been launched into the Gooda, Rose Thomson Young and Cuthbert Heath results.

The losses have spelled the death of the retrocession spiral - the arrangements whereby reinsurers reinsure their risks with each other creating a chain of contracts that dilutes the impact of catastrophe losses across the market through time.

Capacity on the retrocession market has virtually disappeared, especially in the non-marine market and without retrocession cover many Lloyd's syndicates are just too small to insure catastrophe risks. The practice whereby syndicates simply pass on exposures to other reinsurers without retaining any risk for their own account - essentially a form of arbitrage - will eventually cease.

A shake-out among syndicates specialising in reinsurance and retrocession business is now well underway with some syndicates being merged and others closed. Many Names will avoid syndicates writing catastrophe business.

As many as 100 (many of them active in this sector of the market) of the 354 syndicates at Lloyd's in 1991 are likely to disappear by the beginning of 1992, with Lloyd's premium capacity - the amount of business the market is permitted to underwrite - shrinking by 10 per cent.

It is now widely accepted that many of the syndicates specialising in catastrophe reinsurance at Lloyd's were too small; lacking both the resources and expertise to properly evaluate catastrophe risks and the financial strength to offer adequate levels of protection on their account.

In a different way also has also been a problem in the company market, where specialist reinsurers have been dwarfed by their continental competitors. With their accent on short term profits and growing dividends, Britain's capital markets are an unfavourable environment for reinsurance, a highly volatile business which requires long-term and large scale commitments of capital.

European reinsurers enjoy much more favourable tax treatment than their UK competitors. The giant German and Swiss companies such as Munich Re and Swiss Re are allowed to build a special class of catastrophe reserves which can be offset against tax.

In general tax authorities in mainland Europe are more sympathetic to the reinsurance industry than in the UK. Mr Joe Palmer, L&G's chief executive at the time of the Victory sale, said last year: "We concluded that the Victory group needed to be considerably larger if it were to compete over the longer term with the major international reinsurers." Without more capital "Victory was condemned to a steady decline", said Mr Palmer.

Prudential views the operation as marginal to its core financial services and life insurance business and is said to be looking for a buyer.

Royal Insurance, which owns the third biggest reinsurer, Royal Re, is not prepared to pump in the necessary capital that could transform the prospects of its Royal Re subsidiary.

Earlier this year Royal announced the sale of Royal Re to General Re of the US, although this deal was subsequently scuttled when the two sides argued over price.

Richard Lapper



### Health Insurance: The Prescription for Europe?

Across Europe the difficulty of providing adequate state sickness and other benefits combined with the increasing awareness among consumers of the advantages of private health care, are stimulating interest in health insurance policies of all types. These are set to become the growth products of the 1990s.

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## REINSURANCE 4

## FRANCE

## Mergers concentrate the market capacity

IN France perhaps more than anywhere else in Europe, there has in recent years been a rapid concentration of insurance capacity through spectacular mergers.

One result has been a shrinking demand for traditional reinsurance covers where losses are shared proportionally in favour of protection on an excess of loss basis. The increased retention capacity has contributed to the weakening of the reinsurance market, which is increasingly shown only less attractive business which requires larger capital resources.

"The market is unable to function well without recourse to reinsurance techniques no matter how heavy the concentration of the direct insurers," says Mr Jacques Bourthoumieux, president of SAFR.

French reinsurance capacity is also coalescing, beginning with the merger of SCOR with UAP Re two years ago and the more recent regrouping of AGF Re and SAFR, which when finalised will replace Abellie Re as the second largest reinsurer in the country.

Observers are unanimous in considering that the trend has yet to run its course, but future associations are likely to involve European partners and, possibly, reinsurance brokers.

A new form of co-operation is being tested by Groupe Victoire's Abellie Re and Colonia, whereby the former will represent Colonia Re in Canada while the latter company will act for Abellie Re in Mexico, Colombia and Venezuela.

AXA Re's chairman Mr Christian Excoffier does not rule out a future merger either, provided it leads to an optimum size, at the right price, with a partner as a complement.

"The future of AXA Re, as of other small reinsurers, is the obligation to grow in order to achieve the right dimension," he says. This is a strategic problem also emphasised by Mr Michel Laparra, his counterpart at Abellie Re.

Size is important because cedants will in the long run become increasingly hard to please, and will turn to large reinsurers as the best-equipped to accept novel and potentially expensive risks, according to Mr Gerard Boulter of Caisse Centrale de Reassurance (CCR).

Mr Bernard Raoul, the Paris general manager of Nordisk Re, Employers' Re's European operation, is more optimistic, believing that the recent emergence of new small life and personal lines companies, such as Credit Agricole's Predica and Pacifica, may maintain or even increase slightly the volume of premium ceded.

If there is a place for small companies, it is in specialised areas. One such is Sorema, which is backed by the farming mutual Groupama, but even Sorema has set up a subsidiary in London and branches in Cologne and Singapore. Mergers are unlikely to reduce the cut-throat competition which is also weakening the industry,



Patrick Peugeot: Increase in direct premium rates is needed

says its managing director Mr Christian Fure.

Concern over the level of industrial risk rates is as universal as that over catastrophe losses.

Mr Bourthoumieux also blames an increased reliance by insurers on financial rather than underwriting operations, suggesting that premium growth has been bought at often excessive prices through external growth or generated

internally by technically unjustified rates.

The concentration of manufacturing industry, and the parallel development of captives, has further imbalanced the relationship between industrialist, insurer and reinsurer, Mr Bourthoumieux believes.

Motor results, too, are poor, while potentially attractive cedants such as the mutuals without intermediaries, which underwrite the best 60 per cent of the motor and householders' risk market, have never had extensive recourse to the reinsurance market. Their cover is presented in bloc, and concentrates on exceptional risks.

But while industrial risks and motor are the worst sectors, as Mr Eric Vernhes, president of CORIFRANCE, points out, the persistence over the years of poor market conditions put most branches into the red for most companies this year.

SCOR president Mr Patrick Peugeot is by no means alone in urging an increase in direct premium rates and revision of underwriting practice, but advises that this be done in the most transparent possible way on a branch by branch basis to deflect possible criticism made by consumer organisations.

There is complete agreement among both large and small

reinsurers that a transformation in the market is required, although their areas of concern are not necessarily the same.

Mr Peugeot believes that reinsurers must change their attitude to catastrophe cover, which should cease to be an additional service rendered and become an important, long-term commitment.

"The situation in the London market is quite a problem for all of us," he says. With the important markets having reached their limits, he adds, professional reinsurers should require higher rates, better application of loss prevention techniques, and a more precise study of exposures.

Given shrinking retrocession capacity, he also urges revised underwriting methods to reflect greater commitment and to distribute available capacity between different markets and cedants more efficiently.

Mr Peugeot also wants some hard thinking to be done on how best to meet the demand from direct insurers for cover against such financial imponderables as currency and equity market fluctuations, and tax changes which have an impact on overall results and solvency.

He also favours more regular dialogue on an ongoing basis between insurers and reinsurers to develop stronger understanding and avoid sudden developments which affect mutual confidence.

Mr Excoffier believes a return to a more reasonable level of overall capacity may be five years away, with reinsurers becoming more restrictive in their attitude in the interim due to the absence of retrocession capacity.

Mr Bourthoumieux thinks any improvement in rates within two years is unlikely but hopes that the more drastic reduction in retrocession capacity this year may, unlike last year, force a more thorough increase in rates and the prospect of a return to profitability.

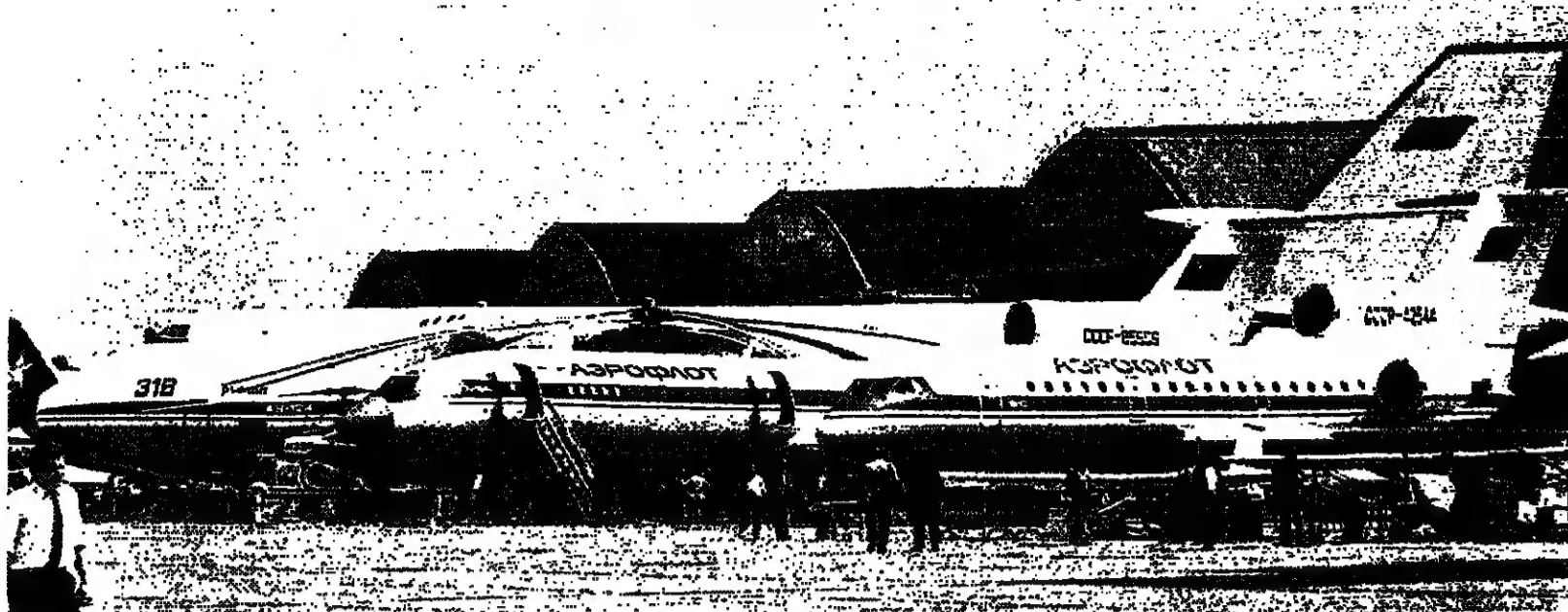
A start to that process may be made at the Monte Carlo rendezvous.

No-one disputes the gravity of the present situation, which raises fundamental questions about the future development of the industry.

Not only do reinsurers wonder how much longer the heavy burden of losses suffered in recent years can be maintained, but concern for the future of the London market begs the question of how that much capacity can possibly be replaced.

Beata Levy

● The writer is the Paris correspondent of the Financial Times newsletter World Insurance Report.



Ilyushins: the pool for the reinsurance of hull risks of Soviet-built aircraft was wound up in April last year

Decentralisation poses an enormous challenge to the region's reinsurers

## Eastern Europe must think again

THE insurance markets of the command economies of eastern and central Europe were once models of stability, organised with local variations, on Soviet lines.

Each national market contained a monopoly insurer covering local currency risks, typically linked directly to the budget of the finance ministry.

Most of its business would concern compulsory insurances, mainly for various agricultural risks, motor third party liability (except in the USSR itself) and various other property and third-party classes, together with a smaller volume of voluntary business dominated by low-value life, pensions and accident policies and personal lines cover for motor damage and domestic property.

Commercial covers remained underdeveloped. In part this reflected the absence of commercial risk; in part recognition that cash compensation did not create the ability to reinstate the loss because of the rigidities of the system or simple shortages; and in part the notion that it was simply inefficient to use an insurer to transfer cash from one state enterprise to another.

Soviet-style planners never, in any case, paid much attention to financial mechanisms.

For the same kind of reasons, backed as they were by the resources of the ministry budget and accounting on a cash in-cash out basis, domestic insurers took out no reinsurance.

This simple model was inadequate for such international risks as marine and aviation, foreign trade or equipment bought with hard currency. Such "foreign" business was the preserve of a second monopoly, usually incorporated as a share company owned by the state or state organisations, although in Romania and Hungary (until 1988) a department of the unitary monopoly was responsible for these operations, and in Czechoslovakia the Slovak state insurer surrendered responsibility for reinsurance to its Czech counterpart by "mutual agreement".

Underwriting methods were by and large those of other international insurers, but accounting and reserving much less so.

Substantial marine hull, liability and cargo business, aviation liability and risks such as construction and engineering were ceded to western markets.

Yugoslavia, not a Comecon member, in the late 1970s created a reinsurer in each republic and in the Serbian "autonomous province" of Vojvodina, and through them reinsured western-style property and natural catastrophe portfolios.

In the reverse direction, the

biggest direct business of the Comecon "foreign" insurers was trade-related cover and motor Green Card.

In one of the rare coincidences of ideology and commercial good sense, the companies spread their business in London between all the large brokers and often some small ones as well.

Of the continental reinsurers, by far the most important provider of capacity was and remains Munich Re.

The Soviet company Ingosstrakh was unsurprisingly the most active internationally, with subsidiary companies under the Black Sea & Baltic name in a number of European countries; its East German counterpart DARAG was, by contrast, almost invisible in international terms.

Wars of Poland has a number of representative offices abroad, a Romanian-owned underwriting agency operated in London until the mid-1980s and both Bulstrad of Bulgaria and the Serbian reinsurer Duvav Re all have joint venture broking companies located in London.

The Comecon foreign insurers also participated to a greater or lesser extent in active reinsurance. A combination of poorly judged under-

writing and political pressure to secure hard currency income regardless of potential losses frequently made this an unpleasant experience. Asbestos claims which arose in US naval shipyards at the height of the Cold War are being paid in part from some unlikely sources.

The most sophisticated active reinsurance operation was the European American Underwriters joint venture between American International Group and the foreign insurers of Hungary, Poland and Romania.

The largest segment of Comecon insurers' international business related to intra-Comecon trade. The collapse of that organisation led to a drastic reduction in direct premium, in mutual reinsurance treaties, and in international co-operation between the "Insurers of Socialist Countries," who held their 29th and final annual meeting in April 1990.

The biennial meeting of reinsurance experts scheduled for October that year did not take place, and in the same month the pool for the reinsurance of hull risks of Soviet-built aircraft was wound up.

Other casualties were the Comecon Blue version of the motor Green Card, and a joint

venture reinsurance company in Moscow which covered risks related to Comecon-funded investment projects.

The prospect of finding cover in hard currency for ageing fleets of Ilyushins is the least of the companies' new problems. With a substantial part of their traditional business lost and exports falling, they are further weakened by the potential or actual loss of their skilled staff to western companies.

Two former senior employees of Allami Biztosito in Budapest have been headhunted three times in less than two years.

In Hungary and Poland insurers with foreign capital are already providing competition for traditional business, while in Bulgaria the former soft-currency monopoly, DZL, is aggressively writing foreign currency risks.

At the same time, an enormous challenge is posed by the processes of de-linkage from the state budget, de-monopolisation and privatisation of domestic insurance now under way throughout the region, as well as the transition from a state-funded to an insurance-based welfare system.

Financial independence for the relics of the old system

implies not just restructuring and cash injection, but also reinsurance, for which local capacity is lacking and foreign capacity is discouraged by non-convertible currencies.

The problem is most urgent in Poland and the USSR, where by design and accident respectively there has been rapid growth in nationally-owned, poorly capitalised insurers of at best unproven technical ability.

Should these companies fail in significant numbers, the long-term development of already atrophied insurance markets will be hindered as surely as by the use of dubious sales techniques such as pyramid-selling already reported throughout the region.

Although Polish supervisors have courageously suspended two companies on prudential grounds this year, their limited resources may in the end be swamped, while in the USSR the campaign to minimise state control may well go beyond the little-understood bounds of financial prudence.

If western reinsurers want an orderly development of the new insurance market economies, they may well have to assume the mantle themselves.

Trevor Petch

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## REINSURANCE 5



Amsterdam: cars crushed by the storms which wrought havoc across Europe in January, 1990

THE sad lesson to be learnt from recent natural catastrophes is not only that their cost in human and economic terms is going up, but that they seem to be happening more often.

The Bangladesh cyclone in April this year (killing nearly 140,000 people), hurricane Hugo in the Caribbean and the USA in October 1989, the west European storms which wrought havoc in October 1987 and January to March 1990 are just a few examples of the natural disasters - the world has recently had to deal with.

Before 1987, events which involved an insured loss of US\$1bn or more (at current prices) occurred only once every few years on average. Since 1987, however, there has been at least one \$1bn event each year.

In a study of catastrophe

The past few years have seen catastrophes becoming more frequent and increasingly expensive

## Natural disasters push up loss burden

losses over the period 1970-89 the insurer Swiss Re argues that "natural catastrophes in OECD countries in the '80s demonstrate a clearly rising frequency and loss burden."

Munich Re and Swiss Re studies of insured natural catastrophe damage show annual average loss rising slightly during the 1970s, from around \$1.5bn per year in 1970 to around \$2bn per year in 1980.

During the early '80s the annual loss reached an average of \$5bn, peaking at \$15bn to

\$15bn in 1990, a year dominated by the west European storms in January and February.

Munich Re in its 1991 analysis of large natural disasters over the last three decades says "loss burdens from natural disasters are increasing dramatically, from the 1960s to the 1990s economic losses have virtually tripled, while insured losses have quintupled."

Natural disasters in 1990 caused economic losses of \$47bn of which about \$15bn was insured, says Munich Re.

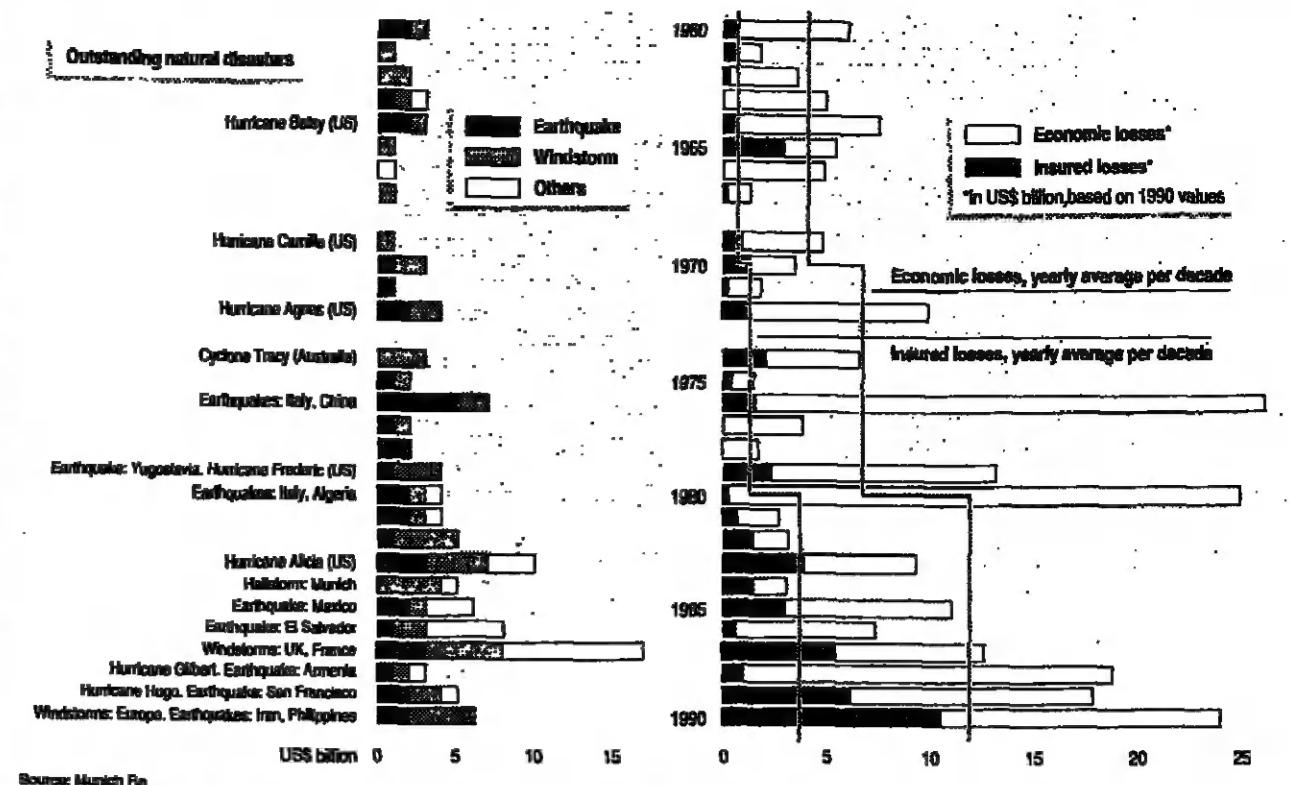
A further breakdown of the insured loss shows that \$13.4bn (87 per cent) was due to windstorm, \$800m due to flood, \$300m due to earthquakes.

Swiss Re says that the series of catastrophe losses poses "an immense challenge to the insurance system."

It says that "should the storm losses of 1989 and 1990 only be statistical mavericks, the gaps in reserves could be replenished, given an appropriate premium calculation."

But if both the size and frequency of these losses increase

### Large natural catastrophe losses



Source: Munich Re

Industrial risk rates are out of step with the new size of losses

## The price of tragedy rises

AS industrial plant increase in size and complexity, so does the price of disaster, as recent explosions and fires have highlighted. But while the size of losses has been rising at an alarming speed, the worry for reinsurers is that industrial risk rates are simply not high enough.

Most vulnerable are the hydrocarbon and chemicals industries. According to a recent Munich Re publication "losses and the loss potential in the chemical and petrochemical industries have reached a completely new order of magnitude."

A large industrial loss can now cause about the same insured loss as a small natural catastrophe.

An explosion at Phillips Petroleum's Pasadena, Texas petrochemical plant in October 1989 killed 28 people and caused an insured loss of US\$1.4bn, around half of which was business interruption.

A few days before the Phillips explosion, the 7.1 Richter earthquake epicentred at Loma Prieta 60 miles southeast of San Francisco cost 69 lives and caused an estimated insured loss of US\$1.5bn.

Natural phenomena can actually be the cause of an industrial loss, rather than a fire or an explosion. Hurricane Hugo caused an insured loss of over US\$200m to an oil refinery on St Croix, US Virgin Islands in September 1989, while the US winter freeze in December 1989 caused shutdowns and B/I losses totalling more than US\$130m at three hydrocarbon plants in Texas and Louisiana.

Recent years have seen the cost of business interruption (B/I) growing faster than that of property damage. In the cases of the freeze losses, insured loss was almost entirely B/I - insured property loss totalled just US\$1m.

The largest single fire loss in 1990 - in July at the ARCO

petrochemical plant at Channingview, Texas - while not on the scale of the Pasadena or Piper Alpha explosions, also highlights the trend for larger B/I losses. In this case property loss amounted to US\$20m while B/I losses reached 10 times that amount at US\$200m.

Large industrial plant are becoming larger and increasing the concentration of equipment and inventory. This means that the property damage caused during, say, an unconfined vapour cloud explosion is likely to be bigger than in the past, causing more damage and such plants are likely

**Developments in the industrialisation process have altered the risk in the fires sector**

to take longer to rebuild, leading to larger B/I claims.

"The industrialisation process, more complex and longer production stages, the increasing interdependence of production processes, the centralisation of production in large plants with a corresponding concentration of values - these developments have altered the risk situation in the fires sector," the Swiss Reinsurance Company (Swiss Re) says in its review of large losses.

This contrasts with natural catastrophes. Here both the frequency and size of loss seem to be increasing, and yet in the case of large man-made industrial losses the Munich Re study finds "no evidence of any significant increase in the loss frequency in recent years; not the number of losses but their cost has increased."

More B/I is being purchased in the hydrocarbon processing industries than in the past, and there is more take up of supplier/customer extensions.

Mr Daniel F O'Donovan, managing director of insurance brokers Marsh & McLennan recognises that the cost of B/I to the hydrocarbon and chemical industry is heavy. "The 1989 losses, along with an explosion in May 1988 at a refinery near Norco, Louisiana, have had enormous effects on downstream production and worldwide feedstock supplies," he said.

"Interdependency within companies and supplier or customer relationships have spread the business interruption losses well beyond the plant that sustained the loss," he added.

A paper studying the hydrocarbon processing industry by Mr Brian Instone of CIGNA Worldwide argues that "the average value of business interruption losses is consistently higher than the property damage average values and may well reflect the plant design, construction and operation philosophy practised by the industry over the last two decades."

While the cost of B/I is rising, the industry is also coming to the realisation that recent industrial disasters are not simply freaks but regular occurrences.

Munich Re's study of large losses in the chemical and petrochemical industries between November 1987 and December 1989 finds that "nobody knows whether the Pasadena explosion disaster represents a peak in the series of large and very large losses that have hit the chemical and especially the petrochemical industry in the last few years or whether the next, possibly even larger loss, may be just around the corner."

The study finds that "analysis of the 35 losses reveals that in the majority of cases the events cannot be described as 'extraordinary or unforeseeable' - apart from the absolute loss amounts."

It adds that "losses of similar extent have to be expected in the future and, in view of the loss potential in property and B/I insurance, even larger losses cannot be ruled out."

What worries reinsurers is that industrial risk rates are not sufficient to cover such future losses. Industry sources suggest that worldwide premium payments for property damage and B/I in the hydrocarbon and chemicals processing industry now amount to around US\$1.2bn annually.

This represents a mere 80 per cent of the cost of a single loss - the explosion at Phillips Petroleum's Pasadena, Texas which cost US\$1.4bn.

Given that large industrial losses will continue to occur, Munich Re argues that two fundamental requirements have to be met to provide insureds with the cover they need.

Firstly, policies must define clearly the scope of cover for direct insurers and reinsurers against the insured perils, whether these are named-perils or all-risks covers.

This should include:

- precise descriptions of which losses are covered, and proper calculation of replacement or indemnification values for both property and B/I losses

- realistic PML (probable maximum loss) values that fully consider past loss experience

- limits of indemnity in cases where the loss probability defies any reliable estimate

- precise lists of subcontractors and customers with a major loss potential

Secondly, the correct cost of cover is needed with the introduction of premiums that are commensurate with the risk and the scope of that cover. The Munich Re study adds that "statistical documentation and expert knowledge of risks, which are prerequisites for calculating equitable premiums, are, in fact, available at the major insuring and reinsuring companies; and yet property and B/I insurance for chemical and petrochemical risks is largely underpriced."

Major Losses in the Chemical and Petrochemical Industries, published in Schaden Spiegel, January 1991

Simon Reynolds

in the coming years then the insurance industry will face grave problems.

Storm Daria caused severe damage in the UK and the Netherlands on 25 and 26 January 1990 and led to an insured loss of \$4.6bn, according to Swiss Re. That is around \$100m more in real terms than the insured damage caused by Hurricane Hugo in October 1989, making it the largest catastrophic loss ever.

And yet Daria was only one of eight large storm events in western Europe between January and March 1990 which together caused insured losses totalling around \$10bn.

Munich Re chairman, Dr Horst Jannott, says that the recent experience of natural disasters has "made it clear again and to an unparalleled extent that natural hazards - especially windstorm, earthquake and flood - with their accumulation potential lead to a recurrence of heavy and ever increasing burdens for direct

insurers and their reinsurers".

On the basis of past disasters, it is now possible to predict the likely effects of such events on different parts of the world.

Dr Herbert Tiedemann, engineering consultant to Swiss Re has studied the 1984 Munich hailstorm. He estimates that damage could have been DM10bn (\$5.7bn) if such a storm had occurred in Frankfurt.

In a large American city car damage alone could reach around DM25bn, he says, with the loss figure doubling to DM50bn for all property damage.

Swiss Re and Munich Re estimate that possible insured loss from large earthquakes in Tokyo and San Francisco could be between \$50-100bn.

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One method is to use postcodes to evaluate more precisely the loss experience and loss potential of particular areas. However, he says that this involves a lot of work and "cannot just be introduced overnight."

Dr Dlugolecki says that in the past reinsurers' clients thought it was sufficient to have just one reinstatement. Now they are opting for multiple reinstatements and reinsurers are paying a great deal of attention to this critical feature of their policies.

Dr Dlugolecki argues that as economies become more advanced, there is a greater concentration of wealth in both industrial plant and domestic households. Countries are becoming more urbanised, industrial plant are becoming larger and holding more inventories (of things such as hydrocarbons and chemicals).

This concentration of values has two effects. Firstly, it increases the size of potential direct property loss and secondly, it prolongs the time needed to rebuild or repair the lost property, so increasing potential business interruption losses.

Simon Reynolds

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## REINSURANCE 6

UK life reassurers have not yet felt the full effects of recession

## Business rides the storm

THE UK life assurance industry is in a recession. For the first time in decades, new business growth is down on the previous 12 months.

As yet, the big life reassurers in the UK have not fully experienced the effects of this decline. Their business, to date, is holding up well.

This, in itself, is not surprising. There is a time lag of several months between events and experience with the direct writing life companies and the reassurers. Indeed, in 1990 when new business fell dramatically for many life companies, business for the reassurers moved ahead.

As the personal pension market ceased to grow, many intermediaries switched to marketing "Keyman insurance" - high level protection for key executives in companies.

Keyman insurance requires far more reassurance facilities than personal pension business and the large reassurers have benefited from this switch in marketing emphasis.

However, the popularity of Keyman insurance proved to be short-lived. As the recession in the economy became deeper, companies cut back on insuring executives, however essential such people were to the running of the business.

And reassurers in recent months have seen the requirements for this type of reassur-

ance start to fall off. The market for straightforward reassurance business is becoming tight.

But reassurers have long since ceased playing a passive role in the UK life market and wait for their bread-and-butter reassurance business to come to them from the direct writing companies.

The reassurers have for several years taken an active role

#### Reassurers have helped boost the operations of direct writing life companies

in boosting the operations of direct writing life companies. This role can be classified under three headings:

• Giving active help to new companies starting up.

• Giving active help to companies to develop and market new products.

• Providing investigative services to companies where experience has become adverse with certain types of products,

whether in the marketing or the claims or in general profitability or lack of it. This service provided by reassurers is now proving vital for many traditional life companies trying to break into the critical illness market.

Over the past few years, certain unit-linked companies have taken the lead given by Abbey Life in marketing critical illness contracts (sometimes referred to as dread disease contracts). Under a critical illness policy, the cover is paid out if the life assurance contract is a severe illness, such as cancer, or becomes disabled. Otherwise the cover is paid on the death of the life assured.

The reassurers, particularly Mercantile & General, did much work developing these contracts, in particular assessing and costing the underlying risks and pricing and profit-testing the contracts.

The work involved actuaries going beyond their normal field of assessing the risk of death into assessing the morbidity rates for various serious

illnesses for which cover was being given.

In this respect, the reassurers are now better placed to carry out this kind of product development than many direct life companies.

The reassurance companies are in the risk business. They have the actuaries and underwriters constantly involved in assessing a variety of risks. These companies in the UK are invariably part of large multinational reassurance companies, so the UK actuaries will have easy access to data in other countries and can call on the experience of their overseas colleagues with similar products.

In contrast, many direct writing companies, particularly unit-linked companies are concerned mainly with marketing and investment, rather than risk assessment. The actuarial techniques are more and more to be found in the reassurance companies.

The unit-linked companies have achieved considerable success in the critical illness market through their employ-

ment of direct sales teams.

But until recently, independent advisers had ignored this market for a variety of reasons and traditional life companies, with one or two exceptions such as General Accident Life, had kept out of this market.

Now, with other sources of business drying up, independent advisers are turning to marketing critical illness contracts and the traditional life companies are needing these contracts in a hurry.

As such they have turned to the reassurers, which in turn have been able to help the traditional companies bring their critical illness contracts on the market far quicker than if those direct companies had had to start from scratch.

Life companies wishing to know about the critical illness market need only acquire the in-depth research documents, such as those produced by Swiss Re to find out most, if not all, of what is required.

Now, the reassurers are having to back their assessment by accepting the reassurance on critical illness contracts.



Pensioners: reassurers are exploring long-term care products

The pioneering life companies in this field kept the cover limits low. Now life companies are offering unlimited cover - a move that involves more reassurance.

A decade or two ago, the reassurers backed a number of life companies coming into the UK life assurance market when conditions were booming.

The problem then was to educate these new companies

in controlling the rate of expansion of business so that those companies did not overstretch their capital resources. Many of these companies are now running into problems with the fall off in new business. The reassurers are now advising these companies as to the best means of weathering the recession.

Munich Re has produced a series of papers on the subject

for its client companies.

The economic recession has resulted in the services of reassurers in checking out the experience on FHL (Financial Health Insurance) contracts.

These contracts pay income to policyholders who are fit or disabled for long periods. Because of the recession, people claiming FHL benefits are not in a hurry to state that they are fit to resume work. As such, certain life companies are experiencing heavy losses on this type of business.

Investigations by reassurers usually reveal that the life company has inadequate claim controls - again an area where the reassurers have considerable practical experience.

Finally, reassurers are taking a leading role in exploring the new and growing field of long term care. With the numbers of elderly people in the UK expanding steadily, the demand for care and services will certainly grow. People will need to plan in their middle age for the meeting the costs of care when they become old.

The life assurance industry is the natural medium for providing contracts to build up funds. But it is a new field and the reassurers consider that they have the expertise to assess the risks and design and cost the products.

Eric Short

Industry worried by prospect of paying for environmental clean up

## Questions over liability

ONE of the biggest questions hanging over the non-life insurance market in the 1990s is who will pay for cleaning up the environment.

Coming on the back of the vast sums that have been paid out in recent years on asbestos bodily injury claims, many observers think that insurers' and reinsurers' solvency is at stake.

In the US, the scope of liability for environmental costs seems infinitely expensive and the law in Europe and Japan seems destined to follow a similar, if less draconian, route. The costs involved take one's breath away.

The US Environmental Protection Agency estimates an eventual aggregate cost for clean ups of around \$500bn. The US Congress' Office of Technology Assessment (OTA) puts it at \$500bn.

These figures are just for federal clean ups. Behind them, a 1989 survey found more than 28,000 sites on state priority lists. Consultant Tillinghast has estimated total costs to insurers from inactive hazardous waste sites in the US at between \$41bn and \$1,065bn,

depending on the extent of the clean up and the degree to which insurers' liability policies are ruled to cover such costs.

Insurers, for their part, are vigorously resisting coverage in the US courts, with no clear trend emerging yet in the judgments. If the judgments started to go against insurers, the result could be disastrous, or possibly terminal for the insurance market, according to Mr Mark Hewett of brokers Bowring Re.

In the meantime, some hard lessons have been learned from the asbestos experience, particularly about reinsurers who are reluctant to pay up. Earlier this year, representatives of the London market Asbestos Working Party (AWP) announced an understanding with six leading European reinsurers.

This agreement marked a breakthrough in a long-running dispute which has been taking place between direct insurers (cedants) and their reinsurers.

Reinsurers have found it hard to believe that they are liable for the amounts of

money that direct insurers have been paying out to resolve the massive backlog of asbestos bodily injury claims.

Many of these claims are being settled, not directly between victims and asbestos producers, but through generic sharing arrangements under the 1985 Wellington Agreement, the Asbestos Claims Facility set up as a result and the facility's successor, the Centre for Claims Resolution.

These mechanisms were designed to reduce legal and other service costs, and to avoid cross-claims between asbestos producers where it is uncertain to whose asbestos materials a victim has been exposed.

Insurers subscribing to the agreement are convinced that they have saved enormous sums of money by settling claims in this way.

But the arrangements mean that a producer, and consequently its insurers, makes payments in cases which do not directly involve its own products.

On the other hand, other producers contribute towards

#### 'The Hiscox judgment was a narrow one and one that will not apply to most reinsurance in the market'

settlements that do involve its products. The sharing formulae are designed to make sure of an equitable distribution overall.

The understanding announced in March involved direct insurers providing greater information to the reinsurers on the settlements that are being made, in the form of London Asbestos Reinsurance

Information (LARI) checklists, to supplement the which is data already supplied by individual cedants.

The hope was that a smoother relationship with the big reinsurers would set the pattern for reinsurance generally.

ally and isolate the relatively few smaller reinsurers who have resisted payment.

More recently, the understanding seemed to receive a knock from an appeal court ruling in London, involving two Lloyd's syndicates, managed by Outwaite (Underwriting Agencies) and Roberts & Hiscox.

This ruled that reinsurers do

not have to pay for settlements which cedants entered into without being legally liable for them. The implication appears to be that reinsurers can demand to see the details on every single settlement and that all market sharing arrangements are unworkable.

Mr Sebastian Salama, of London reinsurance brokers Alexander Howden, who has been assisting the AWP, takes a less pessimistic view. He points out that the Hiscox judgment was a narrow one that will not apply to most reinsurance in the market, and that both the judgment and the underlying arbitration award specifically acknowledge the savings brought about by the Wellington Agreement.

Mr Robin Jackson, chairman of the AWP, has circulated the market appealing for calm, saying that the AWP's legal

and technical advisers are looking at the matter and that the AWP is hoping to clarify the situation by the end of September.

Mr Salama says that he expects the large professional reinsurers to continue paying claims settled under the Agreement, though he foresees some recalcitrant reinsurers using the Hiscox judgment as simply another reason for not paying what are legitimate claims entered into in good faith by their cedants.

Some reinsurers are even refusing to pay on settlements covering producers that were never parties to the Wellington Agreement, so never participated in the sharing arrangements.

"I am not worried about the major reinsurers," he says. "These are honourable, upright, renowned companies that act in good faith. Above all, they are professionals who have been in this business a very, very long time. They know that in the London market, we have acted and continue to act professionally."

"I am worried about the smaller, 'non-professional'

reinsurers, who either do not understand or do not wish to understand, or do not have the ability to pay and are not admitting that."

"These are going to smoke out and to pursue through joint market action," Mr Michael Mandelowitz, of London solicitors Barlow Lyde & Gilbert, argues that, if any kind of sharing arrangement is contemplated for pollution, it is vital that direct insurers get reinsurers' agreement first. Mr Salama reports that the AWP has already taken on board the need for good communications between the two sides.

The problem with pollution, Mr Hewett argues, is that it is a much more complicated issue: "It comes in so many different guises and the technology is changing so fast. The legal and scientific questions are shifting all the time."

In that context, where no one really knows what an "occurrence" is, what the coverage triggers are or what the losses will be, reinsurers are unlikely to give a "carte blanche".

Chris Clark



Photo: T. Thurnham/Reuters

## The art of balancing risks

Present in the major countries where its clients do business, the SCOR Group is a reinsurance leader worldwide. To handle risks, it takes competent risk analysis; balancing those risks with premiums and sufficient reserves is the reinsurer's art.

World's 5th Largest Reinsurer. 11.2 Billion FRF in Premium Income in 1990. Quoted on the Paris Bourse. And on Stock Exchanges in New York, Frankfurt, Düsseldorf and Berlin.

SCOR

The Insurer's Insurer



With the acquisition of the Victory Reinsurance Group the NRG has considerably strengthened its position in the international reinsurance market.

By combining the resources of NRG and Victory we are able to provide insurers worldwide with an even more comprehensive service.

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Nederlandse Reassurantie  
Groep NV  
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United Kingdom  
NRG Victory Reinsurance  
Limited  
NRG Victory Management  
Limited

USA  
NRG America Management  
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NRG America Life  
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Australia  
NRG Victory Australia  
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